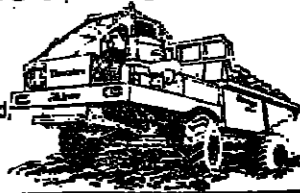


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NEWS SUMMARY

GENERAL BUSINESS

U.S. will act to protect oil

The Carter Administration is considering a military presence to assure the security of the oil-producing Gulf area, U.S. Energy Secretary Dr. James Schlesinger said.

Defence Secretary Dr. Harold Brown, earlier endorsed Dr. Schlesinger's statement when he said the U.S. would take appropriate action, including the use of military force, to protect Middle East oil supplies.

Meanwhile, President Carter intervened directly in the Camp David Middle East peace talks. Afterwards, both Egyptian and Israeli Foreign Ministers were due to fly back to their countries to consult on any progress made during the four days of talks. Back Page

Fluor wins new SASOL contract

Fluor Corporation, one of the U.S.'s leading engineering and management services companies, has captured the construction contract for South Africa's planned expansion of its SASOL 2 oil-from-coal project.

Fluor was awarded the original contract for phases one and two of Sasol in March 1975. Completion of these facilities is expected next year. Fluor estimated the cost of phases three and four of SASOL at more than £1bn and scheduled their completion for 1982.

Yemen fighting

Fighting was ranging on the border between North and South Yemen, and the Nationalist Democratic Front of South Yemen claimed to have occupied two North Yemeni towns. North Yemen reported heavy civilian casualties. Page 2

Soldiers killed

Two soldiers died and one was seriously injured in a shooting incident in the Woodburn barracks, West Belfast. The Army said neither the IRA nor any terrorist group was involved.

Election blow

UK political parties look like having to fight the forthcoming direct elections to the European Parliament without any financial support from the Government. Ministers have virtually ruled out the possibility of getting the necessary legislation through Parliament before June 7. Back Page

Peace conditions

Tanzania said it would not consider the Organisation of African Unity's peace proposals for ending the war with Uganda unless four conditions were met. These included OUA condemnation of Ugandan President Idi Amin, and payment by Uganda for damage during the border fighting. Earlier Story, Page 2

Bombing probe

Police expect soon to complete their investigations into the bombings in Yeovil, Somerset. They are satisfied that only one person was responsible for the blasts, and have ruled out any IRA involvement.

Cheap fares end

British Rail is to phase out monthly return and economy fares this year, and introduce more Big City Saver fares to 26 destinations in South Wales, Yorkshire and the North East.

Briefly...

A rail guard was killed near Portsmouth when his train struck a crane repairing the next track. Nine other, including the train driver, were taken to hospital.

Soviet Union launched two-man spaceship Soyuz 32 to dock with Soviet space station Salyut 6.

Duchess of Windsor, aged 82, was said to be in good condition after an operation for an intestinal complaint.

Chris Dellea, 22, of Woolwich, South London was stabbed to death in a pub brawl.

The Queen is to open the £132m Dubai dry dock and ship repair yard built by Costain and Taylor Woodrow.

COMPANIES

CARPETS of Worth, sole remaining part of Bond Worth Holdings, has been bought for £4.5m by a consortium of Arab investors, operating under a recently-formed company called Near Karn. Page 6

IMPERIAL Group is again providing for capital investment worth about £100m in the current year. Last year, the group's programme amounted to £103.4m. Page 26

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Civil servants may extend strikes as 1,300 are called out

BY CHRISTIAN TYLER, LABOUR EDITOR

Civil Service unions are planning to widen the strikes which began at midnight in about 20 Government centres. But details are being kept secret to prevent the Government taking avoiding action.

From last night more than 1,300 staff were called out, many of them in computer offices handling payments and receipts worth millions of pounds, in order to force the Government to declare its hand on the exact timing of the civil servants' next pay increase.

Leaders of the Civil and Public Services Association and of the Society of Civil and Public Servants, representing clerical and executive grades, are to announce further indefinite strikes this week unless they are offered serious talks with the Civil Service Department.

The total effect of their action could take a day or two to become clear. But the unions expect considerable support, since they have undertaken to pay the striking members the same amount as their take-home pay from the last wage packet. This could mean up to £100 a week for some of the senior grades.

The Civil Service Department was unable to assess the likely overall impact last night. But Lord Peart, Lord Privy Seal, again condemned the action.

He said: "I want to make it absolutely clear that I have assured the unions that the Gov-

Iran will cancel its options to buy Concorde

BY SIMON HENDERSON IN TEHRAN

IRAN AIR intends to drop options to buy three Concorde and cancel orders worth £275m for five Boeing 747 jets and six European Airbus.

High debts and low revenues following the overthrow of the Shah this month are given as the reasons. Drastic and permanent cuts in the airline's network seem inevitable as Mr. Tajadod said his most urgent task was to pay off the debt.

A two-month anti-Shah strike in the airline ended last week with the resumption of a limited service both domestically and internationally.

Overseas flights, though, have been hit by a ban on travelling affecting all adult Iranian males

Chrysler sells South American car and truck plants to GM

BY JOHN WYLES IN NEW YORK

CHRYSLER Corporation's forced retreat to its U.S. base is continuing with the sale to General Motors of car and lorry assembly plants in Venezuela and Columbia.

The significance of the agreements is double-edged. They are a further indication of the radical moves Chrysler is being forced to take to ensure survival through the 1980s and they give General Motors a potentially important boost in its bid to build overseas operations to rival Ford.

Chrysler says that both its Venezuelan and Columbian operations were profitable last year but it will not say by how much, nor the price which General Motors is paying for them. Of the two agreements, the Venezuelan appears to be the most significant.

The plant at Valencia employs 2,138 people and produced 20,837 cars and 16,140 lorries last year, to give Chrysler about 19.6 per cent of both markets in Venezuela. Ford dominates both car and lorry sales in that country with GM second on cars and Chrysler third. On trucks Chrysler is second and GM third.

But GM will not, of course, be producing Chrysler cars which means that Chrysler is virtually sacrificing this market because import restrictions make it very difficult to sell into Venezuela. In Columbia, Chrysler's 77.4 per cent stake in its subsidiary there is being sold to GM. This is a smaller market than Venezuela, but one in which Chrysler held 22.7 per cent of car sales last year and 37.9 per cent of lorries. About 7,984 cars and 11,772 lorries were assembled by the Columbian subsidiary. GM's sales in Columbia are minimal—less than 1,000 units last year—and the car market is led by Renault, with Chrysler second and lorry sales by Chrysler with Toyota second.

By pulling back from abroad and other measures, Chrysler is struggling to finance a \$7.5bn capital expenditure programme for the period to 1984. One of its most immediate concerns is to halt the erosion of its domestic base.

Goodyear workers vote for night shift

FINANCIAL TIMES REPORTER

WORKERS AT the Goodyear Tyre factory in Clydebank backed down yesterday from their refusal to accept a Friday night shift, after the management threatened to close the factory with the loss of 700 jobs.

The workers' change of mind has prompted new talks today between the Government and the company to explore the chances of saving the plant.

But talks are to be held in London between Mr. Gregor McKenzie, the Scottish Office Minister, and Mr. West Hansen, chairman and managing director of Goodyear Great Britain, subsidiary of the U.S. multinational.

Last week the company gave 90 days' notice of its intention to close the factory because of the refusal by 430 manual workers to accept a 15-shift working system instead of the present 14 shifts.

After the threat of closure, the men changed their minds and voted overwhelmingly to accept the new shift system which would mean their working one Friday night in three.

But the company may not now accept the change of heart. Announcing the closure last Tuesday, Mr. Hansen said it had been negotiating unsuccessfully with the men for the past nine months in an effort to improve the plant's low productivity.

Union talks

The employees had repeatedly turned down the management's proposals. After nine months of fruitless talks, the company could see no further purpose in postponing its decision to close the factory. "We are not bluffing. We have considered very carefully and we have made our decision. The plant will close," Mr. Hansen said.

Mr. John Miller, national secretary of the Transport and General Workers' Union, said he hoped the company would agree to fresh talks with the unions.

The Clydebank plant is the only one of Goodyear's European operations which does not have a fully-manned Friday night shift. Its output per man-hour is less than half the company average in European plants and its losses, estimated at up to £10,000 a day, have had to be off-set by profits from other plants.

Absenteeism is "considerably higher" than at other plants and its scrap rate is twice the European average.

The Clydebank area is already facing the loss of thousands of jobs at other factories.

China 'will stay out of Hanoi'

BY JOHN ELLIOTT IN PEKING

INTENSE FIGHTING between Chinese and Vietnamese forces continued yesterday but a senior member of the Peking Government has said that China's invading army will not attack Hanoi or occupy the area around the city.

In an apparent effort to calm growing Western fears over the scale of China's military incursion into Vietnam, Mr. Wang Zhen, a vice premier, said China had "no intention" of attacking Hanoi.

'16,000 out of action'

BY RICHARD NATIONS IN BANGKOK

RADIO HANOI yesterday reported that it had cut out of action 16,000 Chinese troops, destroying more than 100 military vehicles including 20 tanks, in the first week of the border war.

Military analysts in Bangkok confirm fierce fighting is spreading where Chinese forces are consolidating their threat to control the main invasion corridors leading from Vietnam's mountainous frontier with China to the strategic heartland of the Hanoi-Haiphong sector in the Red River delta.

Western journalists who returned here on Saturday from near the provincial capital of Lao Cay, close to the China-Vietnam border, witnessed a Chinese artillery barrage which veterans of past Indo-China wars consider the heaviest on record. They said three howitzer shells were exploding every second for long periods.

Intelligence reports reaching Bangkok indicate the Chinese have driven a division-size column 8 miles south-east of Lao Cay down the Red River valley, threatening to command one of the main routes leading 180 miles south-east to Hanoi. Reporters back from the scene say the Vietnamese are moving up reinforcements to block and envelop the Chinese advance.

Long-range artillery duels are also continuing at Lang Xon, another frontier provincial capital, where Vietnamese fortifications block—at least for the moment—the Chinese advance from "friendship pass" to the beginning of another principal invasion route, Highway 1-A, 85 miles north-west of Hanoi.

Military analysts say the threat of Soviet retaliation remains an adequate deterrent against a Chinese thrust deep into Vietnam.

"The point of the Chinese game at the moment is only to threaten Vietnam's strategic targets not wipe them out in the hopes Hanoi will be forced to commit their most cherished divisions to the battle," one Western diplomat commented.



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OVERSEAS NEWS

Guerrillas join to oppose plans for new Iran Army

BY ANDREW WHITLEY IN TEHRAN

A POWERFUL ALLIANCE took shape in Iran over the weekend, in potential conflict with Iran's essentially conservative authorities. The Islamic guerrilla group, the Mujaheddin-e-Khalq joined forces with their Leftist rivals, the Fedayeen-e-Khalq, in opposing the re-formation of Iran's armed forces, and publicly demanding the establishment of a "People's Army."

China takes a tough line in talks with British

BY JOHN ELLIOTT IN PEKING

CHINA took a tough line at the start of trade talks here with Mr. Eric Varley, the British Industry Secretary. In the opening session of the talks, Mr. Wang Zhen, Vice-Premier with special responsibility for defence and industry indicated that Britain might have to trim its hopes for a trade agreement worth £10bn.



President Idi Amin

Envoys try for peace in Uganda

By John Worrall in Nairobi

PEACE ENVOYS from the Organisation of African Unity (OAU) flew from Nairobi to Tanzania and Uganda to try and arrange a ceasefire in Uganda as Tanzanian troops and Ugandan army mutineers fought their way through Masaka, 40 miles inside Uganda.

Final bid to save Bhutto

BY CHRIS SHERWELL IN ISLAMABAD

IN A LAST legal effort to rescue the defendant in the hangman, lawyers for Mr. Zulfiqar Ali Bhutto, Pakistan's condemned former Prime Minister, have criticised the Supreme Court judges' appreciation of the evidence and attacked as unprecedented the severity of their sentence.

Bitter steelworkers besiege Longwy police headquarters

BY TERRY DODSWORTH IN PARIS

HOSTILE REACTIONS among the French steel unions to the Government's latest proposals to cushion the run-down of the industry spilled over at the weekend into a violent attack on the police station at Longwy in Lorraine. A group of steelworkers, estimated at about 500, laid siege to the police headquarters, hurling stones and petrol bombs, after they had been ejected from a television relay station which they had taken over.

Fahd cancels Washington visit

BY JAMES BUCHAN IN JEDDAH

CROWN PRINCE FAHD has postponed his visit to Washington for talks with President Carter on March 13, in a clear refusal to be associated with the current round of peace talks. Prince Saud al-Faisal, the Saudi Foreign Minister, told the Jeddah newspaper Al-Medina on Sunday that the delay was agreed because both sides needed more time to discuss the agenda, which U.S. diplomats described recently as concerning the peace talks, oil production, and security ques-

Spain prepares to vote

BY ROBERT GRAHAM IN MADRID

THE SPANISH general election campaign has now entered its final three days. But the campaign has so far failed to clarify the two inponderables that existed at the outset—the level of abstentions and the extent to which the two main parties, the ruling Union de Centro Democratico (UCD) and the Socialists (PSOE), have influenced the large number of floating voters. The election is due to take place on Thursday. But as of Tuesday night all electioneering will stop, allowing the 26.8m voters a day of "reflection."

Rhodesian train attacked

By Tony Hawkins in Salisbury

ZIPRA guerrillas opened fire on a Rhodesian passenger train "at a point on the international boundary" between Rhodesia and Botswana on Saturday afternoon slightly injuring two people, Rhodesian military headquarters announced last night. The train was halted and there was minor damage to the track. This is the first occasion on which guerrillas are known to have attacked a passenger train on the main line through Botswana to South Africa. Although there is a direct rail link to South Africa via Beit Bridge, this does not cater for passenger traffic.

Fighting rages in Yemen

Fighting was reported raging in the border area between the two Yemeni states as a front based in South Yemen claimed to have occupied two North Yemeni towns, Reuter reports from Amman. The Nationalist Democratic Front (NDF) opened to President Ali Abdullah Saleh of North Yemen said in a statement issued in Aden that its forces had occupied the towns of Qataba and Moryes just inside North Yemen but it said heavy fighting was continuing. Each side has accused the other of provoking clashes which began on Friday. Arab League Council meeting North Yemen called for an to discuss the situation which North Yemeni Foreign Minister Abdullah al-Asnag said was seriously deteriorating.

Turkey renews martial law

By Metin Munir in Ankara THE TURKISH Parliament yesterday voted by 337-225 to extend martial law in 13 of the country's 67 provinces for a further two months. The request for the extension, tabled by the Prime Minister, Mr. Bulent Ecevit, was upheld by all the parties except the main opposition Justice Party (JP) of Mr. Suleyman Demirel. The JP is not opposed to martial law but to the way it is run by Mr. Ecevit. The Right-wing party wants a tougher martial law. The provinces under martial law include Ankara, Istanbul and Adana as well as 10 others in Eastern Turkey where sectarian tension is high.

The Time Machine.

New York 3 1/2 hours. Washington 4 hours. Bahrain 4 hours. Dallas 8 hours. Singapore 9 hours. Flying by Concorde costs only 20% more than ordinary 1st class.

British airways Concorde

Clampdown on Irish wages

BY STEWART DALBY IN DUBLIN

IRELAND'S GOVERNMENT is going to resist fiercely pressure for what it considers inflationary wage increases. This was the main policy statement to emerge from the annual conference of the ruling Fianna Fail party which ended after three days last night. In his presidential address Mr. Jack Lynch, the Prime Minister said: "When we see public sector employees demanding income increases of 40 or 50 per cent it is clear that many people have lost touch with reality."

A FINANCIAL TIMES SURVEY

CALCULATORS

APRIL 19 1979

The Financial Times is planning to publish a Survey on Calculators. The main headings of the provisional editorial synopsis are set out below.

INTRODUCTION Fast progress in calculator design, particularly in the medium-priced or "executive" range, over the past three years has not rekindled demand. But those manufacturers who are unable or unwilling to follow the Japanese lead into the ultra-slim arena may feel the pinch for replacement sales.

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Japan faces criticism of Asians at trade talks

By Brij Khindaria in Geneva

ASIAN COUNTRIES, particularly those in the Far East, are becoming increasingly dissatisfied with Japan's attitude towards their interests in the Tokyo Round table negotiations now in the closing stages here.

Surprisingly, a wider gap in ability to understand one another is reported between Japan and the Asians than between Japan and the Common Market or the U.S. Australia appears to be doing a better job of belonging to Asia than Japan.

Sweden decides not to develop new light attack aircraft

By WILLIAM DULLFORCE IN STOCKHOLM

THE LIBERAL minority Government has decided against developing new light attack aircraft for the Swedish air force.

With backing from the Social-Democrat opposition and the Centre Party the Liberals will have a parliamentary majority behind them.

Mr. Ola Ulsten, the Prime Minister, said Saab-Scania would be able to continue its aircraft operations in reduced format.

The company was already negotiating new contracts with foreign manufacturers and could get Government support for a switch to civil aircraft activities.

New steel plant for India is proposed

By K. K. Sharma in New Delhi

A CONSORTIUM of French companies is to submit a proposal for establishing a port-based steel plant in India.

This was indicated by Mr. Stephane Thouvenot, leader of a 24-member Delegation of French industrialists and bankers which has just completed a 12-day visit to India.

India has been seeking offers for port-based steel plants from other countries on the basis that the investors will buy back all or part of the steel produced.

The steel plant will involve substantial financial investment and, although Mr. Thouvenot said that the main object of his visit was to identify areas in which transfer of technology could take place, this aspect will inevitably be part of the proposal.

The other main area that appears to have been identified for collaboration is the automobile industry.

The Ministry of Industry has been seeking technology for improving the performance of Indian cars which are obsolete models. The ministry also wants the production capacity of commercial vehicles in the country increased.

The six major areas identified for Indo-French industrial collaboration and transfer of technology are chemicals, steel, automobiles, coal, oil and telecommunications. Agro-industries, like dairies and food processing are also being investigated.

FRENCH STATE VISIT

Mexico begins to call the tune

By WILLIAM CHISLETT IN MEXICO CITY

HARD ON the heels of the visit to Mexico by President Carter comes President Giscard d'Estaing who arrives here on Wednesday for four days of discussions.

The main commercial interest of the visit is likely to centre on the agreement, drawn up last December when the French Industry Minister came here, for Mexico to export 100,000 barrels of oil a day to France after 1980.

Then there was talk of the French insisting that the petrodollars remained in a Mexican account in the BFCM (the French Foreign Commerce Bank) in order to pressure Mexico into buying French capital goods.

There was also some haggling over the price of the oil, as Mexico sells at higher prices than OPEC, but now this seems to have been ironed out and the French reluctantly accept the price.

The French normally like to

try to link their deals, but in the case of Mexico this has not proved successful and if pursued would probably run the risk of annulling the oil agreement. Pemex, the State-owned oil monopoly, is having no trouble in increasing its exports—currently just over 500,000 b/d—and can easily find other markets or increase sales to its present ones without entering into price and linkage arguments.

While part of the reason for selling to France is that it would see the fulfilment of Pemex's desire to start to diversify its markets, so as not to be so dependent upon the U.S. which takes 90 per cent of Mexican oil imports, this does not mean at any price.

At about the same time the French deal was drawn up Pemex finalised an agreement to sell 10,000 b/d to Spain after 1980. That arrangement went through without Madrid attempting to twist the Mexican arm and the French have apparently taken the hint.

Assuming that the oil agreement goes ahead, which seems most likely as France is looking to secure an alternative source in the wake of the Iranian troubles, then Mexico's trade deficit would almost overnight

be converted into a substantial surplus.

In 1978 France's sales to Mexico were worth an estimated FFrs 1,40n (£165m) and Mexico's to France FFrs 400m, according to French statistics. This gave France a surplus of FFrs 1bn compared to FFrs 564m in 1977. Over the years France's imports from Mexico, chiefly coffee and precious metals have been declining and its exports increasing. These are mainly car parts and capital goods for the electrical and machine industries.

The sale of 100,000 b/d of oil after 1980, by which time Mexico's oil production will be at least 2m b/d, will be worth at current prices £250m for Mexico—not far short of twice the value of France's exports in 1978 to Mexico.

This will give Mexico for 1980 an estimated surplus of £176m and so the need for France to redress the commercial balance is evident. But how to achieve it is difficult to perceive.

Total cumulative French investment in Mexico is estimated at £12m pesos (£18.6m) only 1.7 per cent of the total foreign investment. Britain's is 3.9 per cent and the U.S. 72 per cent.

Mexico is France's third largest customer and supplier in Latin America but still only takes 0.3 per cent of total French exports.

Total business is small, but on the horizon are several important deals. Thomson-CSF has in the pipeline a FFrs 200m to FFrs 300m contract to supply radar control equipment and Creusot-Loire for a similar contract to supply machinery to a steel plant near Monterrey.

Ateliers du Nord de France, the railway equipment company, was invited by GEC to come in on its group bid for the contract for the Mexico suburban railway project, worth £500m and GEC is said to have been one of the front runners for the delayed project.

The French visit, with five Ministers accompanying President Giscard d'Estaing, is a clear attempt to try to get into the Mexican market as it expands. The Mexican President, Sr. Jose Lopez Portillo, told President Carter during their discussions that Mexico was interested in joining GATT and gradually lowering the high degree of protectionism. This will benefit France in the long term, but it is most unlikely that it will redress the commercial balance.

SHIPPING REPORT

Freight rates in grain trade improve sharply

By OUR SHIPPING CORRESPONDENT

FREIGHT rates in the grain trades improved sharply in some areas last week, showing owners' success in starting to recoup higher fuel costs and some shortage of tonnage following heavy Russian chartering.

Rates were particularly strong for the Gulf-Japan grain voyage, with a 50,000 ton cargo reaching \$14.75, which is \$1.50 better than in the early part of the year and a solid improvement on the previous week.

Brokers believe that the market will continue to rise during March, in spite of the return of a number of combined oil-carriers into the dry trades. The decision by some owners of combined vessels to rely on dry trades rather than the oil

business is mainly a reflection of continued problems in Iran.

With an excess of large tonnage still available in the Gulf, rates for VLCCs remain depressed for Worldscale 20 for the voyage west.

In other tanker loading areas, there is a high degree of activity as traders seek alternative sources to the Gulf, but this appears to have raised rates last week only in the Caribbean.

In all sectors, owners are trying hard to push up rates to cover higher bunker charges. Many liner conferences, which do not have to wait for the market to respond as do spot trading ships, have already announced bunker surcharges of between 7 and 8 per cent.

Pakistan oil agreement

By Chris Sherwell in Islamabad

THE PAKISTAN Government has signed its third agreement with an American oil company for the exploitation of the country's untapped oil resources.

The agreement, with Occidental, covers exploration and production in the Sukkur area of the southern province of Sind.

Last year the Pakistan Government signed agreements with Amoco and with Gulf, the latter incorporating the novel feature of World Bank involvement. In January, Canada provided Pakistan with a \$15m soft loan for exploration and for development.

Under the latest agreement, Occidental will shoulder 80 per cent of the risk capital on exploration and drilling, with Pakistan's Oil and Gas Development Corporation (OGDC) bearing the remainder.

World Economic Indicators

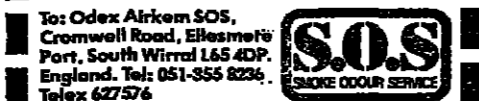
Country	TRADE STATISTICS			
	Jan. 79	Dec. 78	Nov. 78	Jan. 78
UK £bn	Exports 2,614	2,634	2,614	2,625
	Imports 2,632	2,632	2,632	2,629
	Balance -0.18	-0.057	-0.103	-0.234
W. Germany DMbn	Exports 22,102	25,040	25,395	21,312
	Imports 21,053	21,200	21,243	19,414
	Balance +2,049	+3,840	+3,552	+1,898
France Frsbn	Exports 31,250	30,543	31,857	26,877
	Imports 31,800	31,414	31,523	28,713
	Balance -0.051	-0.371	-0.324	-1.854
U.S. \$bn	Dec. 78	Nov. 78	Oct. 78	Dec. 77
	Exports 13,140	13,251	13,010	11,030
	Imports 15,188	15,207	15,140	13,059
	Balance -2,070	-1,946	-2,130	-2,029
Italy Lirabn	Nov. 78	Oct. 78	Sept. 78	Nov. 77
	Exports 4,401	4,275	3,523	3,518
	Imports 4,372	4,275	3,523	3,245
	Balance -0.229	-0.235	-0.571	-0.253
Holland Flshbn	Exports 9,629	9,602	9,497	9,610
	Imports 10,404	10,442	9,653	9,546
	Balance -0.775	-0.824	-0.246	+0.064
Japan \$bn	Oct. 78	Sept. 78	Aug. 78	Oct. 77
	Exports 8,516	8,996	8,970	7,026
	Imports 4,981	4,813	4,629	4,813
	Balance +1,535	+2,093	+1,250	+1,215
Belgium Frsbn	Exports 136,091	120,048	94,337	119,338
	Imports 134,484	120,720	119,226	124,097
	Balance +1,607	-0.672	-24,889	-4,759



There's no fire without smoke damage

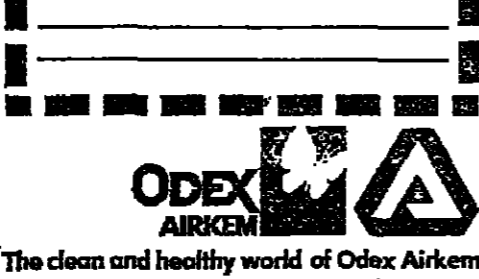
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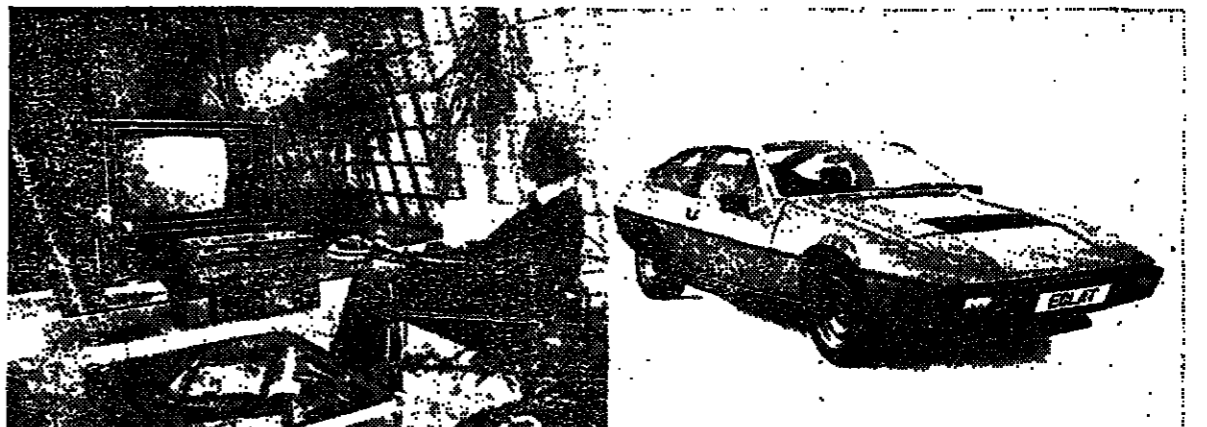


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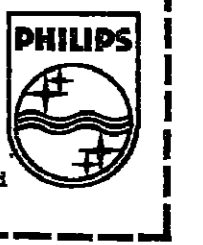
Win a house to the value of £60,000. Win a Lotus Eclat. Win one of 6 trips for 2 by Concorde to the U.S.A. Win one of 30 Omega Chrono-Quartz watches.



HOW TO ENTER THE VIDEO AGE. It's easy. Simply study the five 'Video Age' questions below and decide which of the three answers to each is correct. Enter the answers in the boxes provided.

Use your skill and judgement to select the correct answers to these 'Video Age' questions.

I entered the Video Age with Philips because _____



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Taking in washing is not something you expect from a car rental company. But then, at Avis, we have a habit of doing the unexpected.

Jane Fright, an Avis girl at our Dover office, explains:

"One day, this American pensioner turned up to drop his car in on his way to the Continent.

He'd been holidaying in Britain, getting his washing done in laundrettes on the way. He asked me whether it would be better to get his remaining washing done here in Dover, or take it with him to Ostend.

Well, he was such a lovely old boy, that I told him not to worry. I would get it done and have it ready for him when he returned.

You should have seen his face ..."

But it's not just for this sort of service that people come to Avis.

There are our cars. Most are brand new, few are more than nine months old.

We also have more of them at more airport locations than anybody else.

And when you rent a car, you'll be given a handy pack containing a cloth, ice-scraper, cologne towelette and a litter bag.

So you see, at Avis we really do try harder. In more ways than one.

No One tries harder than Avis.



TO RESERVE A CAR CALL YOUR TRAVEL AGENT OR YOUR NEAREST AVIS RESERVATION CENTRE: LONDON AND SOUTH EAST (01) 848 8733 MIDLANDS AND SOUTH WEST (021) 622 4262 SCOTLAND (02364) 54525 NORTH OF ENGLAND (0572) 444911 NORTHERN IRELAND (0278) 022277

FINANCIAL TIMES GROCERY PRICE INDEX

Frozen foods cause small rise in costs

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

THE Financial Times' grocery prices index rose only marginally during February after the sharp increase in January. The February index was 108.65, an increase of only 0.11 on the January total. But the January jump of 3.3 per cent had been the largest since the basket was re-launched last March. The biggest increase in the shopping basket in February came not from meat, dairy products or fresh vegetables...

Arab group pays £4.8m for Carpets of Worth

By Richard Cowper

A CONSORTIUM of Arab investors operating under the name Near Karn has bought Carpets of Worth, the sole remaining part of Bond Worth Holdings which crashed in 1977 with debts of about £20m. The price is £4.8m. Carpets of Worth, one of the leading producers of Axminster carpets and rugs in the UK, continued to operate successfully under the control of the Receiver during the past 18 months, making an estimated trading profit of about £1m last year.

THE KNUTSFORD BY-ELECTION

Unassailable Tories make union power the issue



Confident Conservative candidate Mr. Jock Bruce-Gardyne (left) and the Labour flag-bearer Mr. Alan Barton.

ACCORDING TO the Conservative candidate in Knutsford, Mr. Jock Bruce-Gardyne, the voters there have a two-fold responsibility when they go to the polls on Thursday. First, they must demonstrate to the "thugs and bully boys" that the country has had enough; and second they must show the Prime Minister that even if he can cobble up some agreement with the Scottish Nationalists after this week's referendum to keep the Government in office for a few more months, the English electorate would not stand for it.

Byrne, a teacher from Hereford, has invested his savings in fighting a campaign based solely on the need to support the transitional Government and lift sanctions. Last week, he proved elusive and he is not expected to be anything but a minor embarrassment to the Conservatives. Mr. Bob Ingham, the Liberal candidate, regards Mr. Bruce-Gardyne's views as a positive help to him in his campaign to attract the moderate voter, though it is the Liberals who are threatening to sue NUPE for preventing a political meeting taking place. Mr. Ingham, who looks like a benign version of the Chancellor of the Exchequer and has a remarkable knack for avoiding difficult questions by telling funny stories, is presenting Mr. Bruce-Gardyne as "Mrs. Thatcher's Wedgwood Benn."

He favours some form of incomes policy which helps the lower paid and reduces the differentials in society. For a start he opposes his own union's 35 per cent wage claim. He admits that he has found it difficult to convey the Government's message across and that last week's agreement with the unions has not been of much immediate help. The problem, he says, is that while the Tories "have a very simplistic message of union bashing, Labour policies are much more complicated and difficult to explain." Even so, he says that on the council estates he has found a certain sympathy for the NUPE strikers and a "horror of the kind of confrontation with the unions advocated by Mrs. Thatcher."

With its large farms, neat prosperous villages and discreet private housing estates, it has the outward appearance of being a Tory country. Home ownership is above the national average and only in Partington, a bleak overspill town of Manchester, can Labour normally count a hard core of working class support. This time, according to one Liberal canvasser, it looks like being a "red hot bed of abstentionism." Mr. John Davies, whose resignation has caused the by-election, had a majority of 10,426, at the last election and this time all the other parties are modestly asking if that Mr. Jock Bruce-Gardyne should not be given too big a majority. What is at issue, everyone agrees, is not who wins but by how much and to whom.

Traditional He has tried to call some of the shots himself by challenging the Tories to explain the employment implications of public expenditure cuts but admits that once he has gone outside areas of traditional support—where understanding by the council is apparently more of a grouse than over-spending—he has found himself on the defensive. If Mr. Barton is right about the present situation increasing "political awareness," the signs are that it is benefiting the Conservatives—more than Labour. Early in the week a Labour poster and Mr. Barton's meetings have generally been less well attended than those of the Conservatives. In London, the Conservative organisers have not placed much credence on the polls which suggest a national 20 per cent Conservative lead, and put the real lead at nearer 5 per cent. Nevertheless, Mr. Bruce-Gardyne is hoping that Knutsford will show a large swing in his favour. He believes that such a result would make it more difficult for the minor parties to continue to be seen to prop up the Government throughout the summer. A safe seat like Knutsford will not give any very accurate indication of what might happen nationally in a general election but the result will be just one of the entrails which Mr. Callaghan will be studying this time next week.

THE FINANCIAL TIMES SHOPPING BASKET

Table with 3 columns: Category, February 1979, January 1979. Rows include Dairy produce, Sugar, tea, coffee, soft drinks, Bread, flour and cereals, Preserves and dry groceries, Sauces and pickles, Canned goods, Frozen foods, Meat, bacon, etc. (fresh), Fruit and vegetables, Non-foods, Total.

Index for February: 108.65. 1978: March 100; April 101.77; May 103.11; June 104.18; July 102.41; August 101.89; September 101.90; October 101.77; November 103.67; December 105.10. 1979: January 108.54; February 108.65.

Advertisement for Cii Honeywell Bull. Features a large graphic of a network, text describing data processing networks, and three line graphs showing growth in research and development, consolidated revenue, and productivity per employee from 1974 to 1978.

هيك من الصل

New - The SAAB

900



SAAB 900 GLE

Born to Lead

For years we've led the motoring world with innovations. Now we've stepped even further ahead.

The New SAAB 900 is the logical development of new era technology and the executive car. Available in nine models the SAAB 900 is Born to Lead. Once again - our competitors will no doubt follow.

Leading in Performance

The SAAB 900 has the power of a leader. The outstanding turbo-powered models give two litre efficiency and power in the high performance - plus league, (145 bhp din). It's exhilarating, reliable and unusually satisfying to drive. The fuel injection EMS and GLE models deliver a powerful 118 bhp din. The twin carb. 2 litre GLS models at 108 bhp din will give you executive-style cruising at motorway speeds. The single carb 2-litre model 100 bhp din gives you comfortable motoring. Rally proven, the SAAB 2 litre engine is a superb example of the best in Swedish engineering.

Leading in Driveability

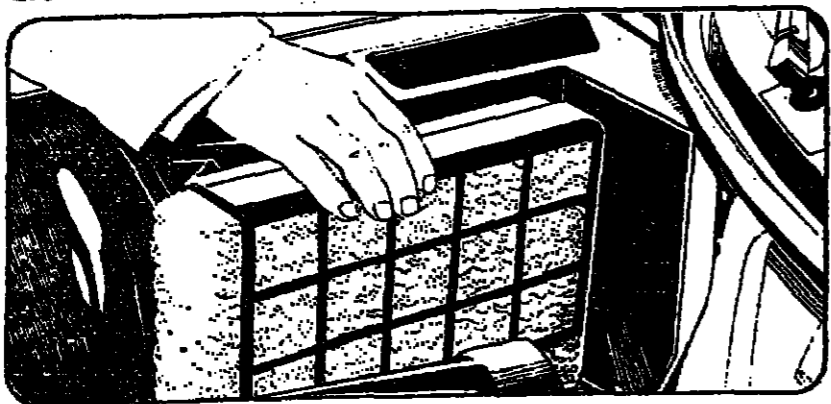
The SAAB 900 enforces new levels of road holding and handling. It is designed to obey your every command. Designed so you experience complete control. Front wheel drive gives increased traction. Steering geometry advances reduce lateral acceleration or "body swing". This means safer, relaxed motoring and increased comfort for passengers.

The steering is more responsive and the directional stability gives consistent behaviour regardless of road conditions and load.

On the turbo and automatic models you'll find power-assisted steering as standard. But not just any power steering. At speed our power steering gives you the same response and control as a SAAB 900 without P.A.S. You'll only notice it when you need it, in town or parking.

Leading in Comfort

A remarkable SAAB 900 first is the filtering of all air entering the driver, passenger compartment. A new filter removes most contaminants even pollen. So inside the SAAB 900, the air you breathe will be cleaner than that outside.



The unique air filter can easily be removed when necessary. Also our designers have allowed for possible air-conditioning needs.

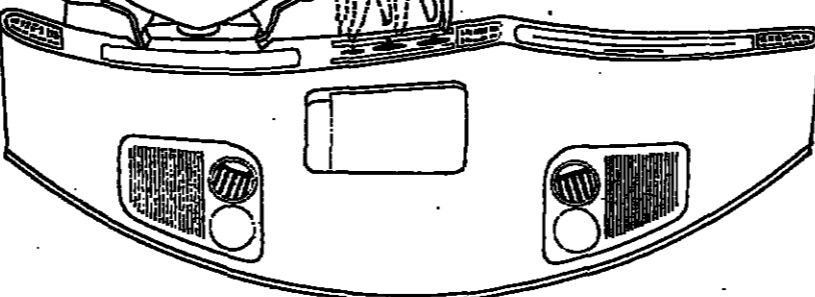
The SAAB 900 is roomy and spacious. To give some idea, it's slightly longer than the Rover 3500. But inside you'll notice the difference - velour upholstery and trim, exude luxury. On the top models there's even seat belts and head rests for the rear passengers.

The heating and ventilating system is also unique. It provides a constant level of warmth - once set - through outlets including a demister for the side windows. Exceptional sound insulation will protect you from the hassle of the outside world.

Leading in Driver Control

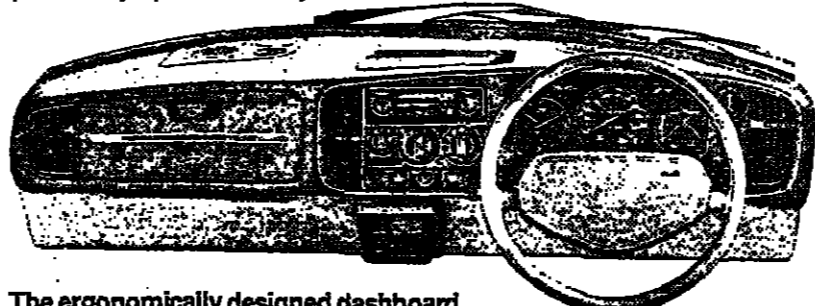


The driver's environment gives you real control. The new curved dashboard allows you to reach all controls and switches without any body movement. High level, anti-glare instruments, give at-a-glance readings. The seat, gives total driver support. It is fully adjustable, not just for horizontal positions and rake but also height and slope, and on some models a heated driver's seat is standard.



Leading in Safety

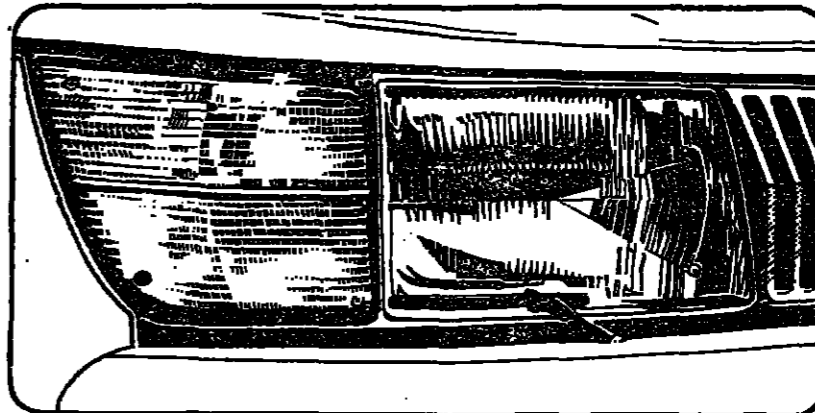
The SAAB 900 incorporates many new safety features. Including further developments of the steering wheel designed to actually help prevent injury rather than just reduce it.



The ergonomically designed dashboard means all controls can be reached without stretching. High level anti-glare instruments give "at-a-glance" readings.

A unique mesh bellows mounted on the steering column acts as a cushion in the event of a serious collision. Another unique development below the dashboard, protects knees and legs. And the staged crumple zones backed up with the most rigid passenger safety cage really protects those inside.

All SAABs have disc brakes on all four wheels. A diagonally split-braking system and semi-metallic outside front brake linings (another SAAB first) give increased efficiency.



The new SAAB 900 is an exceptional car. All models include other SAAB firsts as standard i.e. headlamp washers and wipers, efficient energy-absorbing bumpers, heat and sound insulation roof lining. The rear seats of the 900 will fold down to give you over 6 feet of flat loadspace and there's no awkward sill to lift over. Inside is a cavernous 53 cubic feet of luggage space.

The SAAB 900 is a very advanced car but words can tell only so much.

For such a car, driving is believing, so why not take advantage of our no-obligation test drive offer at any one of our nationwide network of enthusiasts. You'll soon appreciate why the SAAB 900 is the car Born to Lead.

You're very welcome to come along and view the new SAAB 900 at your leisure. On Saturday 3rd and Sunday 4th of March all SAAB dealers will be open all day and some will be holding special events. Your local dealer will have the details.

The SAAB 900 Range

3 dr GL	2 litre hatchback single carb.	£5,525
3 dr GLS	Added luxury + twin carbs.	£5,775
3 dr GLS Auto	Power steering as standard	£6,225
5 dr GLS	Added luxury	£5,995
5 dr GLS Auto	Power steering as standard	£6,555
3 dr EMS	Sports coupe hatchback. Low profile tyres alloy wheels	£8,995
5 dr GLE	Full injection, automatic power steering, steel sunroof, tinted glass, heated front seat, radio cassette player	£7,675
3 dr Turbo	Turbo-charged power. Ultra low profile tyres, steel sunroof, tinted glass, radio cassette player	£8,675
5 dr Turbo	With the new TRX tyres for comfort and control. Radio cassette player	£8,995

Prices quoted are correct at time of going to press and include seat belts, car tax and VAT. Delivery and number plates extra. All SAABs are covered by unlimited mileage guarantee for 12 months + extra 12 months for engine and gearbox.

Please send me full details.

SAAB 900
One of the world's finer cars.
SAAB (GB) Ltd., Fieldhouse Lane, Marlow, Bucks. Tel. 06284 6977.

Name

Address

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*Except some N. Ireland and all Channel Island dealers.

Technical News

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

TRANSPORT

Checking the weight of road vehicles

IN VIEW of the increasing need for authorities and vehicle owners alike to be able to make rapid checks on loading, Rank Industrial Controls, Watton Road, Ware, Herts (Ware 3539) has introduced the Rank Weightpad, an easily used portable weigher.

It consists of individual light-weight ruggedised pads which can be easily arranged so that the road vehicle can be simply positioned on them and the wheel loadings instantly seen on a ground-level display.

Applications will include use by road haulage fleet operators to prevent axle overloading, the calibration of vehicle-mounted axle load indicators, and by the police as a convenient means of checking quickly and accurately on suspected overloads.

The equipment can be carried in the back of a car or mini-van, and can be brought into action very quickly on a lay-by or almost any type of level hard ground.

Normal maximum loading capacity is 15 tonnes per pad with an over-load capacity of 15 tonnes on any one corner of the pad. Weight of each pad and

ramps is 38 kg (84 lbs).

The quickly connected electronic readout head has a strong aluminium case which houses a single electronic board, a liquid crystal digital display and foot-operated pushbuttons. The single electronic board provides all the facilities required in the operation of the Weightpad system, i.e. excitation of load cells; processing of the load signal; totalising weights; driving display and output of data to a printer—some 60 integrated circuits are used.

The readout can be connected to either a single pair of pads using one of the sockets at the rear, or two pairs of pads by using the second socket. By pressing the "left" or "right" pushbutton the load on the corresponding pair of pads is indicated. While this load is still being applied the weight can be totalled by pressing the "add" button.

The head unit is powered by a 24V dc supply which can be provided by the mains pack supplied with the system or by means of two 12V dc batteries connected in series, or the optional 12V converter.

PROCESSING

Board jobs made easy

WHEN A manufacturer's requirements are confined to prototype board development or short production runs, he is justified in thinking about installing in-house board production equipment—when it meets price and needs.

Lektrokit, with the Cupro system, says it meets both these criteria.

Cost-effective pcb production implies the use of in-house board coating, exposing, etching, etc. Cupro includes all the necessary equipment and accessories for these processes, and is being made available by Lektrokit as individual modules. Users need only buy the equipment as required and so are assured of the immediate availability (ex-stock) of any complementary equipment they may want later.

Latest Cupro equipment to be introduced is the Type BTC-101 resist-coating machine. This uses the so-called "steady withdrawal" technique to deposit

an even flow of coating on one or both sides of a board so that high definition and low raw-material wastage is achieved.

Board sizes up to 12 x 12 inches (12 x 24 inches to special order) can be coated using the BTC-101, all suitable chemicals being supplied direct from Lektrokit's Reading headquarters.

Lektrokit, Sutton Industrial Park, London Road, Earley, Reading RG6 1AZ, Berks. Reading (0734) 669116/7.

Bound for Russia

HEAT TREATMENT equipment designed by Radyme is to be built into a fully automatic production line for the manufacture of tappet screws (at the rate of 4,000 per hour) for shipment to V/O Avtopromimport, Gorki, USSR, by Wick-

CALCULATORS

Measures and signals time

SCIENTIFIC CALCULATORS are being given new powers.

FX-8000, a new Casio, can measure time lapse between events during test or experiment, or it can signal predetermined time intervals for observations to be made. When all the data is assembled, FX-8000 also provides the calculating power to evaluate results.

As a stopwatch, it has a capacity of 9 hours, 59 minutes and 59.99 seconds, a measuring unit of one-hundredth of a second, and an accuracy within 0.005 per cent. It gives a choice of three operating modes: normal start-stop; net timing (ignoring lost time during stoppages); or "lap" timing (freezing the display but continuing the count).

Two alarm timing modes are

possible—once-through or recycling. In either mode, up to five separate time periods may be fed in, and as each elapses a ten-second alarm buzzer sounds and the next interval starts. In Timer 1 mode, action ceases on termination of the last preset interval; in Timer 2 mode, it automatically recycles to the beginning of the sequence and continues until countermanded.

Figures in the display show time remaining till next due alarm—that is, a countdown.

Calculating capacity is eight digits (or six digit mantissa plus two-digit exponent), and there are 43 key-operated scientific functions at the user's disposal. These include the usual log, trig, hyperbolic and statistical functions, plus two levels of

parentheses, polar-rectangular co-ordinate conversion and, sexagesimal-decimal conversion to facilitate arithmetic involving hours, minutes and seconds.

FX-8000 handles computations involving fractions of up to three digits for each integer, numerator or denominator and at the same time maximum six digits for the sum of each part, giving answers in fractional form too.

Liquid crystal display makes for easy figure reading and conserves batteries. In continuous use, a pair of G-13 silver oxide cells last at least 1,200 hours.

Maximum price would be just under £36.

Casio Electronics, 28, Scrutton Street, London EC2A 4TL. 01-577 9087.

INSTRUMENTS

Pen goes at high speed

LATEST DESIGN of flat-bed pen recorder from Bryans Southern Instruments, Willow Lane, Mitcham, Surrey CR4 4UL (01-640 3490) has a slewing speed of at least 2500 mm/sec. with zero to full scale pen excursion in 160 milliseconds (A3 chart size, Y-axis), at the same time maintaining maximum axial overshoot of 1 mm.

Known as the Series 50000, these X-Y recorders have a mainframe that will accept multirange amplifiers with sensitivities from 50 microvolts/cm and single range types from 1 mV/cm. One of these modules

incorporates up to ±10,000 mm of zero suppression on any range and lockable multi-turn potentiometers are used for the main controls.

Amplifier inputs are protected to at least 250 volts on even the most sensitive ranges and the servo system is fully protected by an automatic electronic safety circuit.

Switched boundary limits allow the reliable use of A4 charts on an A3 frame and the paper hold-down system can be magnetic strip, vacuum or electrostatic, to choice.

ELECTRONICS

Flexible circuits approval

WELWYN ELECTRIC, Northumberland-based electronic components manufacturer, is the first company to obtain BS-9785 capability approval for its flexible double-sided printed circuits.

Prior to the issue of BS-9675, there was only Defence Standard 59-48, Part 3 against which flexible printed circuits could be released; the new specification is the first BSI document to embrace flexible circuits and is a more versatile specification, covering a broader spectrum of customer applications.

The Defence Standard will be superseded by the BS-9760 series of specifications and, in fact, is scheduled to be withdrawn by about the middle of this year.

Welwyn attributes its success particularly to the attention it has given to high technology laminating processes. Much emphasis is laid on obtaining high-strength adhesion between conducting and insulating layers of the finished product, which must withstand mass soldering temperatures of 260 degrees C for up to 10 seconds, without delamination.

Welwyn Electric is on 0670 822181 at Bedlington, Northumberland, NE22 7AA.

recalled into the RAM by means of a power-up sequence followed by bulk erase of the electrically alterable cells.

Known as the ER1711, the device is directly compatible with a four-bit microprocessor. Typical applications will be in process control where stored process state variables must be protected during power interruptions, in machine and motor control hold set points, and in navigation systems to retain time/position data.

RESEARCH

Banking study

BATTELLE points out that participation is still open in a study sponsored by a group of banks in Europe and the U.S. into the effect of new payment technologies on the relationship between companies and banks.

A good deal of work has already been completed, SWIFT and proprietary terminal-based cash management and money transfer services being given special attention.

Brazil, France, Germany, Japan, the UK and the U.S. were studied in depth. The payment systems infrastructure, present developments in corporate banking services and the nature of corporate business demands were all included in the research.

The lessons from these new developments and the business opportunities resulting from them have now been reported and further information can be obtained from Battelle Institut eV, Am Romerhof, 35, D-6000 Frankfurt am Main, 90.

Remembers if power is removed

INTRODUCED by General Instrument Microelectronics, 1 Warwick Street London W1R 5WB (01-693 6481), is a fully decoded 256 x 4 bit non-volatile random access memory which is actually a combination of normal RAM and electrically alterable read-only cells (EAROM).

Normal operation is as a RAM with 1.5 microsecond cycle time. When powered down, a single negative pulse applied to the erase/write control line shifts the entire contents of the 1024-bit memory into associated EAROM cells.

Stored data is retained for 72 hours minimum after a one-millisecond write pulse, or 30 days minimum after a ten-millisecond pulse. Data can be

Senses the tank level

ACCURATE AND reliable level data from tanks, silos, sumps or hoppers can be obtained for solids, slurries or liquids using an ultrasonic level detector from Hymatic Industrial Controls, Orchard Street, Redditch, Wores, B98 7DP (0827 67841).

Covering a level range of 25 feet (7.62 metres) for liquids and 20 feet (6.1 metres) under dusty conditions, the Mini-ranger produces an output directly proportional to the level.

Two easily adjustable alarm

points are incorporated while optional pre-wired modules provide for up to six alarm points within the span. Simple internal span adjustments can be made to give full analogue output for any three feet of level change. Transducer/electronics separation can be up to 600 feet.

Operational temperature range of the electronics unit is -20 to +55 deg C while the transducer remains effective from -40 to +95 deg C. Transducer facings are available for use with most materials likely to be measured.

Dew point meter

INTRODUCED BY Prodimeter, Fieldhouse Lane, Marlow, Bucks SL7 1LX (06284 72729) is a dew point meter able to give dew point temperature over the range 0 to 40 deg. C, relative humidity between 30 and 100 per cent, and the ambient temperature.

The instrument is designed for those concerned with the storage of product in bulk form, particularly foodstuffs prone to deterioration in the wrong atmosphere.

It employs what the company regards as the most reliable method of measurement, namely

optoelectronic detection of dew formation on an electrically cooled solid gold mirror. Since this is an absolute physical measurement, it confers the advantages of unchanging calibration, interchangeability of sensors and tolerance of extreme humidities.

Push button operation gives any of the three measurements, and optional modules can be provided to operate a wide range of control and alarm units. The sensor is housed in a robust alloy cylinder (40 mm diameter by 50 mm) which can be located several metres from the electronics.

Explosives not needed

MADE BY Nimbus Instruments in the U.S. and available from Fenning Environmental Products, 112, Leagrave Road, Luton, Beds. LU4 8HX (0582 26538), the ES-125 is an exploration seismograph employing signal enhancement to allow shallow exploration without the use of explosives.

Normally when using only a sledgehammer to excite a wave, the response can easily be lost in the natural background vibration. The ES-125 makes use of a digital memory to store successive returns from repeated blows. This results in a cancellation of the signals due

to random background vibration while the desired signal grows progressively larger. Selection of arrival times is simplified and the operator can survey greater distances with smaller energy sources.

After initial set-up on the site, the user selects time range and gain and strikes the ground as many times as are required to bring up a useable signal. He then turns the cursor knob until the marker lies over the first arrival. The wave form continues to be displayed for delayed examination and the arrival time is displayed on the CRT in numerals.

thurley

DIRECT GAS-FIRED SPACE HEATING AND PROCESS HEATING

Ripon Road, Harrogate, N. Yorks. Tel: 01511 Telex 57359

COMPONENTS

Wipes as well as cleans

A NEW company called Safewipe International has been formed with the backing of Klesworth Benson to manufacture and market a wiper blade which, although it is applicable only to flat windcreens, can produce a useful cleaning action as well as merely wiping the screen.

The device has twin articulated rubber blades on each side of a one piece continuous beak-like brush and a water feed pipe injects washing fluid directly on to the screen from within the wiper assembly. It is claimed that the dual action of the wiper blades and brush is able to clear and clean the screen far more efficiently than conventional wiper blades, chipping up and removing insect debris, removing road grime and salt, and even cut through flash-over ice.

Double blade construction creates a reservoir of fluid only where needed, so that the storage canister would need fewer refills.

Other advantages claimed by Safewipe (P.O. Box 85, Derby DE2 7RN, Derby 571595) are less drag and energy consumption, long life and less tendency to lift off the screen at high speed.

Simplified intensifier

INTENDED to help simplify the design of the associated optical equipment is a rugged, single-stage, inverting image-intensifier by Thomson-CSF.

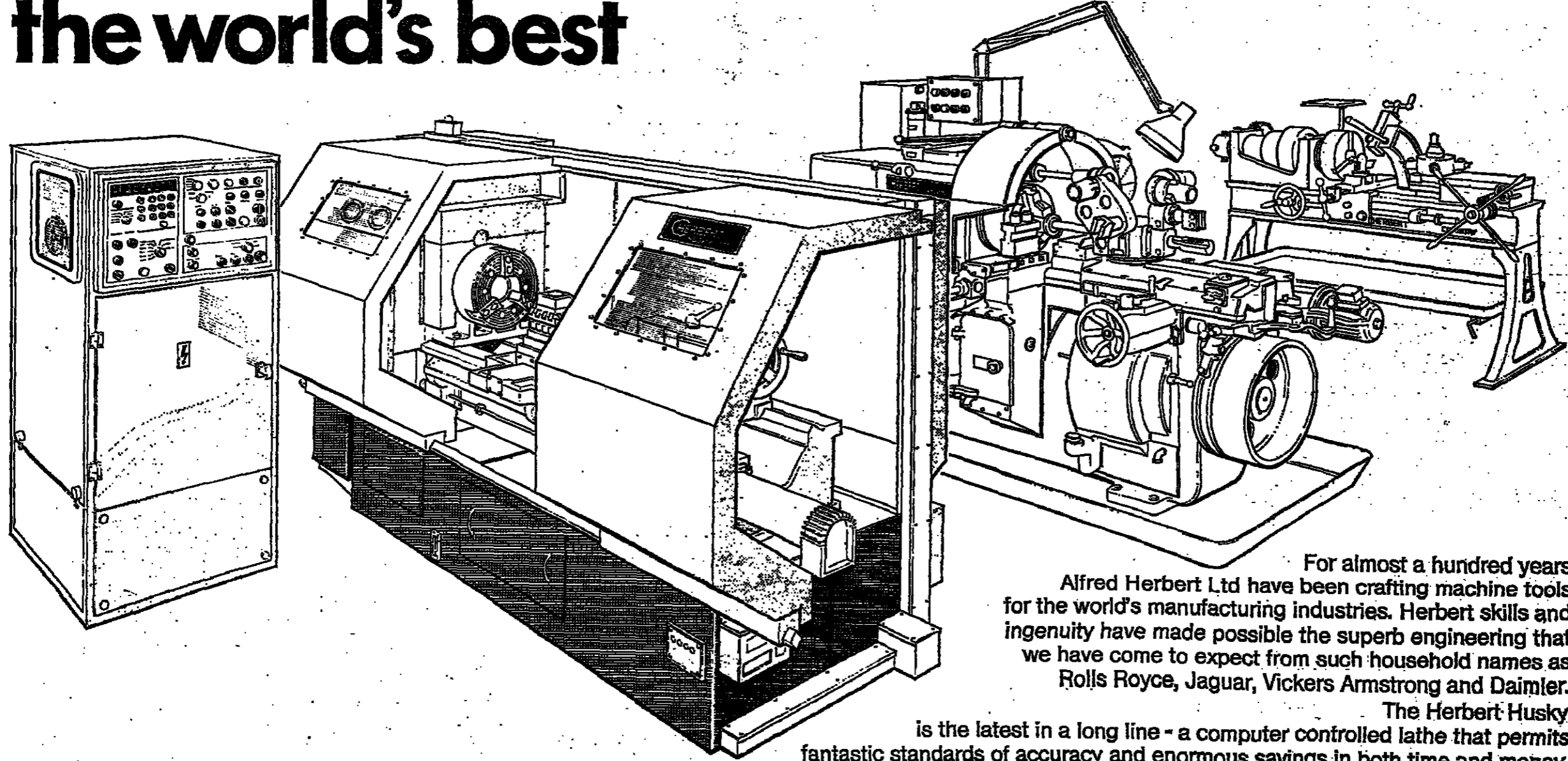
It has a fibre-optic faceplate and an internal electron-multiplying microchannel plate. Developers assert that its luminance gain compares favourably with that of much larger three-stage cascade types.

Power unit is integral and fed by a 2.65V/30 millamp supply. The unit is only 60mm diameter.

Thomson-CSF, Ringway House, Bell Road, Birmingham B24 6DQ. 0256 62555

The Herbert Husky

Its heritage makes it the world's best



For almost a hundred years Alfred Herbert Ltd have been crafting machine tools for the world's manufacturing industries. Herbert skills and ingenuity have made possible the superb engineering that we have come to expect from such household names as Rolls Royce, Jaguar, Vickers Armstrong and Daimler.

The Herbert Husky is the latest in a long line - a computer controlled lathe that permits fantastic standards of accuracy and enormous savings in both time and money.

QUALITY RELIABILITY VERSATILITY

HERBERT

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Max Wilkinson examines the new role of a key British subsidiary of Philips

How Mullard is facing up to the changing world of electronics

UNTIL RECENTLY Mullard, the leading electronics components company in Britain, took great pains to play down its association with its distinguished multinational parent.

The reason was that, over the years, Mullard has developed intimate technical relationships with many of Philips's competitors in the television and radio world. Mullard supplies not merely the components to these companies but detailed know-how on connecting them together.

This relationship had developed ever since the war when radio receivers, like prehistoric monsters, were very large and rather simple. Those were the balmy days of the old thermionic valves which glowed like dim red lamps in the back of every set. Like lamps, they eventually burned out, thus providing a lucrative replacement market for companies like Mullard.

Before valves were replaced by transistors, a large range of sophistications had been added to them to improve performance. But to sell the new products, Mullard had to educate a large number of smaller manufacturers about how they worked. This education process took the form of issuing circuit diagrams and sometimes complete sub-assemblies. This process accelerated with the introduction of transistors and then with the more complicated technology of television. Mullard came to be an essential source of research and development for a large section of the British consumer electronics industry.



Mr. Ivor Cohen, Mullard's new managing director.



Mr. Jack Akerman

Since all these companies were competing with Philips in the high street, Mullard had to take great care to show that it would act towards its customers just as if it were an independent company. Philips supported this quasi-independent line because it wanted Mullard to have the advantage of high volumes of sales to outside customers.

The Britishness of Mullard was strongly emphasised by its former managing director, Mr. Jack Akerman, who retired from the job at the beginning of this year after five years at the head of the company. His successor, Mr. Ivor Cohen, has taken over at a time when Mullard is having to adjust rapidly to some

very new pressures in the international market. It is also having to adjust to Philips' current strategy of streamlining relations between, at the centre, its product divisions, and its subsidiaries in various countries. The most obvious evidence of this in the UK so far has been at Pye, which as a partly owned subsidiary has had a particularly loose relationship with the centre until now.

When Mr. Akerman joined Mullard 43 years ago, the turnover was £1m a year, mainly in radio valves; and strongly oriented towards the UK radio companies which it served. During Mr. Akerman's period as managing director, Mullard

of paramount importance in the manufacture of integrated circuits, a relatively new area for Mullard mainly developed since the acquisition by Philips of Signetics in the U.S.

Mullard's integrated circuit factory in Southampton is now only one of six centres owned by Philips in Holland, Germany, France and the U.S. All the trends in the semiconductor industry point to the development of production and marketing on an international scale. At the same time, the consumer electronics industry is itself changing rapidly, largely because of the drive injected from Japan.

The smaller UK companies are discovering that in the age of integrated circuits when a complete electronics for a radio receiver may be etched on a simple flake of silicon, the pace of product development has accelerated and the costs of keeping up are very high. It is no longer enough for companies to rely on research and circuits provided by Mullard. To compete with the Japanese they have to anticipate new technological developments and to start designing products almost before the parts to make them are available.

The failure to make this research effort allowed the Japanese to dominate the market for better quality music centres (stereo radios with record and tape decks combined) and to make heavy inroads into the hi-fi market. As a result television manufacturing companies are beginning to run for cover. Rank and GEC have both signed joint venture agreements with Japanese companies (Toshiba and Hitachi respectively).

Even Thorn, the largest UK producer, must be wondering anxiously whether it needs a technical link with a larger company. The scope for Mullard to be a technological centre for the UK radio and television industry has therefore begun to diminish and is likely to continue to decline, even though the company remains a major supplier of components.

For Mr. Cohen, therefore, one of the tasks of the next few years will be to steer Mullard on a difficult course which will enable it to retain the advantages of an independent voice within the British consumer electronics industry while recognising the commercial realities of being part of a large multinational organisation.

EXECUTIVE HEALTH

BY DR. DAVID CARRICK

Do stressed executives take it out on others?

"... and yesternight at supper you suddenly arose and walked about, muttering and sighing, with your arms across ... you scratched your head, and too impatiently stamped your foot. Yet I insisted, yet you answered not, but an angry gesture of your hand gave sign for me to leave you. So I did, fearing to strengthen that impatient which seemed too much unkindled, and withal hoping that it was but an effect of humour, which sometimes hath his hour with every man. It will not let you eat, nor talk, nor sleep..."

J. Caesar 2:1 William Shakespeare



These words, put into the mouth of Portia by Shakespeare some 400 years ago, are observations and accounts of a stress-reaction as pertinent today as they have been in any age of man's known history. Many a modern executive's wife must have spoken thus (although perhaps not so poetically) when in the uncomfortable company of a stranger—her husband—who is displaying common stress-reactions such as undue irritability, insomnia, silence and angry, defensive hostility.

Obviously, the causes are very different. Brutus, with semi-political fears and aspirations, self-convinced beliefs in his own honour, ability and integrity, egged on by one far more intelligent and much less scrupulous; and with a world-shattering assassination attempt in mind, had good reason to be thus afflicted.

Revolutions abroad

However different they may be, both in context and time, those stress-reactions described are as recognizable in modern European or American executives when subjected to a concatenation of exasperating and worrying assaults.

The unfortunate man may be suffering from the discomfort and inconvenience of chronically unpleasant climatic conditions on some bleak station, and wondering if his train will run at all, and if so, just how late he will be for some important meeting; he will certainly be

assailed by word or print with endless stories of strikes at home and revolutions abroad. So he can hardly fail to display his inescapable frustrations by displays of agitation of an uncharacteristic nature.

With the added problem of attempting, the while, to formulate important decisions, it is hardly surprising that both his family and staff are subjected to his choleric humours—though they themselves (and the non-executive work-force) also have their problems.

Examination of sickness-absence reports in any large enterprise will show that, during times of exogenous stress, the senior executives are not often absent as the result of minor physical ailments—who could imagine Brutus putting off his bloody appointment because of a sore-throat? The least among his followers, however, might well have succumbed.

Just so their modern counterparts: but it should be remembered that, in most instances, resulting absences are not due to laziness, fear or hypochondria. Perhaps it is that they, believing themselves to be inessential, are truly more susceptible to evil microbes and their allies: after all, logic tells one that the throat of a magnate is scarcely less attractive a target than that of his typist.

Now, although one cannot do much about the weather, politics or erratic transport or endless strikes, the executive should have the fortitude to lessen, at least, the burden on others of his own stress-reactions. Above all, he should never forget that the humblest member of his staff matters very much, not

only as a human, but as part of an integrated team. Any enterprise which employs the superfluous does not deserve to survive, let alone to flourish.

One way is to combine leadership with decisiveness. In almost every situation of moment, three courses are open; two positive and one negative. A decision made, even if later events prove it to have been wrong, is at least a decision. It is so much more valuable than vacillation and indecision which must be doomed and create anxiety, among those led, which multiplies like maggots in a dead dog and produces rapid putrefaction.

Gnawingly anxious

Preaching to others is easy, but I must make it plain that the necessity for strong leadership is just as important in doctors. The patient, in his understandable ignorance, and gnawingly anxious about health, is unlikely to display marked improvement if his doctor is uninterested or is incapable of providing firm guidance and advice. It is a strange patient who fails to admire the physician who knows his limitations but also knows specialists to whom reference can be made.

The physician should be able to help with the secret dreads of patients if they can bring themselves to seek his advice or, more frequently, are pushed by their anxious families; for to return to Portia, she was sensible to say: "Brutus is wise and were he not in good health, he would have embraced the means to come by it."

Business courses

Interviewing Skills and Techniques for Executives, London, April 2. Details from AMR International, 6-10 Frederick Close, Stanhope Place, London W2 2HD.

Value Added—a fundamental concept in better management. Bradford, West Yorkshire, April 2-3. Fee: £90. Details from The Management Centre, University of Bradford, Headon Mount, Keighley Road, Bradford, West Yorkshire, BD9 4JU.

Recent Developments in Economics. Brunel University, Uxbridge, Middx. April 4-6. Fee: £175. Details from The Secretary, Management Programme, Brunel University, Uxbridge, Middx. UBB 3PH.

The Trade Union View of Industrial Relations. Henley-on-Thames, Oxfordshire, April 1-6. Fee: £325 (approximately). Details from Henley Administrative Staff College, Greenlands, Henley-on-Thames, Oxfordshire RG9 3AU.

Marketing through Consumer Distributors. Brussels, April 4-6. Details from Management Centre Europe, Avenue des Arts 4, B-1040 Brussels, Belgium.

Important Developments in the Protection of Industrial Designs. London, April 2. Details from European Study Conferences, Tave House, 31, High Street East, Uppingham, Rutland LE15 0PY.

Updating the Purchasing Manager. London, April 3-4. Fee: £100. Details from Purchasing Economics, Pel House, 35, Station Square, Petts Wood, Kent BR5 1LZ.

Protect Management—Skills and Techniques. Oxford, March 25-30. Details from Eurotech Management Development Service, P.O. Box 28, Camberley, Surrey GU16 5HR.

International Financial Management Seminar. Geneva, Switzerland, April 2-12. Details from Centre d'Etudes Industrielles, 4 chemin de Conches, CH-1231 Geneva, Switzerland.



Lorraine steers a straight course, even though she's blind!

It's not very unusual for a sixth-form schoolgirl to be a keen—and a capable—yachtswoman, but it may have surprised you to learn that Lorraine is blind.

Well, it shouldn't. Blind people simply want to lead ordinary lives, and mastering an activity only needs personal determination together with the help of skilful training.

Lorraine went to the RNIB's Chorleywood College (with six 'O' levels and studying for her 'As'). The College has two sailing dinghies, and handling them certainly brings out all the self-reliance students are trained to develop. Lorraine even goes ocean racing now!

Training blind people to live fully and work effectively is the purpose for which the RNIB has existed for more than a century. Please help us to carry on with it through your legacies and donations.

Royal National Institute for the Blind logo and address: 224 Great Portland Street, London W1N 6AA

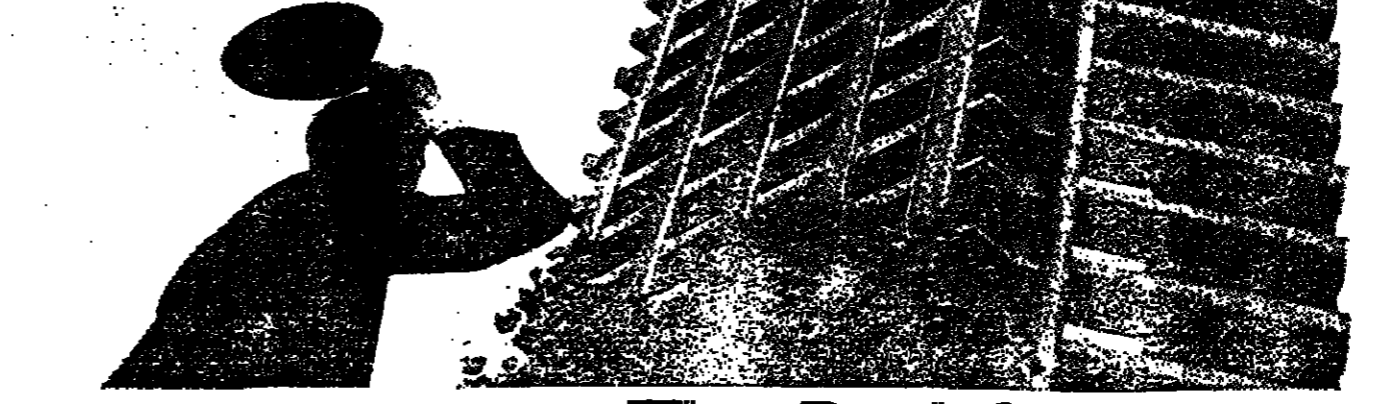
SUCCESSFUL EXPORTING—can we learn from France and Germany?

A Conference on Tuesday, 6th March 1979 Presented by LONDON CHAMBER of COMMERCE & INDUSTRY BARCLAYS BANK INTERNATIONAL LTD.

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How to discredit cash limits

BY SAMUEL BRITTON

IF THE Treasury had deliberately tried to discredit its own cash limits for the public sector it could not have done better than in Mr. Joel Barnett's announcement on Friday.

In an article on January 27 ("The Budget, the Election, and Cash Limits") Peter Riddell and I mentioned the basic choice which would have to be made between the credibility of cash limits and the theology of pay policy.

Pay policy

As we feared, the deep-seated attachment to not policy somewhere very near the top of the Treasury, allied to the narrowest considerations of administrative convenience, has won the day.

Sir Leo Pliatzky, who was formerly in charge of public spending in the Treasury, once hinted to the Expenditure Committee that cash limits could be used as a substitute for pay policy.

Time to abolish criminal blasphemy

PROFESSOR James Kirkup is a travel writer, poet, novelist, playwright, translator and broadcaster of some distinction.

This poem was published in Gay News No. 98. Its publication resulted in the prosecution of the publisher and editor of that newspaper at the Central Criminal Court.

The indictment alleged that the poem and an accompanying illustration "vilified Christ in his life and in his crucifixion."

"The test is objective. Does it offend? Does it outrage the feelings of any member of the Christian religion or sympathy for the Christian religion?" He also urged the jurors that when considering the poem "you must try to recapture in your minds the impact it made upon you when you first read it."

Manpower

But it is in the cash basis of the central Government's manpower expenditure that the loss of credibility is most clear. For, believe it or not, this is still tied to the 5 per cent pay guidelines (believed to be worth 7 per cent on earnings).

Fortunately the Financial Statement issued at Budget time is based on a realistic estimate of expenditure and revenue rather than on administrative convenience or pay policy propaganda.

to protect the religious beliefs and feelings of non-Christians. The offence belongs to a group of criminal offences designed to safeguard the internal tranquility of the kingdom.

THE WEEK IN THE COURTS

opinion, "in an increasingly plural society such as that of modern Britain it is necessary not only to respect the differing religious beliefs, feelings and practices of all, but also to protect them from scurrilous vilification, ridicule and contempt."

Sheer Silk can make amends

OPINIONS were divided as to whether Sheer Silk would have won the Schweppes Gold Trophy had he not fallen off his horse.

Dikaro Lady, yet another from Ireland, ran since slaughtering the opposition in an amateur riders event at Puchestown in October, and goes for the Feversham Novices Chase (1.30) and assuming he is tolerably fit, I expect him to be too good for Selby and The Parch.

Ballet Lord, who missed a race at Teesside, on Saturday, in order to run here, has most to fear from Tamalin in the High Melton Handicap Chase (2.30) and Little Owl, who will be partnered by the highly competent Mr. A. Wilson.

ITN wins news award

The item was filmed last June when an Ethiopian jet attacked a market town held by guerrillas. ITN won the award for its reporting category at this year's Monte Carlo Television Festival.

- 6.40-7.55 am Open University (Ultra high frequency only). 9.15 For Schools, Colleges, 10.45 You and Me, 11.00 For Schools, Colleges, 12.45 News, 1.00 Pubic Mill, 1.45 Barnaby, 2.01 For Schools, Colleges, 3.15 Songs of Praise, 3.55 Regional News for England (except London), 3.55 Play School, 4.20

F.T. CROSSWORD PUZZLE No. 3907

Crossword puzzle grid with clues: 1 Lively by day? Heavens (6), 4 Sang together in church before alternative was employed (8), 10 Revolutionary plaything: hauler offers upper classes (3, 6), 11 Fish born by stream (5), 12 Course it's fare (4), 13 Member of boat-race crew seen in proportion (3, 2, 5), 15 Trick presenting problem to racing motorist (7), 16 Flut study by Frenchman (6), 19 Really fashionable action (6), 21 Support for cooked lobster (7), 22 Expert teacher of history (4, 6), 23 One family of similar character (4), 27 Blackbird heads north with cap from dentist (5), 28 Bloomer to make Biblical character's stick (6, 3), 29 Cut off crime squad in marine base (8), 30 Took unfair advantage of sailor with the second hand (6)

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TV Radio

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There is a grave risk that a prospect of a prosecution for blasphemy is likely to impose an undue restriction on legitimate freedom of inquiry, discussion and expression, with resultant damage to intellectual and creative process.

There is also a grave risk that prosecutions for blasphemy may do more to promote bigotry than to prevent or punish offensiveness.

Does the blasphemer cause greater or less damage to society than the bigot? (As seems probable) less, why cannot the crime of blasphemy be abolished, and, if it is necessary to fill any gap, the offence be substituted?

An excessive zeal for bringing prosecutions for blasphemy may give this crime an aura of glamour which it lacks at present. As long as blasphemy is regarded as wicked, it will always have its fascination.

The sooner it is abolished, the better. In the meantime, let us meditate on some words of Lewis Carroll. "It's very provoking," Humpty Dumpty said after a long silence, "to be called an egg - very!"

ENTERTAINMENT GUIDE

Entertainment guide listing theatres, opera and ballet, TV and radio programs, and cinema listings. Includes sections for Opera & Ballet, Theatres, TV Radio, and Cinema.

THE ARTS

The background to 'Lulu'

by RONALD CRICHTON

By the time these words appear, if all goes well, music will have been enriched by the first complete performance, at the Opéra in Paris, of Alban Berg's Lulu.

dedicated, asking him to undertake the completion of the opera. Schoenberg declined, on the grounds that inspection of the material proved the task more difficult than he had anticipated.

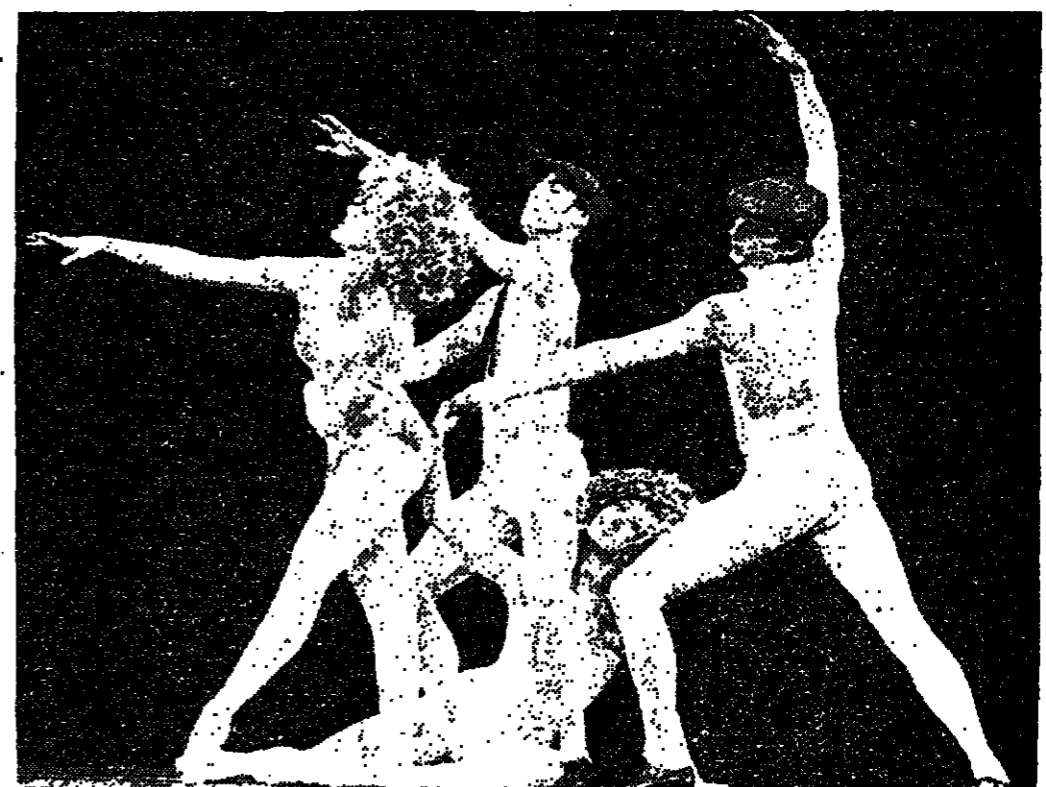
may seem a worse crime to deprive the public of the completed score than to go against the surely misguidedly loyal old lady's wishes.

Lulu was by then composed, except (it seems) for some minor details in the last of the three acts, which were sketched in. He had orchestrated the first two acts and part of the third—work on that was broken off for the composition of the Violin Concerto and also known as the "Lulu-Symphony."

Helene Berg lived on until 1976, obstinately refusing to countenance the completion of Lulu, convinced that she was in spiritual communication with her dead husband.

It recently came to light that Berg fell deeply in love with Hanna Fuchs-Robettin, wife of Czech business man, sister to the writer Franz Werfel.

The WII presented an ethical problem which debated in Vienna by, among others, the Berg Foundation, created posthumously to safeguard the interests of his music.



Sally Inklin, Ashley Page, Laura Connor and Anthony Conway in 'The Concert'

Covent Garden Symphonic Variations

by CLEMENT CRISP

In the 33 years that have elapsed since Ashton made Symphonic Variations as a confession of faith and a declaration of intent—classical dancing in Britain should look like this: clean, musical, orderly in spirit as in form.

returned to the repertory at the Opera House, led by Merle Park at her most musically persuasive, with Wendy Ellis and Marguerite Porter as her companions, and the male contingent of Wayne Eagling, Michael Coleman, and the pleasing debutant Mark Silver.

role, he provides detailed observation about character that never distracts from the baller's atmosphere and as with his finest performances, his attention to music is exemplary; in recent showings of Sleeping Beauty the economy of his gesture, its harmony with Chalkovsky's phrasing, should be studied by every other character artist on stage.



Anna Green and Leonard Burt

Coliseum Siegfried

by MAX LOPPERS

Next month the English National Opera gives complete cycles of The Ring in Sunderland and Birmingham, during its regional tour.

also very well achieved. To lend assurance and continuity, there was Alberto Remedios in the title role. In uneven voices, it is true, A was throughout the evening a note to be struggled with, and just before the final duet something (a cloud of dust, perhaps?) provoked an outburst of uncontrollable coughs.

At the first of them on Saturday, the standard was good. It was not the revelatory, earth-shattering Wagner that was being proposed, but a "house" performance of a kind increasingly rare and of a worth enduring if unspectacular.

The newcomers could not be welcomed. Edward Byler Alms will doubtless become more independent in Germany, was an admirably sure heroine. Though the actual tone will not appeal to all ears, its use is simple, broad, and confident.

But there was a sense of dramatic purpose underlying the same, middle-of-the-road approach (by no means always to be counted on in Groves' opera readings). In the third act, one recognized that energy previously held in reserve was now being spent: the enlargement of perspective at this point in the drama was cannily suggested, and, once it became clear that the new Brünnhilde, Anna Green, was not going to require codding, the final duet achieved a lovely climax—a vintage point from which the whole of the drama could be surveyed.

The balance of the cast was also very well achieved. To lend assurance and continuity, there was Alberto Remedios in the title role. In uneven voices, it is true, A was throughout the evening a note to be struggled with, and just before the final duet something (a cloud of dust, perhaps?) provoked an outburst of uncontrollable coughs.

John Denver's six shows
John Denver is to play a series of six concerts in England, Scotland and Ireland, prior to April dates in Germany and other European countries.

Festival Hall Vienna Philharmonic

by MAX LOPPERS

There was a standing ovation for Karl Böhm and the Vienna Philharmonic Orchestra at the official end of their first London concert, on Friday.

and the narrow-bored, charmless tone of the solo oboe, in the Andante, and too little encouragement to delight in the music.

mattered much I was unable to determine. Böhm's Mozart — the symphonist, at least — is gracious but plain-spoken. All three of the minuets were muscular, slightly contrived affairs, and in the brilliant Finale of the 39th one missed some point in the racing exchanges of the free-for-all, which hardly sparkled.

The Schubert was remarkably without lilt, easy lyricism, or the light-hearted buoyancy native to the 18-year old composer and, supposedly, to Viennese performances of his music. (It must be devilishly hard to dig out lilt and lyricism after being caught up, as the orchestra was in Friday's industrial troubles at Heathrow, and then arriving at the hall only just in time for the concert start; but nevertheless the absence of those qualities has to be recorded.)

On Saturday Dr. Böhm and the Vienna Philharmonic devoted their programme to the last three symphonies of Mozart. No eccentricities of temperament were to be expected, and none were heard — only loving exposition, phrasing of unforced naturalness, round and lucid balance. In fact, the Philharmonic's excellent clarinets sounded a riddle backward in the 39th Symphony.

After the interval one forgot that at once. Everything about the "Jupiter" Symphony is calculated to symphonize Böhm's cultivation, and it all bloomed resplendently; the orchestra sounded refreshed and keenly alert, and Böhm's extraordinary sense of how to shape a movement so that it seems to be sung in a single breath superbly displayed.

SOCCER BY TREVOR BAILEY

Brighton have Division One look

FULHAM'S PROMOTION hopes received an unpleasant setback at Craven Cottage, where they were beaten 1-0 by Division II leaders, Brighton and Hove Albion, who outlasted them in every department.

In spite of limited resources, Campbell has bought, by Division Two standards, quite heavily and very shrewdly on the transfer market. Most of the money he has spent has come from what he has received from the transfer of his own players.

who, although they have never been higher than the Second Division, appear to be better equipped playing-wise and are also drawing much larger crowds because there are no other clubs in the vicinity, who had been out of first-team company.

The Brighton Ward, who has been unable to command a regular first-team place since before Christmas, is an indication of the strength of the club. He caused numerous problems with his darting runs, speed off the mark and ability to go past defenders almost at will.

What quite rightly disappointed Bobby Campbell, the Fulham manager, apart from the result, was a rate of only 18,640 for one of the most important League fixtures of the year, in good weather, and which also provided the first opportunity to see his new signing, Kitchen, in action.

Buying the right player at the right time and at the right price is a sign of an astute manager. What requires even more business acumen, however, is the ability to sell, or unload, players not required, for more than they are worth.

Individualism
Early in the game, when the visitors were well on top, they lost the services of Sayer, who went off on a stretcher, the unfortunate victim of a late, high, and ugly tackle which passed unnoticed by the referee.

of forcing home the winner after an incisive dribble by O'Sullivan and assistance from Maybank and Ward.

TENNIS BY JOHN BARRETT

Top prizes for teenage talent

ONE OF THE INTERESTING side effects of 11 years of open tennis has been the emergence of a new breed of player.

the intricate nationwide structure of age-group tournaments from eight to 80, is a bright Chicago suburb of Lincolnshire.

When Andrea was told she would play her final—re-match against Miss Fairbank—on the stadium court in front of 10,000 spectators, immediately after the Borg-Villas semi-final of the Pepsi Grand Slam, she was positively delighted.

minor professional tournaments. The Swedish Number 2, Jan Gunnarsson, who is a 16-year-old carbon copy of Borg, impressed me as the find of the competition.

Of course, it was obvious that once the game began to offer rewards in other sports, it would inevitably attract outstanding athletes. The signal for this advance was the announcement, in 1971, that Rod Laver had become the first tennis millionaire.

Three weeks ago, in the under-18 Pepsi-Cola junior international championships at Boca West, Florida, I watched Miss Jaeger win again, carving down girls who were up to five years older, far stronger and altogether more experienced.

At the highest levels, the rewards for the young champions will ensure an ever-growing band of aspiring imitators. Miss Austin, 16 last December, is among the top half-dozen women in the world, and her prize money since winning her first professional tournament in Stuttgart last October, was \$80,000.

McEnroe's success was even more awe-inspiring. After his first professional appearance at Queen's Club last June, the young left-hander amassed an astonishing \$445,024 from prize money and bonuses in just six months. With examples like these before them, the next generation of youngsters will be battering at the doors.

FINANCIAL TIMES SURVEY

Monday February 26 1979

Maturity brings ordered economy

By James Buxton

A FEW weeks ago there was a demonstration in Kuwait. More than a hundred taxi drivers thronged outside the office of the Prime Minister, Sheikh Saad, protesting about a whole range of things, from low fares to regulations preventing them stopping in the middle of the road and competition from the Kuwaiti equivalent of minicabs.

A delegation finally got in to see the Prime Minister, who referred them briskly to the relevant authorities. The demonstration meanwhile had dispersed—because the taxi drivers saw a couple of police dogs on leads.

With the Gulf states worried about the crisis in Iran and its effects in the region, Kuwaitis use this story to demonstrate two points: first, that Kuwaiti rulers are accessible to Kuwaiti citizens; and second, that riots on the scale and effectiveness of those in Iran seem unlikely, to say the least, in Kuwait.

There are two key differences between Iran and the low population states of the Gulf. In a small society like Kuwait it is possible for the indigenous population to make their grievances known to their rulers through a network of family and tribal contacts, helped by an active desire on the part of the rulers to govern by consensus (although this system does not seem to work to the satisfaction of special interest groups like taxi drivers). And there is little danger of a mass of citizens storming the Government's citadels. There simply are not enough people, and what people there are have in Kuwait the highest average incomes in the world.

These are points of reassurance for Sheikh Jaber al Ahmed al Sabah, who has been Emir of Kuwait for just over a year now and the effective power in Kuwait for about a dozen years owing to the declining health of his predecessor Sheikh Sabah. Sheikh Jaber's assumption of full power has brought a period of calmer economic growth after the fierce expansion of the post-1973-74 period. The Finance Minister, Mr. Abdul-Rahman al Atiqi, has brought Government spending under control and the result is a rather more ordered economy in which the relative maturity of Kuwait as an oil state—having lived with enormous wealth since the early 1930s—is more obvious. Kuwait appears for the moment to have struck a reasonable balance between the demands of the current generation and those of future generations, and Sheikh Jaber's strategy appears to satisfy both the merchant families who did so well in the boom and the more technocratic Kuwaitis who have protested against wasteful Government spending and the enormous profits it has permitted one section of Kuwaiti society to make.

Competing

Balancing potentially competing forces appears to be the basic principle of Sheikh Jaber's Government, with the Cabinet containing strong representation of the al-Saleem as well as the al-Sabah branch of the ruling Sabah family (the succession alternates between the two). The Crown Prince and Prime Minister, Sheikh Saad al

Abdullah, is an al-Saleem, and has been helped in the difficult task of carving out a role for himself under a firm and active ruler by Sheikh Jaber's reluctance to travel. Sheikh Saad's trip to the other Gulf states at the end of last year gave him increased prestige. While the fact that almost all the important portfolios in the Government are held by al-Sabahs may gratify the traditionalists in Kuwait, the more technocratic can take comfort from the fact that the holders of these posts have to be qualified for them on grounds of ability.

Even though there are few obvious parallels between the political situation that led to the revolution in Iran and the scene in the Gulf states there are enough to make Gulf government's aware of their inherent weaknesses, which include their relatively meagre human resources, their valuable but virtually indefensible oil installations, their large immigrant majorities and the envy they inspire in others. Current anxiety in Kuwait is focused on two main groups. First, up to a quarter of the Kuwaiti population are Shiite Moslems, many of them of Iranian origin, and there is thought to be an equivalent number of Sunnis among the non-Kuwaiti population. They are far from being a unified group, some of them very rich and others fairly poor. Yet with the current Moslem revival in the Middle East and the fact that Sunnis tend to be more emotional Moslems they can exert pressure for a move towards religious purity.

Recent Government hints that

Kuwait

The revolution in Iran has reminded the Gulf states of potential dangers. Kuwait's long history as an oil state, its efficient Government and the enormous wealth of its citizens are important safeguards of its stability.



The Emir of Kuwait, Sheikh Jaber al Ahmed al Sabah, with the Queen during her visit earlier in the month.

it was considering tightening or imposing rules on such things as mixed bathing, women driving after 9 pm and dancing were thought to be partly the result of Shiite pressure, and produced such a furious reaction that the Government denied it had any such intentions — yet the clash of opinion indicated the sensitivity of the issues at stake.

The point about these and other groups of potentially dissident Kuwaitis is that there has been no exhaust valve for their feelings since the Government suspended the National Assembly in August, 1978 because it had become unbearably obstructive and cantankerous at a time when tensions were high because of the situation in Lebanon.

The assembly did not represent non-Kuwaitis, and was greedy and self-seeking as far as its own interests were concerned. But it did provide an official forum for political activity. Next summer the prescribed four-year period following the dissolution of the assembly ends, and the Government has to decide in what form it should be reconvened. Suddenly, after years in which almost nothing happened at all, the Government is consulting leading dignitaries, including the speaker of the assembly, about restoring it. Yet there seem to be few clear ideas as to how the assembly can be made more responsible than in the past and yet also satisfy the demand for representation, for the Government is apprehensive

about what a vociferous assembly might say. It could well be that the Government will conclude that it is safer to postpone a final decision on the issue of the assembly.

The other main cause of anxiety in Kuwait are the Palestinians, who make up the largest single group in the non-Kuwaiti majority. Kuwaitis are probably justified in feeling insecure when such an articulate group holds so many key posts in the running of the Government, especially when they are treated as second class citizens, with all avenues of political and many of financial advancement blocked to them. Now that the Palestine Liberation Organisation has forged close links with the new Government in Iran, Kuwaitis are even more concerned.

Contentious

Yet as on other contentious political issues it is not clear whether concessions to the Palestinians at this stage would be wise or not. The Government knows that the Palestinians have more to lose in Kuwait than anywhere else. If the Government was to speed up its naturalisation policy (only a handful of Palestinians are naturalised each year) it would imply Kuwaiti resignation to the difficulties of creating a Palestinian state and thousands of Palestinians would have to be naturalised a year in order to have much impact. Faster naturalisation, and the question, mooted in the past six months, of some of the longer-standing immigrants being represented in a newly convened assembly,

may be too dangerous issues for Kuwait to cope with at a time of uncertainty.

With internal policy initiatives somewhat unappealing, Kuwait is falling back on its traditional policy of taking a tough line with potential troublemakers, quickly deporting dissident Palestinians and tightening up restrictions on supposedly short-stay Arab visitors. Abroad Kuwait's scope for action is constrained by its limited power to influence events. But its long-standing drive to achieve more co-operation among the different Arab Gulf states has lately been looking more hopeful. Sheikh Saad's trip down the Gulf last December was planned long in advance but came at a good time because of the rising anxiety about Iran. It appears to have produced some firm agreements on exchange of security information and some serious discussion of such ideas as co-operation rather than competition in industrial projects, abolition of passports for Gulf citizens visiting each other's countries, moves towards a common market for each other's manufactured goods and easing of restrictions on property ownership in each other's countries. Underlying this strategy is the feeling that local discontent can be kept well under control if there are fewer white elephant industrial projects (which Kuwait itself has avoided) and fewer violent economic fluctuations. Kuwait signed an agreement with Saudi Arabia in December strengthening political and economic co-operation.

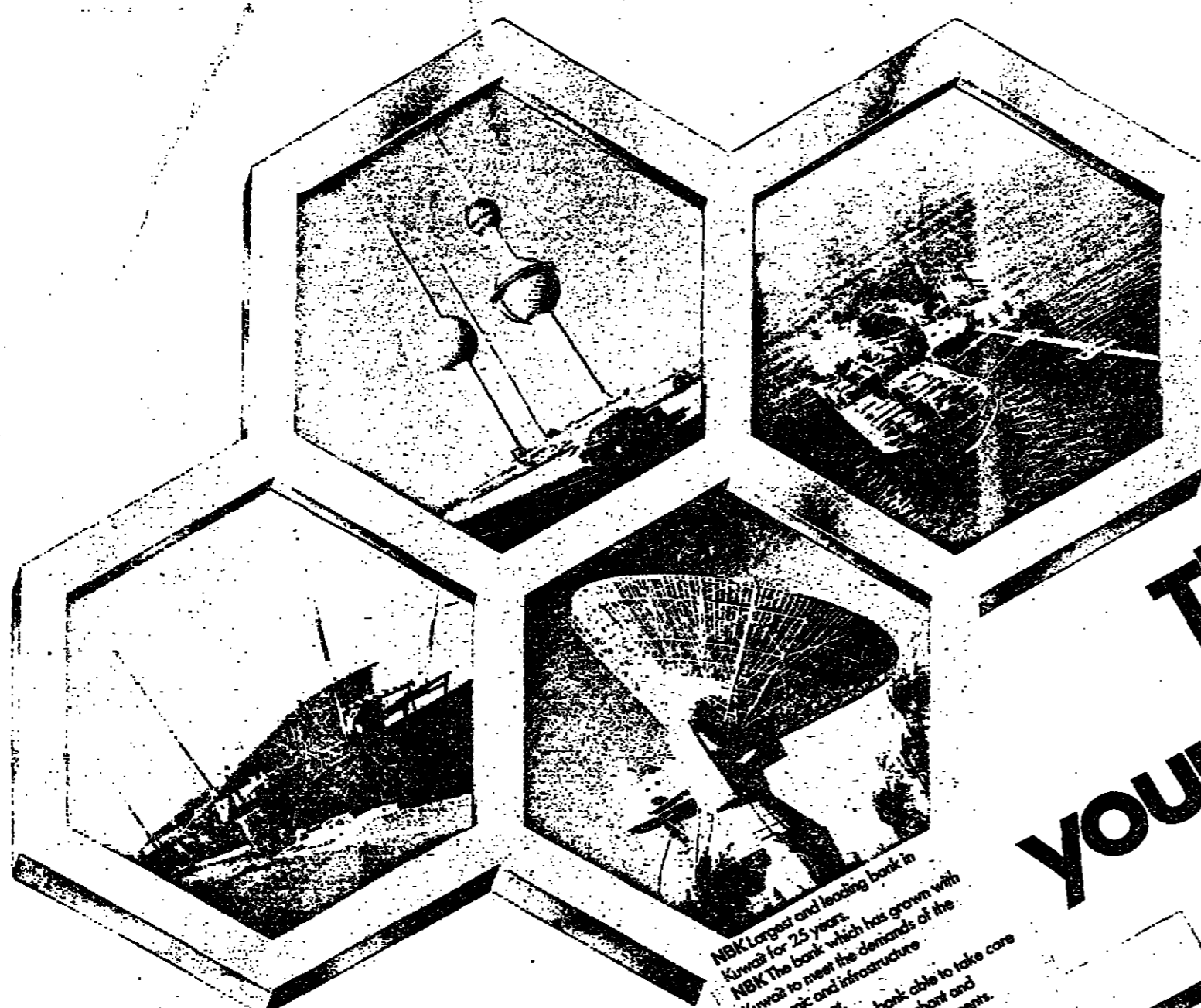
Outside the Gulf Kuwait has established better relations with

Iraq, which has never given up claims to Kuwaiti territory. With the mellowing of relations, which appear to be due to Iraq's desire to end its isolation in the Arab world, Kuwait was exporting electricity to Iraq and drawing water from the Shatt al Arab River in return. A study is being made of a railway from Basra, through Kuwait, to Saudi Arabia.

With its large Palestinian population and its vested interest in unity and stability in the Arab world, Kuwait was disturbed by the speed and lack of consultation of President Sadat's peace initiative and unhappy with the Camp David agreement. At the Baghdad summit last November Kuwait played an unusually active role, in an effort not to divide the Arab world, but this may well have helped Syria and Iraq. The result was an outburst of vindictive criticism of Kuwait from the Egyptian Press, which Kuwait largely ignored. The flow of development aid from Kuwait to Egypt is continuing, and Egypt has been assured that Kuwaiti co-operation with Egypt will not be disturbed.

For all its current uncertainty Kuwait has considerable internal strengths. Its sophistication, based on more than 200 years as a trading city, the last 30 of them blessed with oil wealth, shows through in all its political and financial dealings with others. Its Press is relatively free, its attitude to women advanced by the standards of the region. And it has the special political advantage of being able, without difficulty, to go on making its citizens very rich indeed.

BASIC STATISTICS	
Area	
Population	1.13m
GDP (1976)	KD3.67bn
Trade (1977)	
Imports	KD1.28bn
Exports	KD2.81bn
Imports from UK	£243m
Exports to UK	£541m
Trade (1978)	
Imports from UK	£332m
Exports to UK	£622m
Currency: Dinar	£1=KD0.55



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KUWAIT II



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Natural caution, and ample revenue since the 1950s, have minimised the effects of the state's recession, which came in 1977. Tight controls since by the Finance Ministry have prevented the usual upward drift in spending — while the Government tries to catch up on necessary development projects.

The economy

"CONSOLIDATION" IN the Gulf States is usually a euphemism for deep recession. Where people talk of consolidation one expects to find streets lined with empty buildings, collapsing property prices, bankruptcies and a mood of self-doubt and depression. But in Kuwait consolidation means what it is supposed to mean. Growth in several sectors of the economy has reached a plateau; current projects are being completed and gaps in the infrastructure filled, while Government spending is tightly controlled.

Kuwait's recession came in 1977 and was relatively mild in the standards of the Gulf. With economic activity at a peak in 1976 the Government cut back its allocation for land purchase, one of the main motors of growth in the private sector (and of inflation). As a result real estate valuations dropped by about 20 per cent from their end-1976 peak and there was a 25 per cent fall in share values on the stock exchange, where the Government saw fit to bail out those who had lost money at a cost of no less than KD 160m.

Yet there are few signs now of economic setbacks in Kuwait, though the economy has moved slowly since 1977. The flocks of tower cranes are still at work on construction sites, while the surge of enormous American cars coursing along the three-lane highways exudes prosperity. Construction activity has reached a plateau, while the tonnage handled at the main port of Sharwaik was about 500,000 tonnes less than the 4.5m tonnes of the previous year. Lending to industry by the Industrial Bank of Kuwait is no longer increasing rapidly,

with some 29 new projects financed last year compared with 46 in 1977, though total commitments in 1978 amounted to KD 26.43m compared with KD 25.57m in 1977. Independent estimates suggest that the inflation rate may have come down to about 10 per cent last year from levels of 20-25 per cent in 1976.

There are several reasons why the effects of the economic cycle have been less drastic in Kuwait than in the smaller Gulf States. Because Kuwait has had ample revenue since the early 1950s there were fewer obvious outlets for large-scale Government spending, such as lavish new ports, after the 1973/1974 oil price rise. From natural caution and from long experience the Kuwaitis' assessment of projects has been shrewder than that of many of their neighbours (Kuwait made most of its mistakes in development in the 1950s and 1960s).

Wealth

So the expansion was rather less spectacular than in Abu Dhabi, Muscat or Dubai, and when the cycle turned down the effects were less dire. Kuwait has a relatively large population by Gulf Standards (about 1.5m), while many indigenous Kuwaitis have enormous accumulated wealth. The private sector's property investments were less dependent on bank finance than in, for example, the UAE, so they could absorb the decline in rents (about 20 per cent across the board) that came with the recession while knowing that with the population growing and land scarce the land on which they built would in the long term rise in value to even more startling levels.

It is because of this wealth that Kuwait is more confident about its prospects and about its ability to manage its own economic affairs than some of its neighbours. While the halting out of the stock exchange losers released some liquidity into the economy towards the end of 1977 and enabled those Kuwaitis who were affected to pay off their loans to their banks, business confidence was affected by the market setback, while merchants' stocks were high from 1977 so that imports dropped.

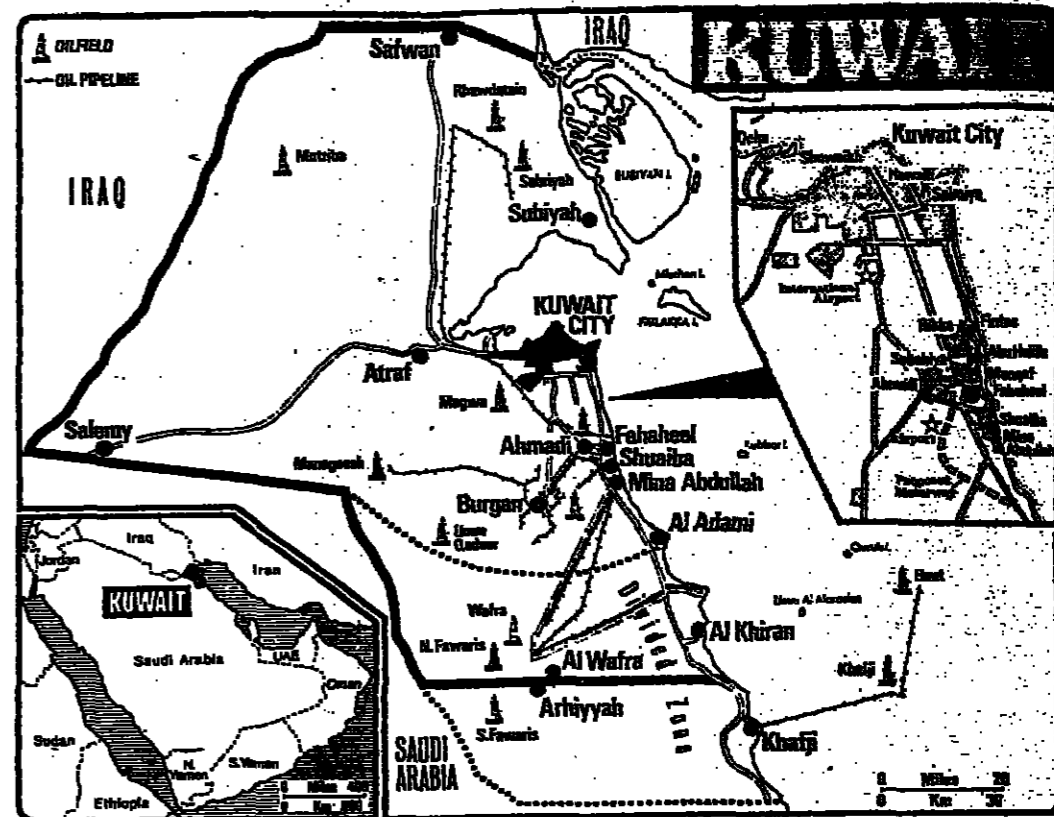
The virtual eradication of port congestion in other Gulf ports appears to have affected Kuwait's entrepot trade, which was the mainstay of the economy before oil was discovered and is still an important sector. Whereas expansion of credit was 84 per cent in 1976, the figure for 1977 was 27 per cent and for 1978 only 15 per cent in the first nine months.

Share values on the stock exchange did however rise by 35 per cent last year, led up by the banks with their big cash balances. The Government has therefore made a gain on many of the shares it bought in putting it in the unusual position of profiting at the expense of Kuwaitis rather than the other way round.

Decisive

Nevertheless, though the Kuwaiti private sector is probably more self-sustaining than it is in other Gulf States the decisive force in the economy is the Government's fiscal policy, and just as the 1977-78 budget, with its cut in land purchase allocations, helped knock the property and stock exchange boom on the head, so the 1978-79 budget had a dispiriting effect on the economy since it entailed a 2.3 per cent cut in total spending, a substantially larger cut when inflation is taken into account.

The budget announcement by the Finance Minister, Mr. Abdul Rahman al Atiqi, included some tough regulations to make sure that Ministries kept to their budgets, spent money for the purpose for which it was destined and did not in most circumstances sign contracts with a duration of more than a year. His policy at the Finance Ministry has been to curb spending in order to reduce inflation and cut waste. His tighter controls seem to have been quite effective in preventing the usual upward drift of spending in the second half of the financial year so that in the second half of 1977-78 spending was only 11 per cent more than the first half, compared with a figure of 46 per cent in 1976-77.



capital of the Kuwait Fund for Arab Economic Development totalled KD 1,279bn in 1976-77 — considerably less than the KD 2,92bn recorded in the previous 15-month financial year. (Of this surplus some KD 270m went automatically into the Reserve Fund for Future Generations while the rest went into the State General Reserve).

The combined total of the two reserve funds which is the State's surplus was down to KD 971m in 1977-78 because of increased spending and slightly reduced income. For 1978-79 revenue has been projected at KD 2,301bn and a surplus of KD 310m is forecast, slightly more than the KD 284m projected for 1977-78 against an output nearly three and a half times as big. Whatever happens to expenditure, however, revenue is certain to be considerably higher than the estimates, which not only have consistently understated the oil revenue but in this financial year have not taken into account the OPEC oil price rise for 1979 and Kuwait's increased oil output because of the shutdown of Iran's production.

These years do not include income from investment which in 1976-77 was KD 329m and in 1977-78 KD 387.5m, amounting to 16 per cent of oil revenue in 1977-78. But even if one includes investment income the surplus at the State's disposal is growing less rapidly than in the first years after the oil price rise.

While recurrent expenditure jumped spectacularly from KD 438.4m in 1974-75 to KD 821.5m in the following financial year, it has risen less steeply since. On the other hand actual development spending has shown a swift rise from KD 128.7m in 1974-75 up to KD 490.1m in 1977-78. In the past two years it has considerably exceeded budget allocations, while for the current financial year the allocation of KD 390m for development is less than the actual development spending of the previous year, and seems certain to be exceeded as spending on some individual projects reaches a peak.

The rise in development spending does not mean spending on prestige projects; it reflects the enormous need to provide services for the population, growing at an annual rate of about 5.5 per cent by natural causes and immigration.

Co-ordinate

Roads, housing, health, electricity supplies and water have not kept up with the growth of population over the past five years, but the Government is working hard to catch up, and hence the two largest allocations in the development budget, together making up 85 per cent, are to the Ministry of Public Works and to the Ministry of Electricity and Water. The Government has no less than six hospitals simultaneously at various stages of construction and a very big housing programme run by the National Housing Authority. It seems inevitable that the trend will be towards higher development spending over the next 15-20 years to keep pace with population growth, whatever strategy is adopted on industrial development.

While the Finance Ministry is sternly using fiscal policy to keep the money supply under control the Central Bank has gradually been developing money supply control instruments and is now co-ordinating its policy more closely with that of the Finance Ministry: past lack of co-operation was one reason for high inflation rates after the latest step is the interest 50 50m contribution to the auction, now im-

Central Bank bills, akin to UK Treasury Bills, which will be issued for 91 days and will provide an outlet for banks' surplus funds. The Central Bank does not need the money and the move is purely a contribution to monetary stability.

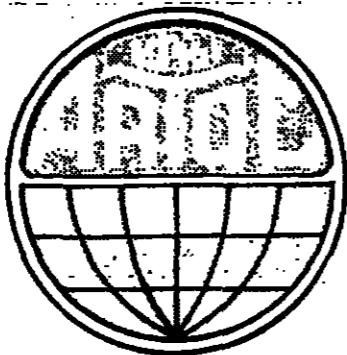
It was announced at the same time as measures were taken to restrict deposits by Kuwaiti banks with the Offshore Banking Units in Bahrain. As Mr. Hamra Abbas Hussain, the governor of the Central Bank, says: "For the first time monetary policy is becoming an important element in regulating the economy."

James Buxton

rising spending. Those who have invested in property which is shortly to be completed and will probably overhang a market saturated in some sectors would certainly like to see this happen, as would those whose trade has been hit by the turmoil in Iran.

But with growing concern about the size of the non-Kuwaiti population, and the conservatism of those directing the economy, it seems more likely that the current phase of consolidation will continue. Development spending will increase anyway, but the expansion of the economy in the past five years should enable future growth to be achieved with much less domestic inflation.

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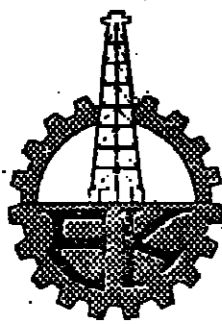
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KUWAIT III

So far Kuwait's Government has been reluctant to commit itself to a comprehensive development strategy, being content to rely on short-term planning while setting aside funds for the future in the Reserve Fund for Future Generations. This policy has been questioned in a recent book on the country's economy.

Development plans

KUWAIT AVOIDED some of the worst strains of economic expansion immediately after the 1973-74 oil price rise because it had a broader-based economy than its neighbours in the Gulf. But broad-based growth can produce bigger problems than a few bottlenecks.

The population increase accelerated and Kuwait can now barely cope with it. For example, the traffic in Kuwait, both in the city centre itself and on the journey in from the extensive suburbs, is often appalling at peak times. Then, schools are overcrowded and standards are in many cases low, forcing parents into the expensive private sector; health facilities are overstretched; and, as Leslie Mitchell describes in another article, the Government is having serious problems fulfilling its commitment to provide housing for middle and lower income Kuwaitis, so that as waiting lists lengthen they must rent property from highly commercial Kuwaiti landlords.

The result is that development spending is rising fast every year and will go on expanding as the population grows over the next 15-20 years. The current population, based on the 1975 census, is put at 1.3m, though an authoritative survey has put it at 1.45m in 1977. Even taking the lower estimate the current growth rates of about 5.5 per cent a year suggest that the population will reach 2.76m by the year 2000. That has serious implications for physical planning too. Already almost the whole population is concentrated into a long sprawling conurbation stretching north from the centre of Kuwait round part of the Kuwait Bay and south almost uninterrupted to the oil town of Ahmadi. A recent review by the British consultants Shankland Cox of the original master plan for Kuwait drawn up in the 1960s by Colin Buchanan and Partners concludes that metropolitan Kuwait can only hold 1.5m people.

The review, which has been adopted by the municipality, the urban planning authority, sees a partial solution to this problem in the creation of a new urban centre at Fintas, about half-way between Kuwait

City and Ahmadi. But that will not be enough; the next stage, which the planners think should be developed soon, is to build a completely new town sufficiently far from the existing centre that it doesn't become a dormitory town for Kuwait. The two sites proposed are Subiya, about 100 km away round the Bay to the north of Kuwait, and Khor al Mufata to the south. Of the two sites the planners think Subiya has the slight advantage, partly because it takes the development of Kuwait in a new direction (and incidentally towards the Iraqi border) rather than to the south, the traditional direction. But to make the new town a success (it is envisaged that it will have to accommodate about 500,000 people by the end of the century), the Government will have to make civil service departments, businesses and industry move there, which could be difficult.

Peninsula

The reason there is little room for expansion in the existing conurbation is mainly because Kuwait City is built on a peninsula. The planning consultants are particularly concerned about the ellipse-shaped city centre itself, which stands on the point. Almost all the old buildings there were destroyed by conscious decision of the Government in the 1950s and 1960s as part of a programme aimed at putting wealth into the hands of Kuwaitis by means of land purchase. New roads were installed and development got under way. The centre is now a very curious urban phenomenon. Some fine buildings have been put up and more are under construction; yet a lot of it consists of open spaces waiting to be developed, so as one shuffles through the sand—the pavements are intermittent—the present impression is almost all districts is of wasteland and car park.

In fact, however, the high cost of land has forced property owners to propose—and the Government to permit—very high site utilisation rates (that is, tall, densely occupied buildings), which means that even with large areas undeveloped the number of people living and working in the centre is already approaching the levels that

Buchanan projected for 2000 AD; by then, it is now reckoned, the city centre will provide 182,000 jobs and homes for 117,000 people, against the planned figures of 95,000 and 80,000, respectively. It now looks as if it will be necessary to restrain the development of the city centre, which will cause pain to property owners and speculators, if Kuwait City is not to become impossible to live in.

The fast growth of Kuwait in the past five years has caused very quick growth of the non-Kuwaiti population. Kuwaitis have been a minority in their own country since about 1960, and to preserve the relative size of the Kuwaiti population—now said officially to be 47 per cent—Kuwait naturalised large numbers of Bedouin tribesmen on the fringe of the State (plus a relative handful of long-standing immigrants from other States). But the number of Bedouin who can still be naturalised is now rather small and given the Kuwaiti reluctance to naturalise non-Bedouin residents, Kuwaitis can only maintain their proportion of the population by slowing down economic growth and reducing the need for immigration.

But even for the Kuwaiti population to become a majority by 2000 (assuming that the breakdown of the 1975 figures is correct, which many people doubt) some continued non-Kuwaiti immigration would be needed. For as the Kuwaiti population rises, due mainly to natural increase, to the projected 1.44m by the year 2000, new jobs for non-Kuwaitis will be created in the service sector. But in the longer run there will be a larger potential labour force of Kuwaitis and possibly a greater readiness of Kuwaitis to hold jobs—at the expense of non-Kuwaitis. The Shankland Cox projections show that some net emigration by non-Kuwaitis taking place by the end of the century, resulting in Kuwaitis making up 53 per cent of the population.

The delicate planning and the relatively restricted rates of growth which would be needed to bring the Kuwaitis back into the majority in their own state emphasises the planning dilemma Kuwait faces. There is growing concern in some ministries and Government departments that there is no official policy on population which could be used as a yardstick in other fields.

Reduce

Yet the question of how Kuwait should develop is constantly on the minds of many senior Kuwaitis. The Minister of Finance, Mr. Abdul Rahman al Atiqi, is known to be keen to reduce waste and extravagance in the economy, and is considering the idea of introducing some form of taxation—an idea many Kuwaiti technocrats find attractive. It already has forerunners in the form of "voluntary" contributions that Kuwaiti companies make to special state funds. Taxation is likely to be on companies, not on individuals, but innocuous as it may sound to Europeans, this would be a major change in the relationship between the Kuwaiti citizen and the state, for until now the state always has been the benefactor, never the beneficiary, of the citizen.

The future of industry is an important question in Kuwait. Outside the oil sector which made up 70 per cent of GDP in 1975-76, the economy is still predominantly based on services. But since 1973-74 there has been more emphasis on industrial development, previously given low priority because of government reluctance to encourage excessive immigration and because of uncertain market prospects. The only large-scale industries were the two refineries, the fertiliser plant and, in the private sector, a number of companies such as the Kuwait Metal Pipe Company which met local demand and produced a surplus for export. Though the Government decided not to build a steelworks or an additional refinery, it decided to allow the private sector to expand its range of industries, reflecting such factors as the need for more investment outlets and the growth of the domestic and regional market, to slimes that made industry potentially economic—provided capital was at concessionary rates and inputs such as water and electricity were supplied at well below cost.

Since the Industrial Bank of Kuwait was founded in 1974 it has backed 114 industrial projects mainly engaged in producing construction materials and other manufactured goods. The public sector has built a natural gas liquids plant, now in operation. But the rate of growth of IBK commitments has eased, reflecting the feelings that there may not be much more

room in the market, the consolidation of the economy and uncertainty about future population trends.

Economic development in an oil state is a matter of balancing the needs of present and future generations. The dilemma boils down to questions of the rate at which oil should be extracted, the rate at which the economy should grow and the form economic development should take. After 30 years of juggling with these factors Kuwait can claim some success. It has brought oil production down from higher levels to an average of 2m barrels per day, which still provides a considerable, if declining financial surplus which can be invested for future generations. A system has been created that has greatly enriched the present generation of Kuwaitis, giving them a highly comprehensive welfare state, even if income distribution among Kuwaitis let alone non-Kuwaitis, is rather less equitable than it is cracked up to be.

Reluctance

Yet the fact that there is no official and clearly stated population policy is symptomatic of the Government's reluctance to commit itself to any comprehensive development strategy. The two development plans produced in Kuwait in the past decade have not been strictly adhered to or even officially adopted. A new and informative book on the Kuwaiti economy by Dr. Mohamed Khounja and Professor Peter Sadler points to the lack of co-ordination between different Government agencies in industrial development, and the authors write: "A policy of industrialisation and diversification will have important consequences for the size and structure of the future population, and yet any decision on the desired size and structure of the future population has equally important implications for industrialisation and diversification."

In arguing for a more comprehensive planning strategy, Khounja and Sadler assert that in oil states such as Kuwait oil is the main source of capital. In choosing a development strategy such states have to make sure that if they produce more oil than they need for their development requirements they have sufficient funds to transform into physical capital as the country's development strategy proceeds (which is what is happening in Kuwait now) and to ensure that the value of investments is safeguarded for future generations. A country like Kuwait can choose its "desired end state" with rather more freedom than most countries and can take a much longer view in planning, they say. But they argue that there is a case for more detailed study of specific policy options, especially in downstream hydrocarbon-based industry, to assess the possible benefits of specific projects and obtain the best possible use of resources.

They imply that there is a tendency in Kuwait for the Government, conscious of the long life of its oil reserves (at least 70 years at current depletion rates) to set aside resources for the future without having any clear idea of how they should be deployed. For example, they say of the Reserve Fund for Future Generations, which takes 10 per cent of government revenue and cannot be drawn on for at least 25 years: "While the concept of a reserve for future generations may seem laudable it is difficult to envisage its practical significance. As maintained earlier, the whole of the capital of states such as Kuwait needs to be deployed in a manner which will sustain national growth into and during the non-oil period. It is not a question of setting some of the present income aside for the future, but rather of ensuring that the future and present are integrated in a way that national growth throughout the whole period is maximised."

Many prominent Kuwaitis argue that a detailed long-term development strategy is not feasible because of the unpredictability of the world economy, and is not necessary because Kuwait has ample time to arrange for its future without oil. A better strategy, they say, is to live as best one can with the existing world economic circumstances while setting some money aside for the future as a kind of pension fund. Sheikh Ali Khalifa al Sabah, the Oil Minister, says: "We don't need a comprehensive 100-year plan. We only have the resources to study and implement a few projects at a time. Other countries don't plan years and years ahead. Why should we?"

"The Economy of Kuwait: Development and Role in International Finance" by M. W. Khounja and P. G. Sadler. Macmillan, £7.95.

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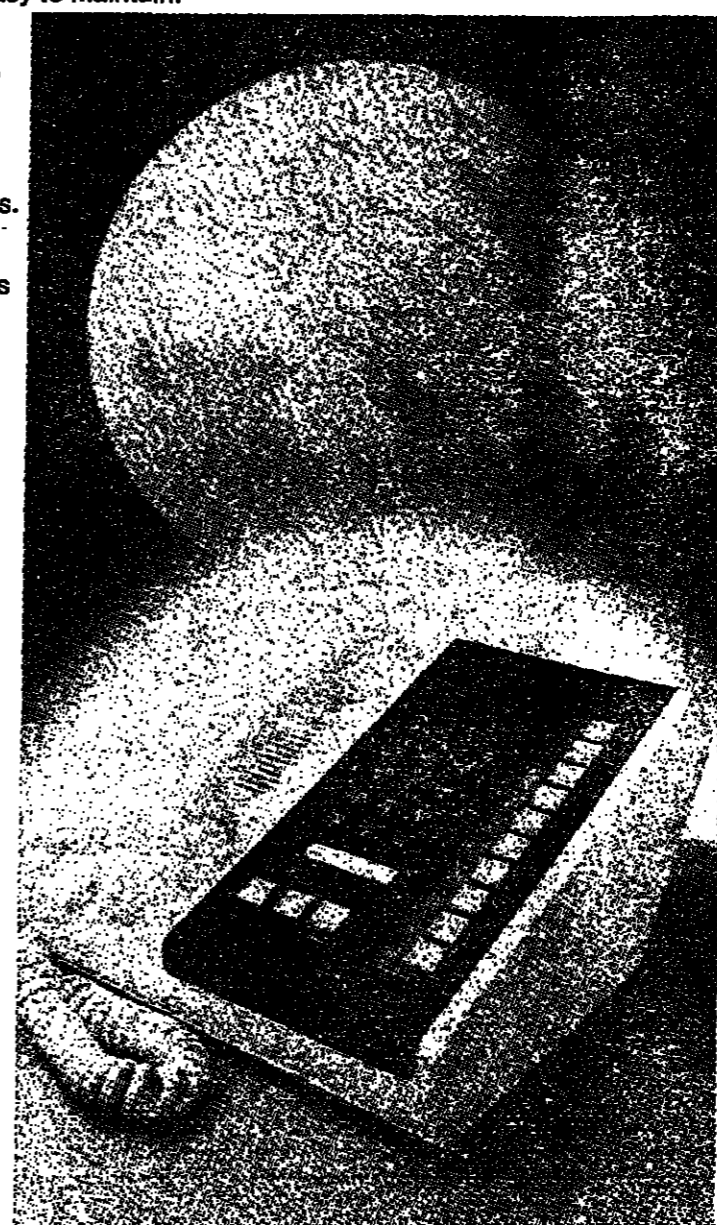
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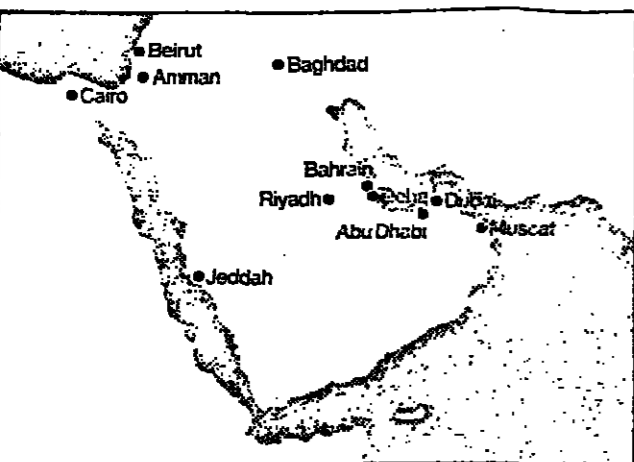
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KUWAIT IV

Kuwait's financial sector has emerged as the second biggest wheel in the economy after the country's primary resource — oil and gas. Development has been largely empirical, however, and one of the major questions to be resolved is how far the authorities are ready to allow the capital market a truly international role.

The capital market



Its turnover puts the Kuwait Stock Exchange among the largest in the world, but the atmosphere is still largely that of a businessmen's club rather than a professional market

IT IS now ten years since the World Bank placed the first Kuwaiti dinar bonds privately through the Kuwait Investment Company (KIC). The first publicly quoted international bond issue was launched in 1974 by the Kuwait International Investment Company (KIIC). Since then the Kuwait bond market has proceeded to grow steadily—but with a quantum jump in the scale of business last year.

Kuwait's investment houses have been able to increase the size, lengthen the maturities and in some cases reduce the cost of publicly quoted dinar issues during 1978. They were able to do this because of the growth of the secondary market within Kuwait and because the trials of the dollar showed up the stability of the dinar. New issues during 1978 totalled KD 154m (\$582m), 18 were public issues and three, valued at KD 32m (\$117m) were for local companies.

But the increased scale of business brings into sharper focus the question that has always hung over the development of Kuwait as a capital market. To what extent does the Kuwait Government wish to see the dinar become international?

Allied to this are a number of subsidiary questions that must in due course be answered. Is the Kuwaiti economy big enough to support an international dinar? Does Kuwait have an adequate legal framework within which a financial centre could grow? How far does Kuwait wish to open its capital market to the outside world? And so on.

Finance is now Kuwait's second major resource and, as with oil and gas, the State will have to decide how far downstream it wants to go itself. The major breakthrough in 1978 in the bond market was the arrival of two first-class borrowers (a third was mooted but has not yet materialised). They were Finnish Export Credit and the City of Oslo. The first of the borrowers, Finnish Export Credit, came in at 7½ per cent on KD 7m (\$25.5m) for five years. The City of Oslo (lead managers KIIC, Merrill Lynch and Norse Securities) borrowed KD 10m (\$36m) for 12 years at 7½ per cent.

A second step forward has been in the size of borrowings. The first five months of last year saw only one issue at KD 5m (\$18m) which had been the norm in previous years. The largest issue was for the Algerian State hydrocarbons company, Sonatrach (Algerian institutions have borrowed through Kuwait before) which borrowed KD 12m (\$44m) for a period of 12 years—the longest maturity to date—at 8½ per cent.

Vested

The international reasons for the attractiveness of the Kuwaiti dinar market last year were principally the instability and high cost of the dollar. Kuwait has a vested interest in the stability of its currency as the years of capital surplus have led to extensive government, institutional and private investments abroad, principally in New York and London—also for the borrowers of KD, few of whom have KD incomes. The total foreign assets of the Kuwaiti commercial banks for example, at the end of September last year stood at \$3.4bn alone. The dinar, valued against an unspecified but traded basket of currencies in which the dollar is thought to be the dominant element. (Working out the constituents of the basket is a quiet weekend pastime for bankers in Kuwait.)

The existence of medium-term dinar Certificates of Deposit has effectively flattened the yield curve on Kuwaiti deposits, which in turn has passed through into the bond market, according to a KIIC manager. Kuwaiti banks have always found it difficult to obtain medium and long-term deposits and even the change in the interest rate levels in 1977 has not really corrected the imbalance. In 1977 when the Gulf Bank decided to issue the first dinar CD's, the deposit maturity base was averaging about four to five months.

The Gulf Bank CD's were preceded by the creation of a market-maker—the Arab Company for Trading in Securities, ACTS. It had an eminently satisfactory year during 1978, its first full year of trading. ACTS is a joint venture between the Industrial Bank of Kuwait (35 per cent) and KIIC (65 per cent). This year, KIC has decided to step up its own secondary market operations and it has been reported that the Kuwait Foreign Trading, Contracting and Investment Company (KFTCIC) will do likewise. (ACTS is declaring a profit for 1978 of KD 200,000 but there is well-founded local suspicion that profits were higher.)

The existence of a market-maker was essential to the success of the CD market which had outstanding of around KD 75m (\$274m) at the end of April 1978. As the various commercial banks in Kuwait, and the Industrial and Real Estate Banks of Kuwait, launched their CD's there was much optimism over their future as a tradeable security. But, in spite of a constantly positive yield curve and the enthusiastic activities of ACTS, trading has been slow to develop.

Lack

The main reason for this is the lack of easily marketable investment media in Gulf currencies, leading purchasers to regard CDs as term investments rather than the money market instruments they are in the West. Both in Kuwait and in the Bahrain offshore market, where the European-Arab Bank has been dealing in Kuwaiti dinar CDs since the autumn of last year, there is a feeling of some disappointment.

A secondary reason is that for many of the intended buyers, institutions and companies with money on short-term deposit with their local banks, the CD is too sophisticated a concept. Even the biggest of the Gulf trading houses, for example, is still more likely to have a group accountant in charge of its finances rather than the American-style corporate treasurer. And the funding of State pension schemes has only just begun.

In the coming year ACTS intends to set about an aggressive marketing campaign to explain both the Kuwaiti dinar bond and CD markets. It comments that an increasing amount of interest is being shown by respectable Near and Far East financial institutions which it wishes to encourage. But the more immediate target for an educational campaign are those in charge of funds in the Gulf itself. A good three quarters of ACTS business is with the smaller Gulf States and Saudi Arabia—mainly institutional investment money—as opposed to money seeking a temporary alternative to the dollar—would probably spark off a further increase in dinar bond business this year, ACTS believes.

There are signs that in financial matters the Kuwaiti private sector business is getting more sophisticated. In the course of last year KIIC placed two new-to-Kuwait corporate debt instruments in the market. The first was KD 5.5m (\$20m) of promissory notes on behalf of Yousuf Al Ghanim, the General Motors agent, which were placed in three tranches. The second was \$37m of floating rate credits for a real estate company, Salha, which was placed at 2 per cent over the Kuwaiti inter-bank rate. As the scale of Kuwaiti private sector business grows, so more sophisticated debt instrument will be needed. The number of syndicated credits by Kuwaiti commercial banks alone has also increased considerably.

Some people in Kuwaiti financial circles argue that some companies in the Kuwaiti private sector are becoming over-gearred and that attention and effort should be drawn to this area. "The Kuwait Stock market should become a source of equity financing," suggests one investment banker. At the moment the Kuwait Stock Exchange—which is the only one in the Gulf—largely provides Kuwaiti private citizens with an outlet for their speculative instincts rather than Kuwaiti companies with a source of additional capital.

Turnover on the stock exchange last year touched KD 1.4bn (\$50m) in only 96 listed stocks. This would seem to indicate that there is a lot of money chasing too few investment possibilities. Bonus issues are what the Kuwaiti stockholder is interested in and at year end there is always feverish activity in bank and other stocks, attempting to anticipate which will come up with the best scrip issue.

There is talk in Kuwait about broadening the stock market. Sheikh Saad, the Kuwaiti Prime Minister, is known to be keen on this. Opening the market to listings by other Arab joint stock companies, and trading with other Arab nationals, is fraught with practical pitfalls. It would be easier initially to increase the number of Kuwaiti companies listed but this is difficult with the present state of Kuwaiti regulation on the subject. And there is no good reason for the private closed companies to go "public" in Kuwait.

The Kuwait Stock Exchange is gradually assuming a formal shape but as yet it lacks legal entity. There are 16 operational brokers who act rather more like jobbers than brokers in the British sense. Settlements are on a client-to-client basis with buyer and seller knowing each other before the transaction takes place. The exchange is still very much a rich Kuwaiti's hobby as it would be difficult for buyers and sellers not to know each other. Certain people will not deal with each other for reasons lost in antiquity.

Once the exchange acquires a formal constitution Kuwaiti dinar bonds can be listed and quoted—and publicised more widely within Kuwait. Both ACTS and the stock market publish weekly reports of their activities and the market is hoping to publish nightly after the main news on television. Such publicity, once the bonds are listed, will be of great help to ACTS, which intends this year to make a determined pitch for individual investors.

As the Kuwaiti stock market is only open to Kuwaitis, foreigners resident in Kuwait have no outlet for their savings other than gold, the bank savings accounts or remittances home. They can, however, invest in Kuwaiti bonds and CDs, and ACTS is even willing to "unitise" these for investors who have not the minimum amount necessary to buy a single bond or the smallest CD. ACTS already has about 200 individual accounts and the advent of computerisation this year will enable it to handle more. The activities of TOS have made it impossible, at present, to form mutual funds based on Kuwaiti equities, though some investment managers would like to do so.

The development of Kuwait as a capital market is taking place on three inter-related

levels, local, regional and international. The three major investment houses (the three K's), the Industrial Bank of Kuwait and the numerous small investment advisory companies are gradually increasing the sophistication of the local market and they will soon have to start exercising their ingenuity to satisfy the needs of Kuwait's new pension fund.

On a regional level, Kuwait is a provider of capital through its aid agencies on a non-commercial basis. In the commercial field, in addition to individual institutional and private investment, there is the Kuwait Real Estate Investment Consortium (KREIC) which is now handling around \$375m of equity with slightly more than half coming from Kuwait. KREIC is used as a vehicle for overseas investment by a number of Kuwaiti investment companies, real estate companies and the Ministry of Finance. It concentrates primarily on the Arab world but is finding this rather small.

Pool

As an international capital market Kuwait cannot really develop faster than on the other two levels. The Kuwaiti sector of the Eurobond market may now be bigger than the Dutch guildler market (so claims one investment banker) but there is still a very small pool of KDs outside Kuwait. Estimates suggest only about KD 250m (\$912m) is outside the State. The growth of the Public Institute for Social Security, with its large dinar income and dinar liabilities, will have an important effect on the KD securities market in the coming years. "It will be more important than the Ministry of Finance," commented one hopeful banker. "It has dinars, the Ministry of Finance only has dollars."

However, it will be many years before the State, with its \$9bn of oil income and steady surpluses, is eclipsed as a provider of funds. The goodwill and active encouragement of the Kuwait Government is vital to the development of Kuwait as a capital market—which means an answer is needed to the question: Just how far does Kuwait wish to develop towards an international capital market? It will probably never be answered categorically, so that progress will depend on the skills and persuasiveness of the financial community in Kuwait.

Doina Thomas



Some facts regarding the Kuwaiti Dinar Bond Market

New issue volume in 1978 reached a record level of KD 154,000,000

ACTS turnover in the secondary market for KD Bonds exceeded KD 140,000,000

For further information regarding this growing sector of the International Bond Market see our pages ACTS/ACTT/ACTU/ACTV/ACTB/ACTC on the Reuter Monitor or contact our dealers.

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KUWAIT V

The issue of bank credit cards and bills to mop up liquidity will make Kuwait's banking system more flexible and sophisticated. However, the pattern of bank credit has changed little since 1973 — only the financial sector seems to have increased its share of the total.

Banking

THE KUWAITI banking system is soon to take two steps towards further sophistication and flexibility: the first bank credit cards are to be launched and the Central Bank is to issue Central Bank bills to mop up liquidity.

Two of Kuwait's bigger commercial banks are introducing credit cards in the spring. The Gulf Bank will present its "Gulfcard" which is to be linked into the Access/Mastercharge system. The Commercial Bank is in the final stages of joining the Visa credit card chain.

Initially the bills are intended only for the Kuwaiti commercial banks, but it is planned that later the Kuwaiti investment companies will be permitted to buy and deal in the bills and so establish a secondary market for them.

The controls on borrowing and lending rates, on top of the reserve requirements, have occasionally hindered the expansion of banking business for the Kuwaiti banks.

The niggles that exist between the infant Bahrain offshore market and the infant Kuwaiti financial centre will, doubtless, settle into a more adult relationship in time.



The Central Bank of Kuwait in Kuwait City

There is a definite need for a Gulf-based credit card, not only for use in the Gulf States. The international credit cards, such as American Express and Diners Club, are spreading only slowly outside the major hotel chains and some of the more adventurous jewellers in the Gulf.

Towards the second quarter of last year the Central Bank introduced a dollar/dinar swap facility so that the banks could bring short-term dinars into the market when needed (or the reverse) without the usual foreign-exchange risks.

The simplest answer would be of course, to join the offshore banking community in Bahrain. The National Commercial Bank of Saudi Arabia, the largest Saudi commercial bank, has done just this as it faced similar restrictions in its home market.

Not that Kuwaiti dinar business is all that easy for the OBU's in Bahrain—and as a proportion of their Gulf currency business it is now completely overshadowed by the Saudi Riyal because the sole source of Kuwaiti dinars is Kuwait, which only has to restrict the supply to put a stranglehold on all the KD business.

But then Kuwait has more specialist banks than the other Gulf countries. There is the Kuwait Real Estate Bank, which has a management contract with Bank of America, whose function is to grant loans against the security of real estate for property development and other purposes.

Overall the commercial banks see 1978 as a static year, although individual banks have done well. The National Bank of Kuwait, the oldest indigenous bank, has a billion dinar (\$3.6bn) balance sheet for the first time and has seen growth of 23 per cent generally with a profit increase nearer two fifths to KD 82.7m (\$292m).

One specialised bank which has had a strong impact on the Kuwaiti market is the Industrial Bank of Kuwait, which has just completed its fourth year of operations. The bank's primary function is to assist in the development of Kuwaiti industry by loans, equity participation and project creating and financing.

The commercial banks are also becoming more closely involved with the Kuwaiti "merchant" banks, particularly since the launch of the first certificates of deposit by the Gulf Bank in late 1977.

Table with 5 columns: Year (1974, 1975, 1976, 1977, 1978*) and rows for Assets (Cash, Balances with Central Bank, Foreign assets, Claims on private sector, Other assets) and Liabilities (Demand deposits, Quasi-money, Government deposits, Foreign liabilities, Capital and reserves, Other liabilities, TOTAL).

* From Central Bank quarterly July-September, 1978. † First three quarters only. ‡ Includes time, saving deposits and deposits of residents in foreign currency.

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KUWAIT VI

Domestically and internationally, maximisation of the wealth yielded by its oil and gas is the overriding consideration in Kuwait's political and economic strategy. But while oil sales are buoyant, Kuwait has to find more customers for the output of its recently opened LNG plant.

Oil and gas



Sheikh Ali Khalifah, Kuwait's Minister for Oil

THIS SANDY spot on the edge of the Gulf ranks third, after Saudi Arabia and Russia, in proven reserves of crude oil. The cost of getting the oil out of the ground—the last official estimate was 15 cents a barrel—is probably the cheapest in the world. The oil now selling for \$12.83 a barrel, or at a profit of \$12.68 to the Kuwaitis.

Kuwaiti crude is heavy and sulphurous, undesirable qualities in an increasingly pollution-conscious, petrol-consuming world. But despite this drawback the Kuwaitis have been able to sell it successfully in world markets. Even in the face of last year's so-called "oil glut" production went up by 6.7 per cent—thanks to some timely discounts, stockpiling before the December OPEC conference and shortages caused by the Iran crisis. About 48 per cent of Kuwait's crude goes to Asia and the Far East, 27 per cent to Japan alone. About 42 per cent goes to Western Europe, 5 per cent to Latin America and a small amount to North America.

A few years ago the Government, which sometimes seems obsessively committed to making sure the "future generations" of Kuwaitis enjoy the benefits of oil, slapped a production ceiling of about 2m b/d on Kuwait's 31 API, which constitutes about 90 per cent of Kuwaiti crude production. This restriction is large enough to keep the country's big customers tied to Kuwait, but small enough to stretch out the lives of the oilfields to at least 70 years.

The ceiling has almost become a target, despite the fact that it represents more crude than the country needs to meet its financial needs. On that assumption last year did not start out at all well. What with more crude from Mexico, Alaska and the North Sea on the market, OPEC producers were finding they could not sell as much as planned and in some cases, though not in Kuwait's, as much as needed to pay their bills.

Kuwait's average daily production for first quarter of 1978 was 1.87m b/d according to the Central Bank and the Oil Ministry, even though it had reduced its official price by 10 cents a barrel to \$12.27. The discount was sanctioned at the February OPEC meeting of heavy crude pricing and in addition, to encourage sales, it was given permission to offer 30 extra days of credit on top of its usual 60-day credit period. This amounted to about 8 cents off a barrel but no one seemed interested. Only Shell lifted its contractual minimum that quarter, probably more as a diplomatic gesture than because it really wanted the crude. The Ministry was seriously considering incorporating performance bonds in new crude contracts in order to guarantee that the buyer took his minimum.

Discount

Second quarter production averaged 1.86m b/d. Some time during that quarter the Oil Ministry decided to remedy the situation. Kuwait's customers were offered a discount of 5 cents a barrel for lifting their contractual minimum, averaged over second and third quarters, and 15 extra days of credit, or about 4 cents off a barrel, for lifting 95 per cent of their base contractual amount, again averaged over second and third quarters.

Third quarter production zoomed to 2bn b/d and all three of Kuwait's main customers—Shell, British Petroleum and Gulf—qualified for both incentives. Added to the financial incentives offered in those quarters to raise production was the speculation that OPEC might hold an extraordinary session to raise prices because of the devaluation in the dollar or that there might be another Arab oil embargo in response to the Camp David talks.

In the fourth quarter, when the price was set at \$12.22, production jumped to 2.2bn b/d in anticipation of the OPEC price rise in December and in compensation for the shortages caused by the halt in exports from Iran. BP holds a 40 per cent interest in the Iran consortium, Shell 14 per cent and Gulf 7 per cent. During this quarter Kuwait refused to sell customers any more than their contractual maximum, quite a turnaround from the first quarter when no one wanted to take up the minimum. Representatives from Shell, BP and Gulf streamed through the Ministry asking for more, but to no avail.

All three companies were lifting the maximum but still needed more.

In January Kuwait reportedly offered all three a deal whereby they could buy 40,000 b/d extra, but under the following conditions: a one-year contract would be signed, the crude would be sold at official OPEC prices—without the 15 extra days of credit enjoyed by Shell in its regular crude contract and the 15 cents a barrel discount enjoyed by BP and Gulf as the former concessionaires—and the crude would have to be transported in Kuwaiti tankers. Gulf, which has only a small interest in the consortium, has not seemed very interested, but BP and Shell have reportedly bitten.

On top of the short-term push given to Kuwaiti crude production by the problems in Iran is the long-term policy of OPEC to encourage purchasers of heavier crudes. A decision was made at the last OPEC conference to knock 10 cents a barrel off the price of crudes below 30 API before applying the OPEC quarterly price increases and to knock 5 cents a barrel off crudes under 34 API such as Kuwait's. Saudi Oil Minister Ahmed Zaki Yamani noted that this would mean the price spread between heavy and light crudes would increase each quarter, thus indicating to refiners that it would now be profitable to invest in the cracking equipment needed to process heavy crudes into lighter products.

Kuwait is not having as much luck in getting rid of its Liquefied Petroleum Gas (LPG) as it has had in selling its crude. Its billion-dollar LPG plant, which has already started coming on stream, could produce about 3.18m metric tonnes a year of LPG, 60 per cent propane, 40 per cent butane, at a crude oil production rate of 2m b/d. In fact, it was designed for a crude oil production rate of 3m b/d, before the 2m b/d ceiling was decided, and so will only be used at a maximum of two-thirds capacity.

Last February Kuwait invited 20 companies to discuss purchasing the LPG. Eighteen came but so far only three have signed contracts: Shell in July for 200,000 metric tonnes a year, Idemitsu in September for 440,000 a year and Bridgestone in January for 500,000 a year, all for the Japanese market, the only place where Kuwaiti prices are still competitive. The main sticking points in contract negotiations have been the prices, now \$125.50 a tonne for propane and \$115.50 for butane, and the contract stipulation that 80 per cent of the product must be carried in Kuwaiti LPG vessels.

Adamant

Several years ago when the tanker market looked good, Kuwait ordered four LPG vessels—each with a capacity of 41,500 metric tonnes 50-50 propane/butane—from Le Ciotat shipyards in France at a price of about \$48m each. The first, "Gas al-Kuwait" was delivered last April and waited until October 28 when it was chartered from Kuwait Oil Tankers, the operating company, by the Kuwait Oil Ministry for a trip to Turkey, Holland and Sweden. A ministry source estimates that if Kuwait charters its tankers at current and foreseeable market rates, it still will lose \$20m over the life of the vessels. The second ship is due to be delivered at the end of this month, the next in June and the last in October.

regated," but said nevertheless, "we are planning for more extensive domestic utilisation of this clean and vital source of energy in case of any reluctance by the consuming countries to import it at favourable terms." The irony is that if Kuwait does indeed sign contracts to sell all the LPG it will experience a domestic energy shortage because about 33 per cent of the associated gas is used to fuel generating and desalination plants, about 25 per cent is used by the national oil companies in their operations and about 9 per cent is re-injected into oil wells to maintain producing pressure. The rest is flared. Already from time to time there is a domestic shortage of gas and gas-oil must be used for power generation.

The answer to this domestic energy shortage, which by 1985 is expected to be equal to 100,000 b/d of liquid fuel, is the modernisation of the old Kuwait Oil Company refinery at Ahmadi. Domestic consumption of refined products now runs at about 30,000 b/d, about 45 per cent of which is petrol. The refinery, with a capacity of 250,000 b/d, produces over 50 per cent fuel oil and is running well under half capacity. It is to be equipped with expensive desulphurising equipment so that it will produce low-sulphur fuel oil to replace the associated gas that is now used by the Ministry of Electricity and Water. A committee of high-level oil officials is still trying to work out the configuration of the updated refinery but it is expected that engineering design proposals will be requested this year. Already some power and water desalination plants run on crude oil, gas oil and fuel oil as well as on associated gas.

There has been some speculation that it would have been more profitable to continue using associated gas domestically and to export the liquid fuels that will now have to be used internally to make up for the gas exports. An "I-didn't-make-the-decision" attitude to the gas utilisation situation is prevalent in Government oil circles.

The answer to the dilemma could be the deep test well. In July 1977 Kuwait Oil Company began drilling a well which was expected to go to at least 20,000 feet down to a stratum where gas had been discovered in neighbouring countries. Unfortunately, on June 23, 1978, the well exploded after reaching about 9,500 feet and burned out of control for about seven weeks at a cost of millions of dollars to the State.

The offshore neutral zone area operated by the Japanese-owned Arabian Oil Company (AOC) and shared 50-50 by Kuwait and Saudi Arabia produced an average of 315,843 b/d in 1978, 66 per cent higher than its production in 1977 when the company estimates it lost \$2.2m because of the two-tier pricing system. In February, as a result of the OPEC conference on heavy crude pricing, the price of Kuwaiti oil, which is 28 API, was brought into line with the \$15.93 a barrel price of Saudi Arabia's heavy crude, which really comes from the same field, and production in the AOC area rose immediately.

was nationalised in September 1977, has now been merged into Kuwait Oil Company (KOC) and Kuwait National Petroleum Company (KNPC), with KOC in charge of production and KNPC of refining. About 85,000 b/d of 24 API crude is produced as Kuwait's share in the three fields in this area.

Getty Oil is the operating company for Saudi Arabia. All the crude is usually refined at the Mona Abdulla refinery but the Kuwait Oil Ministry recently told crude-hungry companies that packages of Waiba crude were available for sale. Neither new production nor production from the former Ahmadi area is included in Kuwait's 2m b/d production ceiling.

The dispute with Aminoff that brought about the nationalisation has apparently remained unsettled. Kuwait claims that Aminoff, which is owned by the U.S. conglomerate R. J. Reynolds, is \$74m in arrears in taxes. Since Aminoff estimates that its facilities are not worth that much, it may abandon the whole operation.

Fleet

Counting the Aminoff refinery's capacity of 145,000 b/d, Kuwait has a refining capacity of about 600,000 b/d, which it is not planning to expand in the foreseeable future, according to its Oil Minister. About 200,000 b/d of that capacity is at the sophisticated KNPC refinery at Shuaiba. After the hydrocracking expansion completed last year the refinery's fuel oil yield was reduced from 24 per cent to 16 per cent. The 250,000 b/d KOC refinery produces over 50 per cent fuel oil, as does the Aminoff facility.

KNPC markets all the products from those refineries. Forty-four per cent of exports go to Asia and the Far East, 28 per cent to other Arab countries, 15 per cent to Western Europe and 10 per cent for bunkering. KNPC now has two product tankers and plans to buy seven more. Kuwait Oil Tankers Co., which is 51 per cent Government-owned, is to operate the fleet for the time being. KNPC is aiming to carry 60 per cent of its sales in its own ships.

Kuwait Oil Tankers Company (KOTC) has seven crude carriers of its own. Already, the Oil Ministry has started taking the sale of Kuwaiti crude to the use of Kuwaiti tankers. Under the latest contract, signed in October 1978, Shell has agreed to a long-term charter of one of the tankers if prices are competitive and fittings meet specifications. Gulf has three KOTC ships under charter, one of which is long-term; BP's deal is similar to Gulf's.

Various joint venture refinery/petrochemical proposals with Romania, Yugoslavia, Indonesia, Morocco, Spain, Italy and Ras al-Khaimah seem to be receiving only minimal attention in the Ministry. The Romanian project, to be located on the Black Sea, has been handed over to the Finance Ministry for consideration—reported as a way of burying it.

Kuwait is not a country that throws money around any more. The recently completed projects in the oil sector, aside from the LPG plant, produce products for domestic consumption, such as the hub-and-blade refining plant and the bitumen plant. The modernisation of the KOC refinery is a way to get, essentially, a new refinery for a cheap price. Kuwait is probably going to digest the LPG plant before it decides to invest in grand new export schemes.



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KUWAIT VII

The influx of expatriates needed to staff services and build development projects has made the Kuwaitis a minority in their own country. But the state copes with its potentially volatile immigrant population by providing benefits to keep them happy, while maintaining Kuwaitis at a distance from them.

Expatriate labour

KUWAIT HAS to perform a balancing act in terms of manpower — just to survive. It needs expatriate labour because there are not enough Kuwaitis to handle the development taking place. But the problem is that the Kuwaitis have become a minority in their own country — 47.8 per cent of the population, according to the last census in 1975. Palestinians, a notably politicised group, represent 20.5 per cent in the census, although it is widely believed that for years they have made up about a quarter of the population and the Kuwaitis an even smaller percentage than the census says.

In the census, Egyptians, who staff the courts and schools as well as sweep the streets and do other menial tasks, formed 8.1 per cent, Iraqis 4.5 per cent, Iranians 4.1 per cent (although this figure has dwindled as salaries in Iran have risen), Syrians 4.1 per cent (including many Armenians), Indians 3.2 per cent and Pakistanis 2.3 per cent.

In addition to Iranian expatriates a number of Kuwaiti citizens are of Iranian origin, still speak Iranian, are Shia rather than Sunni Muslims and are generally not considered "real Kuwaitis" by the others. They may make up 20 to 30 per cent of the population of Kuwaiti nationals, and with the current Shi'ite resurgence in Iran are a cause of some concern to the authorities.

The last Kuwait statistical bureau estimates the 1979 population at 1.3bn, but a recent report of the Arab Organisation for Crime Prevention, using Kuwait Government information as well as its own, estimated that as early as 1977 a population was already 45m, of which 250,000 were legal immigrants. Such a large number of illegal immigrants, whose nationalities are not identified in the report, would rather depress the percentage

of Kuwaitis in the population and cause some serious problems to the State, such as unemployment and rising crime rates, higher welfare costs and even further strains on the already overtaxed housing, communications and transportation sectors.

The Government is now closely scrutinising requests for visitors' visas by Arab nationals in the belief that many come to shop for jobs rather than pay a visit or do business. "Ninety-five per cent of those coming for a visit stay here for years without getting their residence permits," a passport department official said. "This has brought lots of trouble."

Kuwaiti citizenship is particularly difficult to obtain. For first-class citizenship, which includes the theoretical right to vote if one is male and 18 years of age, foreigners must have been resident in Kuwait by 1920. Non-Arabs whose forebears have been in Kuwait since 1938 are eligible to become naturalised second-class citizens, as are Arabs whose forebears have been there since 1945. Naturalised citizens have all the rights of a Kuwaiti but they cannot vote. "But the Government naturalises only a few foreigners each year—those who have made significant contributions to the State."

Separate

Kuwait copes with its potentially volatile immigrant population as it copes with the world at large: it tries to keep everyone happy, usually spending lots of money in the process, yet it maintains the separateness of Kuwait and the Kuwaitis. Kuwaitis have a certain disdain for foreigners, usually considering them money-grubbers. The foreigners in return consider Kuwaitis uneducated people whose riches come from luck,

not intelligence. There is little socialising between the groups. Foreigners receive many benefits from working in Kuwait that they would not receive in their home countries but do not have all the privileges of the real Kuwaiti. Kuwaitis in the civil service earn more, by law, than foreigners, even if their qualifications are lower. This is especially significant since more than a third of the expatriate labour force and more than half of the Kuwaiti labour force are employed by the civil service.

Foreigners cannot own a majority share of their businesses but must have a Kuwaiti partner who holds at least 51 per cent. At times this means the foreigner does all the work but the Kuwaiti collects most of the money. "But often" it also means that the foreigner gets an unsophisticated Kuwaiti to make his "X" on a paper for a small commission while the foreigner, in fact, owns the business and reaps the profits.

Foreigners cannot own shares or land for speculation. Arab nationals may, by law, own their own homes and a surrounding plot no bigger than 1,000 square metres but may not rent them or speculate with them. However, in practice, they find their way through red tape to do so. If successful, they probably could not afford the incredible land prices. Foreigners are therefore forced on to the local market for housing where rents are of astronomical degree. Kuwaitis on the other hand can buy Government-built houses for as little as \$27 a month.

The benefits to the foreigner working in Kuwait, include salaries almost always higher than at home; there is no income tax; medical and dental services are virtually free; certain staple foods are subsidised; education is free for Arabs in Kuwaiti schools if

there is room, and if there is not the Government subsidises up to 55 per cent of tuition at private Arabic schools. Government employees hired by contract abroad and executives in the private sector usually get rent-free flats or houses while labourers imported from abroad for specific projects usually get free room and board.

Obviously the deficit side of the equation causes some crumbling but it never seems to turn into anything more. The group viewed as the most potentially dangerous, the Palestinians, are doing quite well financially and since they have no home to go back to and Kuwait supports their cause with money, they avoid crossing the Kuwaitis.

Since the height of the Lebanese war in 1976, when the Kuwait National Assembly (which only represented Kuwait) was dissolved, restrictions were put on the Press, which is largely staffed by Palestinians, and Palestinians claim that it has become increasingly hard for them to get visas to come to Kuwait and for those already in Kuwait to bring their wives to join them.

It is more difficult for Palestinians holding "laissez passer" tickets rather than passports to come to Kuwait, and those with either laissez passer papers or Lebanese passports are subject to close scrutiny in the issuing of work permits, according to a high ranking official at the Ministry of Social Affairs and Labour. Laissez passer papers are issued to Palestinians in refugee camps; while all over the Arab world there is a fear that holders of Lebanese passports are Palestinian terrorists who stole them during the Lebanese war.

An official near the top of the security department in Kuwait indicated the link in the minds of the Kuwaitis between Lebanon and the Palestinians when he said: "You know the Palestinians... They

want to do here as in Lebanon. They want guns... they want to press other Palestinians to pay money by force."

The Palestinians deny this. The only threats they present, they say, are their progressive ideas. A female PLO activist said: "We are an active group of people, a progressive group of people. Through our problem we have come to be more progressive and more enlightened. So perhaps this is how we come to be a little bit dangerous to the States we live in."

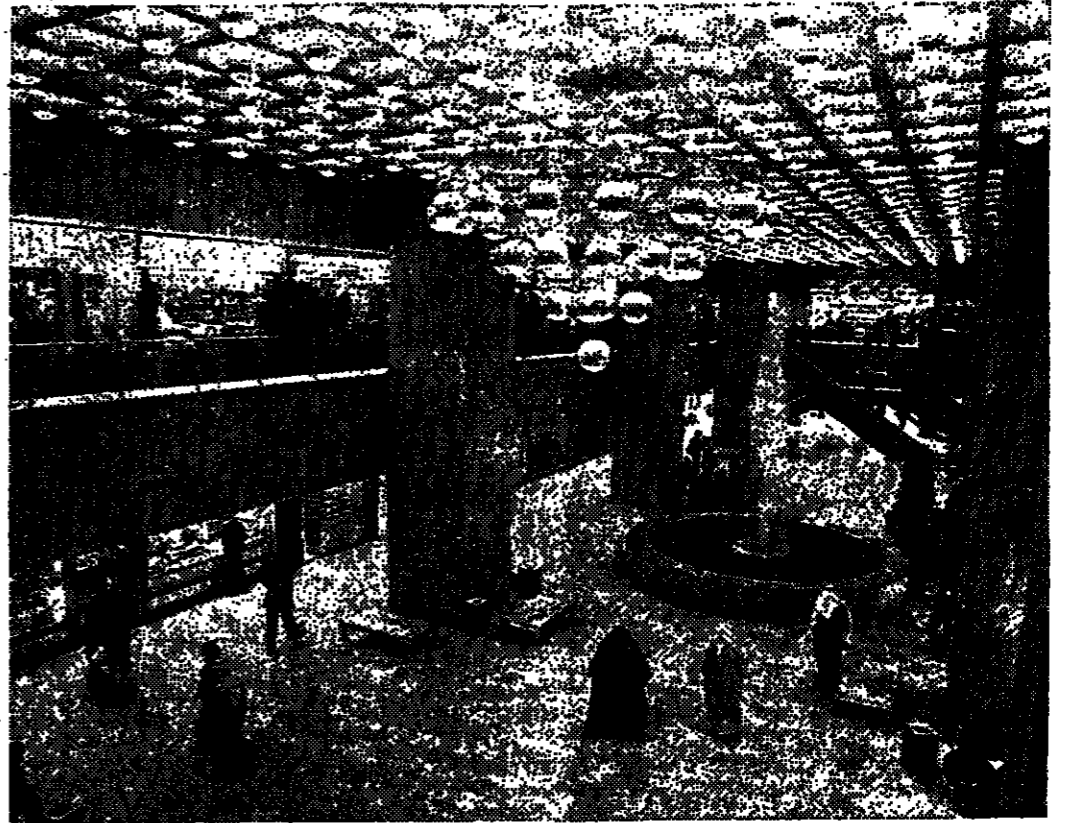
Some Palestinian families have been in Kuwait almost 30 years. Their children have been born and educated in the country and in some cases grandchildren have been born. Yet they consider themselves only temporarily resident.

Kuwait has granted only a very few of them citizenship. A high official in the Planning Ministry said: "For the Palestinians, granting them any nationality other than theirs means the liquidation of the whole issue." A Palestinian teacher replied: "They pretend that if they give a Palestinian a Kuwaiti passport he will forget Palestine. That is not true... the problem is if they naturalise more foreigners all the leaders and ministers will be Palestinians or foreigners."

Wandering

The Government has taken one step in limiting permanent immigration. Contractors on government jobs must now import their labour from abroad, house it and ship it home at the end of the contract, thus avoiding the possibility of an out-of-work and potentially disruptive immigrant labour force wandering about the country.

There are now about 9,500 S. Korean workers imported by Korean contractors and about



Interior of the new Kuwait Souk in Kuwait City

5,000 Indians imported by Engineering Projects of India (EPI), a State-owned firm. These labourers are isolated from the community in labour camps.

A widely publicised strike occurred at EPI last summer when the company tried to stop its workers from moonlighting on the local market. The Indian labourers discovered that local wages were much higher than those they had agreed to when they signed their contracts in India, and about 500 of them took up part-time and in some cases full-time local jobs. When EPI tried to stop this, they struck. EPI eventually requested the Interior Ministry to deport about 250 and subsequently raised salaries of those who remained. (Most Indians in Kuwait are clerks, middle management employees and professionals who have been here for a long time.)

Most are from Kerala and have invested their Kuwait-earned money there in hope of returning home for retirement. They do not become involved in Kuwaiti politics because "we import our politics with us," an Indian diplomat said. "Kuwaitis do appreciate that Indians are, by and large, hard-working and they do not engage in politicking like the other predominant groups, such as Palestinians and

Egyptians—and that is why they like us here." The Koreans have caused no problems but have engendered some jealousies because they are so highly admired by the Kuwaitis.

An important part of the foreign population are Bedouin. Most citizens naturalised since 1965 are Bedouin who had no nationality before. Most of the Bedouin who have not been given Kuwaiti nationality are in the army or the police. A Government official suggests it might be against the Kuwaitis' best interests to naturalise them since they would then leave the police and army for the civil service where every Kuwaiti citizen is in effect guaranteed a job. As it is, the Bedouin are treated like Kuwaitis, including being eligible for a Government house, so long as they remain in the army or the police. If they leave, they become just another foreigner in the labour force.

Significant

A very small but significant part of the population is European or American. They usually occupy high executive or technical positions but represent less than 1 per cent of the population. It is often they who have been caught in the recent "Kuwaitisation" of the Government and Government-owned or

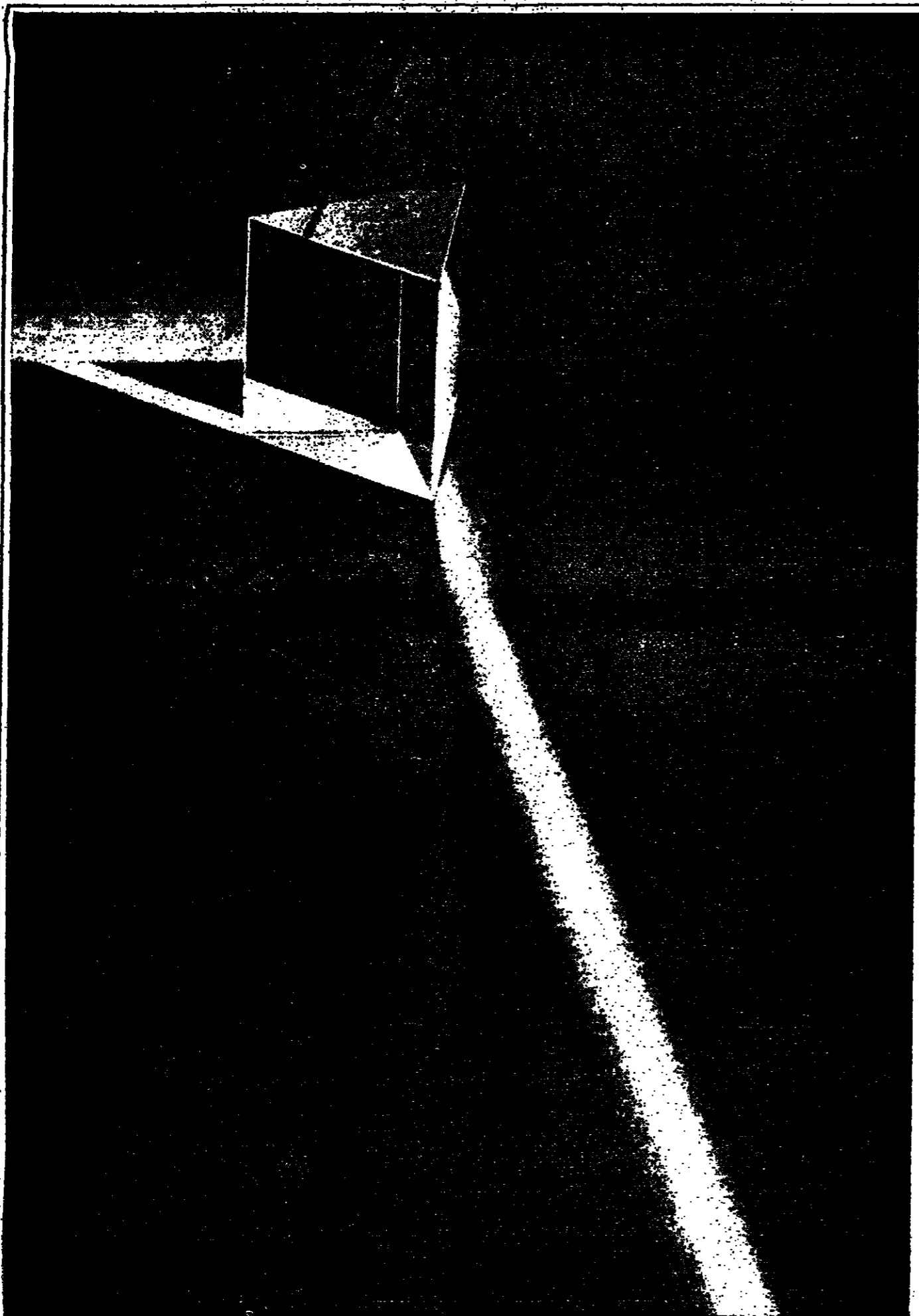
controlled companies. A number have left because the interesting job they were hired to do is now being done by a Kuwaiti while they are left twiddling their thumbs in their offices.

"We are not kicking somebody out and replacing him by a Kuwaiti," a Planning Ministry official said. "But," he added, "we would like to see Kuwaitis taking supervisory jobs, decision-making posts wherever it is possible and practical. I am for Kuwaitisation in the sense of having Kuwaitis in leadership positions."

In the early-1970s the Government became interested in how foreigners felt about working and living in Kuwait and it asked Stanford Research Institute (SRI) in America to look into the question. The SRI report concluded: "There were no hard feelings," a Planning Ministry man said. He added, defensively, "I am just quoting Stanford Research Institute and I have no comment myself."

An official of the Ministry of Social Affairs and Labour, however, summed up the Kuwaiti reaction to the complaints of the foreigner: "If he is not satisfied, he can leave the country. Everybody all over wants to come here to work. He can get a better job and more money. This is a famous country."

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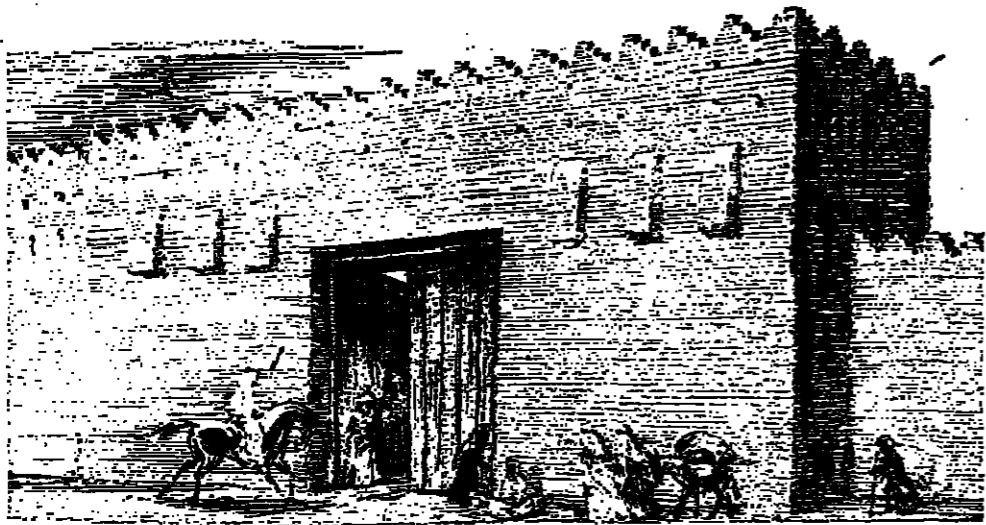
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KUWAIT VIII

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Kuwait's health care scheme, although provided with funds that would be the envy of almost any other country, has run into difficulty in finding specialist staff in sufficient numbers. And the country still has a long way to go in fulfilling its ambitious community care and hygiene programme.

Health services

THE VISITOR arriving in Kuwait may be requested by the airport immigration authorities to visit a local clinic to check that he is not a carrier of the month's bogey disease. He will be given a card with the name of the clinic and the disease for which he is to be checked—plus the usual dire warnings about failure to comply. At the clinic all details are carefully entered into a ledger before the doctor arrives; it is all friendly and reasonably efficient. The doctor scrutinises the details and requests the visitor to come back after a few days (presumably after the possible incubation period) but Western visitors often leave before that time is up.

It is one small illustration of Kuwait's strong concern with health matters, which finds its main expression in the current \$280m-plus hospital building programme. Six new hospitals are virtually complete, one is being renovated, and tenders for the equipment should be evaluated this month. The programme will add over 3,000 public beds to the Kuwaiti hospital system and may be followed by the addition of further specialist facilities.

In the mid-1970s it was acknowledged that Kuwait's existing public hospital facilities, largely concentrated at the Amiri and Sabah hospitals, in addition to the few private hospitals, including the Southwell hospital in the oil town of Ahmadi, were under too much pressure. A large number of Kuwaitis and Western expatriates went abroad for medical treatment, and in the case of Kuwaitis the state paid all costs. In characteristic Kuwaiti fashion, it was decided that a large-scale hospital building programme would be initiated—but lessons from the past were remembered.

It had become clear to the Kuwaitis that a hospital programme on the scale envisaged needed careful and co-ordinated planning—building, equip-

ment and staffing, all had to be simultaneously acquired. It was at this point—in 1976—that the Minister then in charge of health matters in Britain, Mrs. Barbara Castle, visited the State. During 1977 the Wessex Regional Health Authority became involved as advisors to the Kuwait Government on their hospital building, equipping and staffing programme. The contract was an open ended one to be reviewed annually. The hospital programme that was established was based on the construction of four completely new hospitals in the outlying districts of Kuwait City, each providing just over 500 beds. Then the Amiri Hospital was to be reconstructed to add a further 390 beds. The Sulaybiyah Hospital and the al Sabah hospital were also to be renovated. (A 500 bed military hospital is also on the Sulaybiyah site, but that cannot be counted as part of the "public" hospital programme.) A figure of around 9,500 has been mooted for the numbers of staff required for the new hospitals.

It is in the staffing area that the Kuwaitis face their first serious problem. The supply of qualified medical staff is limited, and if the selection is further narrowed by accepting only those who have a working knowledge of English the numbers become even smaller. Then a select number of these have to be persuaded to come and

live and work in Kuwait. It is not a problem unique to Kuwait—all the Gulf states with small indigenous populations share it. To date the Kuwaitis are not finding it particularly difficult to hire nursing staff or the more junior doctors. Senior medical men and experienced hospital administrators, in particular, are much harder to find. It is difficult to winkle them out of a career structure in their home countries—even with the prospect of tax free incomes—as they will always face the problem of eventual reintegration. And the Kuwaitis are unlikely to want to staff their hospitals with specialists who are all within three to five years of retirement.

Variety

Even if sufficient numbers of staff of the right quality and experience are found, they will come from a wide variety of backgrounds. Then someone in the hospital will have the problem of welding several different sets of procedures, instincts and types of training into a cohesive whole. "A hospital is more than just the building and equipment," argues a consultant, "it succeeds or fails through the teamwork generated by its staff." Another wonders whether the Kuwaitis have fully realised the complexity of the task they have set themselves—but even if they have not, at present there

is no alternative. A wide variety of contractors, including one Kuwaiti, are undertaking the hospital construction programme which is nearing completion. The Kuwaiti company, M. A. Khorafi, is building the Farwaniyah hospital and is working with a French contractor on the Farwaniyah Hospital. The Kuwaiti Government has always had a conscious policy of involving the local private sector in its projects, and it shows in the hospital programme.

It shows up particularly in the equipment programme for the hospitals. Tenders have been invited for specific groups of equipment from local suppliers—the Kuwaitis have been very reluctant to become involved in the turnkey approach to hospital construction. A budget of about KD 8,500 for capital equipment per hospital bed has been set, which means that the new Kuwaiti hospitals should be among the best equipped in the world. It has been determined that all equipment will be bought through Kuwaiti agents.

Consultants from the Wessex Health Authority are very conscious that the experiences of Wessex cannot be translated wholesale to Kuwait. "Modifications suitable for Kuwaiti society have to be introduced," asserted one consultant. It is sometimes difficult to bridge the culture gap—for the Kuwaiti to

explain differences that cannot always be expressed in words and for the Westerner to understand. A small point of which consultants and contractors always had to remind themselves, for example, was the necessity to provide separate facilities for women—separate entrances, waiting rooms, pharmacy approaches as well as the separate facilities customarily found in Western hospitals.

The health services in Kuwait provided by the state are free to all residents regardless of nationality. A number of Kuwaitis who go abroad for treatment pay their own way but the majority are paid for by the state. It is estimated that the new facilities soon to be installed in the hospitals will cut by two-thirds the numbers of people needing to go abroad for medical treatment—though the actual figure is unlikely to diminish by that number.

The new hospital programme, however, is only the central part of the Kuwaiti approach to health services in the state. It is felt that further support services both "below" and "above" these hospitals will be needed. Underlying the hospital chain there should be a community care programme—clinics in the villages and smaller suburbs to cope with the effects of simple ignorance of hygiene. How to go about setting up such a basic health network is very much in Kuwaiti minds at present.

Necessary

As the population of Kuwait continues to grow it will become ever more necessary. The labouring classes in Kuwait are non-Kuwaiti, largely non-Arab and often undernourished and uneducated. Kuwait needs these people to maintain its basic services, and while there is a turnover of immigrant labour, an established core of immigrant families is also being established. These will need the same simple education in basic hygiene and nutrition that their own governments try to provide at home.

At the other extreme there are plans for such sophisticated institutions as polio centres, kidney centres, an eye bank (the prevalence of eye disease in the Gulf strikes the new visitor hard), a fever hospital and a blood bank. These are all "tertiary referral units" which most developed countries have—but these countries have greater populations and thus, proportionately, a greater need for such specialist units. Kuwait can certainly afford to build such centres. But the question then arises—if there is difficulty staffing standard hospitals, how much more difficult will it be to find highly specialist staff?

Although many Kuwaitis believe that the Government is duty bound to provide them with a house, the long waiting lists show that this ideal state of affairs is a long way from being realised. But the Kuwaitis' problems are insignificant compared with those of the expatriate, who must pay astronomical rents for even a modest apartment.

Housing

HOUSING IS a delicate subject in Kuwait. At the time of the dissolution of the National Assembly in 1976, the deputies were engaged in an orgy of criticism of Government housing policies—of the long waiting list for Government housing and of the soaring rents some of those on the waiting list were being forced to pay while waiting.

The Kuwaiti seems to consider the basic right of citizenship to be, not the right to vote, but the right to a Government-provided house. And that means a house, not an apartment, made available to citizens of both limited and average incomes to purchase at subsidised prices. Government housing means ownership of a plot of land and the house, called a "villa" here, on that land.

By the end of 1976 the Government had built and distributed 15,353 houses for Kuwaitis, but at the same time 21,661 families were still on the waiting list. And 1976 was the year when rents skyrocketed, due in part to the influx of refugees from the Lebanese war. Now 29,554 houses have been built by the government, but there are still 20,169 families on the waiting list.

With the natural growth of the Kuwaiti population estimated to be about 3.5 per cent a year, one of the highest rates in the world, a Planning Ministry official says: "We are trapping ourselves as a Government. It is as if it is a divine right that, being a Kuwaiti means I have to have a house as my own property." He says he himself registered for a house in 1975 but probably will not get one until 1980. The waiting period for a family in the limited income group may be ten years, he says.

It is hard to see how the Government can satisfy this demand for housing, either fiscally or physically: just designing and building the housing schemes is a gargantuan job. The National Housing Authority is committed to building 4,800 units a year.

It is interesting to note that at this time of unseas in Kuwait, caused by the disruptions in Iran, the Government has appointed a committee to come up with a new housing policy. This year alone 12,259 houses will be distributed to limited income Kuwaitis. A total of 17,494 units for the limited income group will have been built between 1975 and 1980. Housing Ministry Under-Secretary Abdullah al-Awadi says that 50 per cent of the eligible Kuwaitis on the waiting list will get their houses by the end of the year and by 1980, 85 to 90 per cent will be satisfied.

However, each year more families apply. The Under-Secretary says that their number is decreasing. But the master plan for Kuwait, which

has been adopted as the country's overall planning strategy, estimates that between 1975 and 1980, 17,900 new households will be formed, between 1980 and 1985 20,880 new households, between 1985 and 1990 27,100 new households, between 1990 and 1995 33,000, and between 1995 and the year 2000 39,700. The Government expects about half of this to be taken care of by the private sector, but it still leaves an enormous amount for the Government to care for.

Definitions of average income group (AIG) and "limited income group" (LIG)

are tied to civil service pay scales. The LIG is one in which the head of household earns no more than \$1,085 a month. The earnings of other members of the household are not counted. The maximum an LIG family will pay for its house is about \$55 a month, while the minimum is about \$27 a month. The house is generally a two-storey one with seven rooms plus kitchen, garage and bath.

The family will not own the house for at least 10 years and so cannot sell it during that time and is not permitted to rent it in that period. It only owns the house after 10 years if

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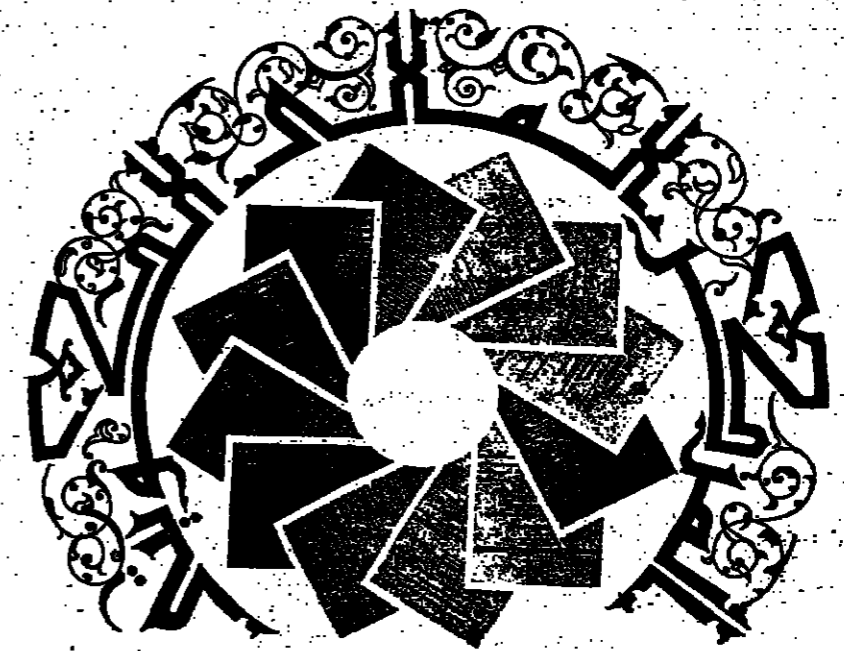
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KUWAIT IX

Since 1974 it is not just fellow-Arab countries which have been beneficiaries of Kuwait's bountiful aid programme. Third World nations in Asia, Africa and elsewhere have cause to be thankful for a whole series of disbursements where the common thread is clearly a genuine moral wish to help others.

The aid programme

BY ALMOST any yardstick the figures on Kuwaiti aid are impressive. Even before 1973 Kuwait's disbursed aid totalled \$1.15bn—when the country was at a much earlier stage of development and had a much smaller income than it has now. Between 1973 and 1978 aid disbursed totalled \$2.15bn (against \$3.16bn committed), and in 1977 alone disbursements were \$1bn (\$1.3bn committed).

These figures, based on OECD statistics, suggest among other things, that Kuwait could claim between 1973 and 1978 to be giving 5.3 per cent of its GNP in aid. They indicate that Kuwait's aid disbursements are still rising, though since 1977 they appear to have reached a plateau, like many other expenditure items in the Government's budget.

Kuwait takes a thoroughly pragmatic attitude to its aid operations. It gives in part out of a genuine altruistic desire to share the wealth which good fortune has bestowed upon it, and partly out of an appreciation of the political necessity for aid giving by the revenue surplus states: with their enormous income per head and their low populations, aid is a kind of rent paid for the continued tolerance of them by their neighbours, the Third World and the international community in general. Of the major aid-giving Arab states Kuwait's aid appears to be most accurately in line with its political needs: Saudi Arabia sees its aid as an instrument of a far more ambitious foreign policy than Kuwait, while one might ask whether the enormous generous bequests of Sheikh Zaid, Ruler of Abu Dhabi, are in excess of the political needs of the UAE.

In Kuwait, as in other Arab aid giving countries, the Ministry of Finance is responsible for the largest share of disbursements. This is because it handles not only the contributions to multilateral organisations, which have become very significant in recent years, but it also deals with all the bilateral political aid and balance of payments support which Kuwait gives. The figures for the Ministry of Finance's bilateral aid are secret, including as they do assistance to Syria, Jordan, the PLO and, until recently, Egypt under the Kharitoun and Rabat summits and other agreements. Kuwait appears to be committed to give more assistance to Syria and Jordan under the Baghdad summit of last November, while aid



Mr. Abdlatif al Hamad, Director of the Kuwait Fund for Arab Economic Development

to Egypt has been reduced to project aid.

Since the 1973-74 oil price rise Kuwait has become involved in a lot of multilateral aid giving institutions, such as the Arab Bank for Economic Development in Africa, the Islamic Development Bank, the OPEC Special Fund and the Gulf Organisation for the Development of Egypt (the capital of which is not to be increased). In addition it has contributed to the funds of the World Bank, the IMF and various UN agencies. According to a list presented by the Ministry of Finance, capital subscriptions to multilateral organisations between 1962 and 1977 amounted to \$1.68bn.

Yet despite the size of the Ministry of Finance's contribution, the Kuwait Fund for Arab Economic Development, the second biggest outlet for Kuwaiti aid, has been handling a much larger proportion of bilateral aid since 1973-74 than before. An enormous part of Kuwait's reputation as an aid giver is due to the KFAED, which was founded soon after Kuwait became independent and which has been the pioneer of project aid in the Arab world. Other Arab funds did not become operational until the early 1970s, and the real explosion of Arab aid giving took place after 1974.

Apart from the long collective experience of its staff and the inspired management of the Fund's director-general, Mr. Abdlatif al Hamad, who has run it almost since its inception, the real strength of the Fund lies

in its political independence. It does not take orders from the state and the criteria on which it lends do not, broadly speaking, include whether the beneficiary is or could become politically friendly to Kuwait. By lending according to the validity of the project the Kuwait Fund is, paradoxically, of more benefit to the Kuwait Government than if it were its political servant.

The Fund has increased its lending enormously since 1974. Total cumulative lending rose from KD 140m in March 1973 to KD 335m by June 1977. With a further increase of KD 53m in the 1977-78 financial year, cumulative lending stood at KD 488m with 117 loans by the end of June 1978. If a further KD 35.8m worth of loans which were signed just after the end of the financial year are included, the 1977-78 disbursements reached KD 89.3m. This is still a decline on the 1976-77 figure of KD 159.4m and the 1976-77 figure of KD 114.5m, and could represent a desire by the Fund to stabilise its disbursements.

The major expansion of the Fund's activities has come about because since 1974 it has been authorised to lend outside the Arab world, so that over the January, 1975 to June, 1978 period only 54.5 per cent of the KD 335m disbursed went to Arab countries, with 29 per cent to Asian countries and nearly 16 per cent to African countries. Of the 14 loans signed during 1977-78 eight were for Arab countries, four for Africa, one for Asia (Thailand) and one for

Malta. As examples typical of projects, in North Yemen the Fund is contributing KD 24m towards a project for modernising two of the country's ports (Hodeida and al-Makha) and strengthening the port authority's capabilities and providing training for its staff. The International Development Association is co-financing the project, so the Kuwait Fund is covering 28 per cent of total costs and 40 per cent of foreign exchange component.

The biggest loan of the year was for KD 8m towards the rehabilitation of Beirut airport after the Lebanon civil war, part of a project costing KD 10m to repair and strengthen the runways and replace equipment damaged or lost during the war. Most loans are for infrastructure. The four loans to Africa are for transport, and half the Arab loans are for transport, the rest power and water.

As with other funds, the Kuwait Fund faces problems in finding suitably presented viable projects, as well as in slow disbursements due to slow implementation. Average annual disbursements over the past three years have been KD 51m, against average commitments of KD 121m. The Fund does not usually help countries to find projects, but in view of the administrative weakness of North Yemen, South Yemen and the Comoros, the Fund has technical assistance teams working in these countries' planning institutions to help them in plan and project formulation.

The third channel for Kuwaiti aid rarely gets publicised but is well known in the states where it operates. The General Authority for the Arabian Gulf and South Arabian States was founded under a different name in 1962. Originally intended to assist the Emirates in the Lower Gulf it now also covers Bahrain, Oman, North and South Yemen and the Southern Region of Sudan. It finances, provides staff for and in most cases runs about 120 schools, several teachers training institutes, 10 hospitals, about 20 health clinics and the entire University of Sanaa, in North Yemen. The Authority's board is composed of the under-secretaries of the relevant Kuwaiti ministries, plus the director general of the KFAED, and is chaired by the Minister of Foreign Affairs. Its budget, contributed by the Kuwait Government, amounted in 1977 to KD 12m.

J.B.

Housing

CONTINUED FROM PREVIOUS PAGE

it has within that time paid the Government the amount it spent building the home. At the moment the lowest price for an IIG house is about \$80,000. However, the Government calculates land costs for the home at about \$1.30 a square metre where it is about \$2,000 a square metre in the market. Obviously, after 10 years a family could sell its house at a large enough price to repay the Government and make a substantial profit.

Part of the limited income group programme is the Bedouin housing programme,

called the rural housing programme. By 1980 about 10,000 "Arab houses" are to be built as part of this scheme. These are one-storey, 100 sq metre houses in traditional Arab style. This year about 4,700 Arab houses will be distributed. The Bedouin eligible for this programme do not have Kuwaiti citizenship but may eventually become citizens. Until then it has been Government policy to provide houses to replace the shacks they are living in. They do not own these Government houses but rent them at nominal fees, and they cannot get the

houses unless they work for the Government, which in their cases means for the army or the police. Once they leave those services they are no longer able to get a house.

Until last year there were two programmes for housing average-income group Kuwaitis defined as those where the head of household makes no more than \$1,825 a month, again not counting the salaries of other household members. Under one of the programmes, now defunct, the Kuwait Municipality, the Government's land-use planning agency, distributed 750-1,000 sq metre plots to families who would then go to the Credit and Savings Bank for interest free 30-year loans to pay the nominal sum for the land and to pay for construction of their villas. Problems arose with this scheme when the borrowers began to spend more on their houses than they had received in loans. The last land area distributed under this system is filled with half-built houses.

The Council of Ministers decided to give \$15,250 to those who needed it so that they could complete their homes and then issued a decree stopping this scheme. Now average income group Kuwaitis get their housing only under the second scheme, which is part of the heavily burdened National Housing Authority. Under this scheme, the NHA builds the house and the AIG family gets a loan from the credit and savings bank to buy it. The NHA now has 2,254 AIG houses under construction, while at the same time it is trying an experimental project: to put AIG Kuwaitis into three high-rise complexes. The proposed complexes are luxury buildings designed to entice the Kuwaiti, who usually wants his own plot of land.

The dissatisfaction of the Kuwaitis who have been waiting years for their Government houses must be matched, if not exceeded, by the dissatisfaction of the expatriates, who make up a majority of the population and cannot even look forward to a house. Practically speak-

ing, they are forbidden by law to own their own homes and must look to the local market for rental units at prices which are often astronomical. Bangladeshi rates for a middling-size villa are about \$2,200 a month. A modest one-bedroom apartment can easily be \$1,095 a month, while it is common to see menial workers earning about \$230 a month crowding into single rooms rented out in Kuwaiti houses for \$200 a room. The problem does not exist for the European executive in a private company because the company will usually provide housing, nor for the higher-echelon government staff hired abroad, because the Government rents flats for them. It does exist for westerners trying to start businesses here, and for Palestinians and other groups in the population who have been here for years. Also hit are the Iraqi, Iranian and other poorer labourers.

Last summer the English-language newspaper, the "Arab Times" announced "Emir plan to house expats." The story said the Government was going to "build a huge housing colony to be leased to middle-income expatriates at nominal rents." So far the only expatriate housing that the Housing Ministry is talking about are three dormitory-like complexes, two of which have been built but not yet occupied. Each of the complexes has a capacity for 6,000 persons, two to a room. Rent is to be \$91 a room.

The only glimmer of hope now is that rents for the more expensive flats seem to be going down. Apartments in one luxury building have dropped from \$2,100 a month to \$2,200 a month. But rents in the lower categories do not seem to have been affected by the overbuilding that is affecting the luxury trade. And a new rent law has been passed that lets the landlord raise rents by 100 per cent every five years. For some time to come rents will probably be an important part of the conversation at gatherings in Kuwait.

L.A.M.

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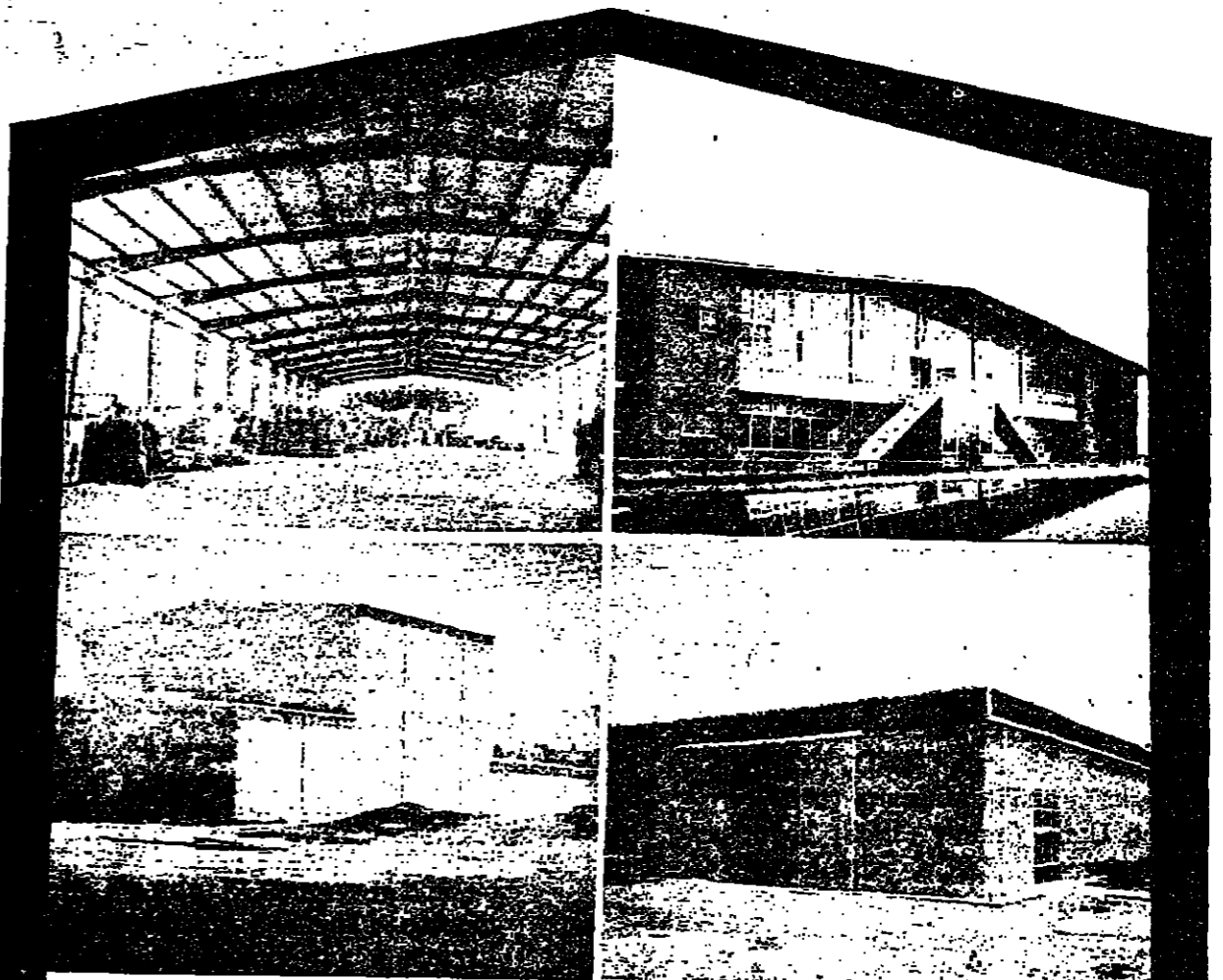
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KUWAIT X

Kuwait's investments are spread widely throughout the world, from the Arab states to the U.S., Britain, West Germany, Brazil, and Japan. But the Kuwaitis have had to live with resentment of their commercial attitude and find it tactful to publicise their achievements only in the Arab countries.

Investment abroad

KUWAIT'S PUBLIC image both in the West and in the Arab world has probably been moulded as much by its role as an investor as by its role as an oil producer or aid giver. From the house purchases of individual Kuwaitis in Europe to the financing of commercial development projects in the Arab world, investment has given Kuwait a firm identity in the minds of ordinary Westerners or Arabs. Kuwait is also better known as an investing nation than any other State, having started long before the other oil States, even though Saudi Arabia has, since the 1973-74 oil price rise, built up a financial surplus more than double that of Kuwait.

Last year Kuwait for the first time revealed the size of its investment abroad. Mr. Abdul-Rahman al Atiq, the Finance Minister, said State reserves at the end of 1977 totalled KD 7,478,600 (\$27,480 at the current rate of exchange). That was the combined total of the State General Reserve and the Reserve Fund for Future Generations (RFFG), which was established in 1976 and whose capital and income cannot be touched for 25 years.

When the RFFG was formed it was given half the State General Reserve Fund's assets (its most desirable long-term commercial investments). In addition it took the 1975/76 budget surplus, and so started off with KD 850m. Now it is automatically given 10 per cent of actual revenue a year.

The State General Reserve, on the other hand, includes not only commercial investments both in the industrial world and the Arab countries, but the capital of Kuwaiti institutions such as the Central Bank and the Kuwait Fund for Arab Economic Development. Investments in certain Kuwaiti companies, loans to the IMF and World Bank, recycling facilities, capital contributions to Arab aid funds and development banks, and bilateral government-to-government loans. Of the total reserves altogether

about KD 1bn was thought to be in local currency, leaving about \$22-33bn in foreign currency, and Mr. Atiq said that some 60 per cent of the total was in non-Arab foreign markets in the form of equities, long-term bonds, deposits and property.

Any tally of the State's total financial assets should also include the Finance Ministry's cash accounts (foreign exchange awaiting spending) which may at any one time amount to about \$4bn, and the Central Bank's funds for backing the note issue. The total came to more than \$30bn at the end of 1977 and with further accretions to the oil revenue and income from investment the present total is now well above the 1977 figure. But the composition is probably about the same.

It is not possible to make a worthwhile assessment of Kuwaiti foreign holdings in addition to those the State—i.e. those of the private sector and the royal family.

Property

The Ministry of Finance directly handles a large number of the Kuwait Government's investments (for example, its property investments in Paris where it owns a large chunk of land on the Champs Elysees), while the Ministry's offshoot in London, the Kuwait Investment Office, handles both long-term investments in equities and property, and the placement of short-term funds in the money market in the U.K. Most property investment in the U.S. is handled by Chase Manhattan and Bank of America; equities outside the realm of the Kuwait Investment Office are managed by some 18 portfolio managers.

But a large amount of Government investment is channelled through the Kuwaiti investment companies. The biggest are the three Ks—the Kuwait Investment Company (KIC), the Kuwait International Investment Company (KIIC), and the Kuwait

Foreign Trading Contracting and Investment Company (KFTCIC), the first and last of which have Government share-holdings.

KIC, in which the Government has a 50 per cent stake, has a capital of KD 12.4m and is the oldest of the three, dating from 1962. It is involved in property both in Kuwait and elsewhere (for example, it owns the Ramada hotel in Bahrain, and a hotel and exhibition centre complex in Atlanta, Georgia) one of its better publicised property ventures is the ownership of Kiawah Island off the coast of South Carolina which is being developed as a luxurious leisure centre.

KIIC is also involved in shipping (it has a fleet of roll-off roll-off ships), banking, portfolio management, bond and syndicated loan management and participation in several merchant banks around the world. It has some small investments in Arab States outside the Gulf.

KIIC is 100 per cent privately owned and is both a merchant bank and holding company. It is involved in bond underwriting, loan syndication, portfolio management, local share dealing, property in Kuwait and some corporate investment—for example, in London, Brazil and Venezuela. Its capital is KD 12m.

KFTCIC is mainly involved in the developing world, especially in the Arab countries. Now 85 per cent Government-owned, its capital is KD 25m and its main activities include banking and bond underwriting, and property in both Kuwait and elsewhere in the Arab world (mainly through the Kuwait Real Estate Investment Consortium) and direct investments in equity.

The larger part of the funds deployed by the KFTCIC are the portfolios of other clients, chiefly the Government itself. Thus, for example, KFTCIC holds and manages the Government's \$38.5m stake in the Kenana sugar project in Sudan.

It is also involved in joint venture investment projects in such countries as Sudan, Egypt, Morocco, Mauritania, Spain, Brazil, West Germany, Pakistan, Oman, Jordan, Syria and Iraq.

In Sudan the Sudan-Kuwaiti Investment Company has active subsidiaries in livestock road transport and construction, while in Egypt the KFTCIC holds the Government's stake in the SUMED pipeline and has an investment company involved in various joint venture projects. Across the Arab world its investments range from development banks to iron ore.

While the most spectacular Kuwaiti property investments are handled by the Ministry of Finance or its portfolio managers, the biggest outlet for Kuwaiti property investment in the Arab world is the Kuwait Real Estate Investment Consortium (KREIC) set up with a capital of KD 10m in 1974. Its shareholders are the Ministry of Finance with 20 per cent; the three Ks with 10 per cent each; the three main public property companies: the Kuwait Real Estate Bank and the Kuwait Hotels Company.

In view of the participation in it by investors in other Arab countries its chairman and managing director Mr. Ahmed Duwajir describes it as the first Third World multinational. It has projects operating, or is attempting to get them operating, in Egypt, Morocco, Tunisia, Saudi Arabia and North Yemen, where it has signed a contract to build a Sheraton Hotel in Sanaa and is involved with a housing complex. The KREIC has also tried to get projects going in Syria, Sudan and Jordan but without success. One of its shareholders, Kuwait Hotels, owns the Hilton in Kuwait, has a majority share in the ownership of the Khartoum Hilton and has hotel interests in other States including Egypt and Tunisia.

In addition to these concerns there is a whole range of investment companies whose

business includes managing investment portfolios for clients, trading and investing at home and abroad, stock exchange dealing in Kuwait, bond issue management, foreign exchange dealing and project development. Relatively few companies engage seriously in project finance, most of them being content to take stakes in established companies. Not all the investment companies are very active, some having been established when licences were available against the day when they might not be so easy to come by.

Institutions

Apart from highly specialised bodies like KREIC, few of the investment institutions operate exclusively in either the Western or Third World, and all have at least some investment in Kuwait itself. In the last few years there has been a major increase in investment in the Kuwaiti domestic market, where Kuwaitis naturally feel more at home and can enjoy watching the progress of their investments.

Any analysis of how Kuwaiti assets (both Government and private sector) are deployed abroad must be tentative, given the inevitable discretion with which most of such operations are handled. The U.S. is certainly the biggest single outlet for Kuwaiti funds, in equities, property and the money market, and as far as long-term investment is concerned, especially the RFFG, the current weakness of the dollar matters little set against the 25-year economic and political prospects.

In Europe Britain seems to be the most popular outlet, long association and familiarity plus the presence in London of the Kuwait Investment Office offsetting negative factors. Britain is the outlet for investment in property and equities, as well as the repository of short-term money. Since the St. Martins property takeover Kuwait has tended to shy away from buy-

ing large stakes in individual companies which attract publicity and can be difficult to unload.

When in 1976 British legislation made Kuwait disclose all stakes of 5 per cent and above in British public companies the total value disclosed amounted to \$69m. Among the larger Kuwaiti holdings is a stake of more than 23 per cent held by Gulf Fisheries in Lornho.

Kuwait has stakes in banks and financial institutions in France as well as substantial property holdings. In West Germany the Finance Ministry has a 14 per cent stake in Daimler Benz, while a 30 per cent holding by the Government in the Korf steel concern, taken in 1975, was not disclosed until last year. In addition there are other Kuwaiti stakes in finance and industry. Elsewhere outside the Arab world there are identified Kuwaiti investments in Brazil, the Cayman Islands, Venezuela, the Bahamas, Hong Kong, Japan, Korea, Malaysia and Pakistan, Congo, Gabon and Nigeria.

Investment in the Arab world tends to be publicised more than investment in the West for reasons which include the need for publicity in the Arab world and criticism of the oil States' investments in the West and the relative novelty of intra-Arab investment. Several of the countries now open to investment did not encourage it at all until a few years ago. Before the 1973/74 oil price rise Kuwait was virtually the only source of intra-Arab investment and it is still the leader.

There are several investments by public companies in the other Gulf States, notably in Bahrain, the UAE and Oman, where investments are in both finance and industry. In addition many Kuwaitis recently invested in property in the UAE, especially in Dubai, Sharjah and Ras al Khaimah, and may now be regretting it. It is noticeable that the Kuwaiti commercial banks have invested less in the Gulf than might have been expected.

Rather more adventurous is Kuwait investment in the poorer Arab States. While Jordan, Tunisia and Morocco have long been receptive to foreign investment, States such as Egypt, Sudan, North Yemen and to some extent Syria have opened up to it only in the past few years. The potential for economic development in these States is sizeable, especially in agriculture, and there are pockets of underutilised labour.

There are identified Kuwaiti investments in almost all the Arab States except Algeria, though Kuwaiti involvement in Libya appears to be confined to a KFTCIC stake in the Libyan Arab Foreign Bank, and involvement in Iraq is minimal. KFTCIC is certainly the biggest Kuwaiti investor in industry and agriculture in the Arab world, especially in Sudan and Egypt, while KREIC is active in property. Kuwait also has stakes in a number of inter-Arab concerns, such as the Arab Investment Company, the United Arab Shipping Company, the Gulf International Bank etc.

Difficult

Yet no one could say that intra-Arab investment was a painless business or that the Arab world had so far lived up to its full potential as an absorber of Arab investment capital. Equity investment in the Arab world is naturally difficult, so that most investments there are in projects which require time and skill to supervise. The biggest and fastest profits in the Arab world are to be made in property development, but this fact may be the reason why the KREIC, successful in some States, has met obstruction and snags in others. The main constraint on investment is often the weak infrastructure of the country concerned, as is the case in Sudan, but more usually it is bureaucratic difficulties—inefficiency, outdated legislation and obstruction.

Six years after the oil price rise a league table of countries as investment outlets in the Arab world outside the Gulf would probably have Tunisia, Jordan and Morocco at the top, while Sudan, Egypt and North Yemen would probably be in the second division. Syria, once considered promising by Kuwaiti and other Arab investors, has lately lost an enormous amount of favour with them.

One move to smooth intra-Arab investment was the establishment in 1973 of the Inter Arab Investment Guarantee Corporation (IAIGC) based in Kuwait. It was slow to get under way until its capital was boosted when Saudi Arabia finally joined in 1977. Now with 18 members and capital of KD 31.5m it has become more active. It can provide cover for direct investment, loans, portfolio investments and construction equipment against the risks of confiscation and nationalisation, transferability of funds and the possibility of war and revolution. It is also moving into export guarantee insurance. The majority of its operations are in Egypt.

According to the director general, Mr. Matroun Ibrahim Hassan, it had issued KD 200 worth of guarantees up to the end of 1978 and will be able to do a further KD 17m this year (a target he expects to meet), being allowed to go up to KD 107m (five times capital) over a five-year period. But the IAIGC's capital is relatively small and no operation can exceed 20 per cent of its capital. So KD 43m is the maximum it can insure on any one project though it can insure part of a project. But Mr. Matroun Ibrahim says that investors in the Arab world are now getting to know what the IAIGC offers. Many Kuwaiti investors use the IAIGC's facilities, but they point out that the IAIGC does not (and cannot) insure against the worst hazard—the investor in the Arab world—human inefficiency and obstruction.

J.B.

KOC... MEETING NEW CHALLENGES in a NEW ERA

THE BEGINNING... The history books simply state that on February 22, 1938, a well drilled at Burgan struck oil. This bold statement is the starting point of Kuwait Oil Company and the beginnings of Kuwait's oil industry, which today stands as one of the most technologically advanced and diverse anywhere.

The Burgan field has since proved to be one of the world's largest. Other finds at Magwa (1951), Ahmadi (1953), North Kuwait (1955), Minaqish (1959) and Umm Gudair (1962) have reinforced KOC's dominant position.

Exploration work still goes on—new commercial quantities of oil have been discovered in the north of the country, while elsewhere, the search continues deep underground for natural deposits.

EXPANSION... Today's total of nearly 700 producible wells and associated gas has meant building 25 gathering centres across the country. From these, the gas goes to KOC's two huge tank farms which have a total operational capacity of nearly 10.5 million barrels.

Growing export demands have led to the construction of four loading facilities: the 8-berth South Pier; the deeper water North Pier; Sea Island eight miles offshore for handling Very Large Crude Carriers (VLCC's) and a Single Point Mooring off Mina Al Ahmadi completed in 1979 capable of accommodating any class of VLCC.

Refining capacity has been progressively expanded. Mina Al Ahmadi complex, commissioned in 1949 with a capacity of 25,000 barrels a day, has increased to more than ten-fold that today.

DIVERSIFICATION... Other technological developments have included gas processing plants, power generation and distillation plants, and, in 1978 an advanced bitumen

plant was inaugurated by H.E. The Minister of Oil, Shaikh Ali Khalifa Al Sabah, under the auspices of H.H. The Heir Apparent and Prime Minister, Shaikh Sa'ad Al Abdullah Al Sabah.

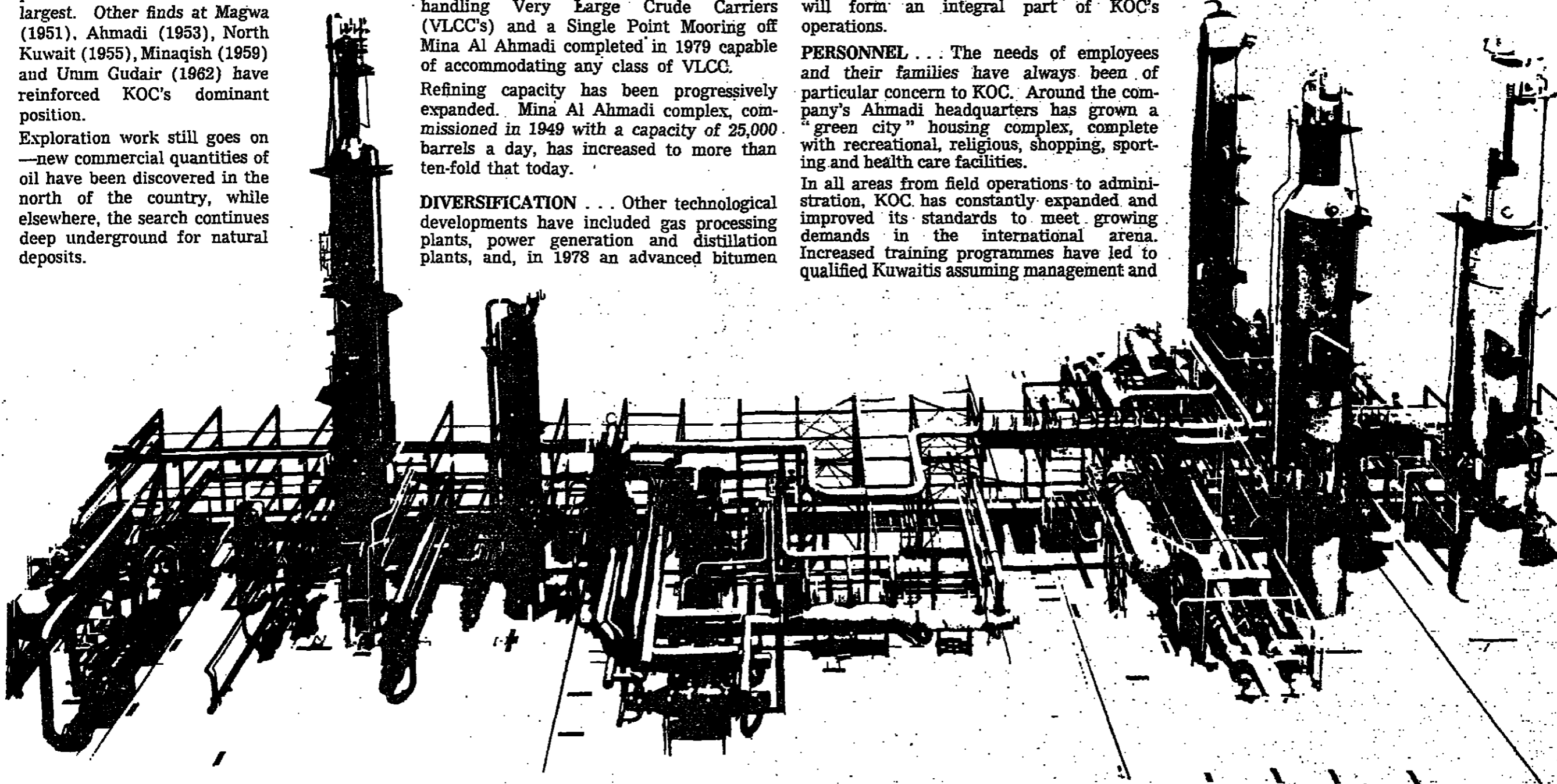
In February 1979, the KOC Gas Project, costing more than \$1,000 million was inaugurated by H.H. The Amir, Shaikh Jaber Al Ahmad. One of the biggest projects undertaken in the Middle East, the new liquefied petroleum gas plants and facilities complex will form an integral part of KOC's operations.

PERSONNEL... The needs of employees and their families have always been of particular concern to KOC. Around the company's Ahmadi headquarters has grown a "green city" housing complex, complete with recreational, religious, shopping, sporting and health care facilities.

In all areas from field operations to administration, KOC has constantly expanded and improved its standards to meet growing demands in the international arena. Increased training programmes have led to qualified Kuwaitis assuming management and

supervisory roles in every area of the company's operations. At the end of 1978, the total workforce of KOC stood at 4,619, of whom 86% were Arabs and 49.7% Kuwaitis.

THE NEW ERA... 1975 saw the dawning of a new era of Kuwait's oil industry, when KOC became totally Kuwaiti owned. The responsibility for the present and future is now directly in the hands of a new generation of Kuwaitis, well equipped to meet the growing challenges of the future.





Devolution referendum: the final week

Surfeit of red herring

By RAY PERMAN, Scottish Correspondent

WITH ONLY three days to go before the referendum on Scottish devolution on Thursday, the campaigners are at last beginning to catch up with the main concerns of the electorate.

necessarily resolved them. This has been shown by the large attendance at meetings, where 200 or 300 have assembled to hear the issues debated between relatively unknown local politicians and the types of questions being asked.

is obliged to introduce an order into Parliament repealing the measure. That may not necessarily be the end of the story, for the Government could, and probably would, ask the Commons to vote against the order if there is a reasonable majority in the referendum, whether or not it reaches 40 per cent of the electorate.

group and Labour Says No, the Labour party dissidents, have been at pains to point out to their supporters that this is not the case. If, as these groups believe, there really is no support for devolution in Scotland, a low No vote will do nothing to get this fact across to the MPs, who, in the end, may have to decide the issue.

and for so long that it has diverted the argument away from any relevance it may have had to the actual issues of the campaign.



The great debate: Mr. Callaghan launching Scotland's Yes campaign

Grave disservice

So the Cunningham amendment has done a grave disservice to both sides by turning away attention from the real issues to the mere mechanics of the voting procedure.

Mr. John Risk, one of the prominent Scottish businessmen on the committee of Scotland says No, admits that the main support for the organization is coming from small and medium sized firms. But he has denied the suggestion that big business or foreign money has been flowing in.

they will be pushed against their will into separation. Much more pressing is the question of whether the assembly will lead to increased bureaucracy and government.

argument, would be to abolish the regional councils, reducing Scottish local government to one rather than the present two tiers.

Many groups, from homosexuals to the Church of Scotland social work committee, have good reason to want an assembly with responsibility over social affairs.

Prince Charles right...

From the President, Association of Management and Professional Staffs. Sir—At the annual luncheon of the Parliamentary and Scientific Committee Prince Charles (February 22) stressed that the economic recovery of Britain requires that the status and attitudes of scientists and engineers in industry should rapidly be made comparable with those in Europe and the United States.

requisite for achieving change, even start to get people's commitment to, or agreement with, something unless they understand what is going on. We may not be able to do this with a simple agreement, but we stand a much better chance of getting their co-operation.

a quarter from which the greatest responsibility should be expected. It should not be surprising if many people, including Willie Hamilton, might not be right after all.

be a way of paying them on a more acceptable basis. B. J. Mahoney. Spindles, Brasses Road, Linsfield, Orton, Surrey.

Oil platforms at Statfjord. From the Information Officer, Norwegian Ministry of Petroleum and Energy.

Today's Events. International Telecommunications Exhibition opens in Dallas, Texas, (until March 2).

Letters to the Editor

... or is it Oxbridge?

From Mrs. J. Woolard. Sir—God bless the Prince of Wales! Of course engineers should run industry.

... OF WRONG

From Mr. G. Batchelor. Sir—Our Royal Prince, from a position of privilege, insulated from the cares of ordinary people and totally ignorant of the conditions under which they live...

Co-operative dustmen

From Mr. K. Winckles. Sir—Your leader (Comparability) run wild, February 22) should be widely supported.

Advertising on BBC TV

From Mr. B. Mahoney. Sir—Of course Mr. Dunkley (February 21) is right in drawing repeated attention to the sad run of BBC TV programmes—currently obliging more and more people to turn to radio...

Co-operative dustmen. All Tory councils should now be encouraged to produce plans for returning many local authority services to private enterprise...

LET YOUR BUSINESS GROW IN INDUSTRIAL CUMBRIA. Come to Cumbria where there is room for your business to grow. We can offer the best in new ready built factories at low rentals...

COMPANIES AND MARKETS INTNL. COMPANIES and FINANCE PENDING DIVIDENDS RECENT ISSUES

General Motors consider engine plant in Austria

BY PAUL LEVDVAI IN VIENNA A MISSION of experts from General Motors Corporation...

It is generally assumed that the provincial government of Styria is particularly keen on the projected motor plant...

The operating company would have a capital of Sch200m held in equal shares by the two sides. OEMV's engagement is part of efforts to diversify operations...

Write-offs cut into Gotaas Larsen

BY FAY GJESTER IN OSLO GOTAAS LARSEN, ship and rig-owning subsidiary of the U.S. conglomerate TU International...

For the convenience of readers the dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table.

Table with columns: Date, Announcement, Dividend, Stock, etc. listing various companies and their financial data.

EQUITIES

Table with columns: Issue Price, Dividend, Stock, etc. listing equity issues.

FIXED INTEREST STOCKS

Table with columns: Issue Price, Dividend, Stock, etc. listing fixed interest stocks.

"RIGHTS" OFFERS

Table with columns: Issue Price, Dividend, Stock, etc. listing rights offers.

BASE LENDING RATES

Table with columns: Bank Name, Rate, etc. listing base lending rates for various banks.

ALLEN HARVEY & ROSS INVESTMENT MANAGEMENT LTD.

45 Cornhill, London, EC3V 3PU. Tel: 01-623 6314. Index Guide as at February 22, 1979.

CLIVE INVESTMENTS LIMITED

1 Royal Exchange Ave., London EC3V 3LU. Tel: 01-263 1101. Index Guide as at February 20, 1979.

I.G. Index Limited 01-351 2466

29 Lambeth Road, London SE11 2PH. Tax-free trading on commodity futures.

Public Works Loan Board rates

Table with columns: Years, Rate, etc. listing public works loan board rates.

First bond issue for Jordan private concern

BY Rami G. Khouri in Amman THE FIRST issue of bonds for a private corporation in Jordan will be floated shortly by the newly-founded Arab Finance Corporation (Jordan) on behalf of Jordan Cement Factories (AFC) (Jordan), Dr. Khalif Salim, the director-general, announced during the weekend.

Canadian dollar's setback boosts company profits

MONTREAL - CANADIAN CORPORATE profits, continuing to benefit from a weak Canadian dollar and improved markets for export-oriented industries, jumped 43 per cent in the fourth quarter of 1978 to \$1.72bn from \$1.21bn in the like 1977 period, according to a survey of 140 companies.

Food Fair loss rises

PHILADELPHIA - Food Fair, the supermarket group which is operating under Chapter 11 of the Federal Bankruptcy Act reported an unaudited consolidated loss from continuing operation for the four weeks ended January 13 of \$401,000 on gross revenues of \$88.8m.

CURRENCIES, MONEY and GOLD

Pharaoh's dream returns

BY COLIN MILLHAM The parable of the wise and foolish virgins may be appropriate for those applying for ill-fated tap stock issues, but members of the London discount market would be better served to study Genesis, chapter 41, verses 28 to 31.

THE DOLLAR SPOT AND FORWARD

Table with columns: Country, Spot, Forward, etc. listing dollar spot and forward rates.

CURRENCY RATES

Table with columns: Country, Rate, etc. listing currency rates.

OTHER MARKETS

Table with columns: Market Name, Rate, etc. listing other market rates.

THE POUND SPOT AND FORWARD

Table with columns: Country, Spot, Forward, etc. listing pound spot and forward rates.

EXCHANGE CROSS RATES

Table with columns: Currency, Rate, etc. listing exchange cross rates.

LONDON MONEY RATES

Table with columns: Term, Rate, etc. listing London money rates.

MONEY RATES

Table with columns: Term, Rate, etc. listing money rates.

Local authority and finance houses seven days' notice, others seven days' fixed. Long-term local authority mortgage rates normally are 12.5-13.5 per cent; four years 13-15 per cent; five years 13-15 per cent; six years 13-15 per cent; seven years 13-15 per cent; eight years 13-15 per cent; nine years 13-15 per cent; ten years 13-15 per cent; eleven years 13-15 per cent; twelve years 13-15 per cent; thirteen years 13-15 per cent; fourteen years 13-15 per cent; fifteen years 13-15 per cent; sixteen years 13-15 per cent; seventeen years 13-15 per cent; eighteen years 13-15 per cent; nineteen years 13-15 per cent; twenty years 13-15 per cent.

Advertisement for Halifax Term Shares, featuring a large '4 year Term Shares' graphic and '9.50% = 14.18% NET' text.

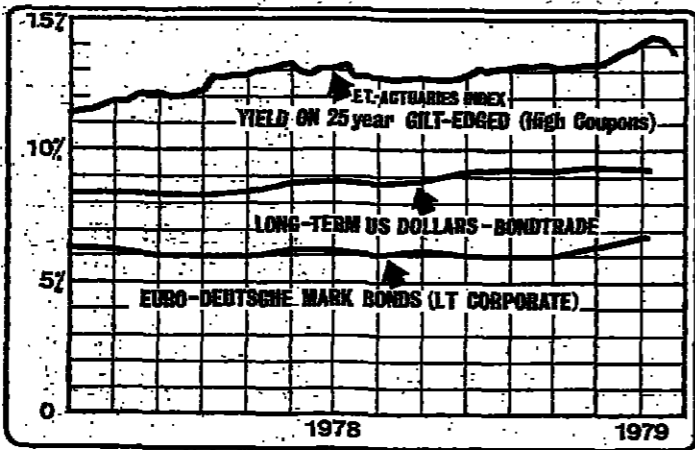
Companies and Markets

INTERNATIONAL CAPITAL MARKETS

INTERNATIONAL BONDS

A gilt-edged bet by Britain

INTERNATIONAL BOND markets were in retreat throughout Europe last week. The Euro-dollar bond market, which has tried to absorb a total new issue volume of \$1.75bn in recent weeks, was broadly lower.



Several of the big European banks, observing the poor outlook in many fixed interest markets, have confirmed that a small proportion of gilt-edged bonds being built into institutions' portfolios, thus diverting some of the funds sitting on the sidelines.

fact, no further issues appear to be scheduled at present, beyond bonds already announced. Kidder Peabody commented that the "present level of an issue was unsustainable for any length of time."

First Chicago's view was that the dollar primary market has "resembled the end of a party when most guests have left..." The after-market performance of several new bonds tended to confirm this picture.

BY JOHN EVANS

CURRENT INTERNATIONAL BOND ISSUES

Table with columns: Borrowers, U.S. DOLLARS, Amount, Maturity, Av. life years, Coupon %, Price, Lead manager, Offer yield %.

The long-held concern among fixed-interest investors over the tightening monetary conditions in the U.S. is spreading to participants in the Deutsche Mark and Swiss franc markets.

CREDIT ASSESSMENT

The battle of the ratings

ONE OF THE traditional differences between bond markets in New York and their Euro-bond counterparts is the much more fulsome information often available to investors in the U.S.

Moody's says it has always retained the option to assign ratings on Eurobonds on an unsolicited basis, and "where we are confident about the quality of our information appraisals, this in effect means guaranteed U.S. corporate issues off-shore. Moody's has clearly timed its new move at a time of a record volume of new U.S. offerings in the international markets."

BY OUR EUROMARKETS STAFF

Yields nudge 1974 peak

THE U.S. BOND markets last week reverted to the gloomy, nervous, uncertain outlook which has dominated investor behaviour for much of the last year. The return of falling prices and rising yields appears to mark an end to the New Year rally which had been fuelled by hopes of a slowdown in the economy.

BY JOHN WYLES

Yields nudge 1974 peak

THE U.S. BOND markets last week reverted to the gloomy, nervous, uncertain outlook which has dominated investor behaviour for much of the last year. The return of falling prices and rising yields appears to mark an end to the New Year rally which had been fuelled by hopes of a slowdown in the economy.

they were trading to yield 9.88 per cent in a market which was decidedly unfavourable for government securities. By the end of the week almost a full point had been wiped off the value of long-term Treasuries while medium and long-term corporates were down 1/2 to 1.

inflation will be later rather than sooner this year. At the same time, Mr. William Miller, the Fed chairman, has reaffirmed the central bank's strategy of trying to restrain inflation gradually without forcing the economy to a halt.

FT INTERNATIONAL BOND SERVICE

Large table with columns: U.S. DOLLAR STRAIGHTS, YEN STRAIGHTS, OTHER STRAIGHTS, BONDTRADE INDEX AND YIELD, EURO-BOND TURNOVER, FLOATING RATE, CONVERTIBLES, SWISS FRANC STRAIGHTS.

SHOWBUS advertisement featuring a bus image and text: SHOWBUS IS DESIGNED as the ultimate mobile showshop. U.S.A. Exhibition, advice, promotion, information of all types.

CLUBS advertisement: RYE, 169, Regent Street, 734 6557. A la Carte or Full Menu. Three Societarian Floor Shows 10.45, 12.45 and 1.45 and lunch of Johnny Fitzmaurice & Friends.

TRAVEL advertisement: MARSELLA, MALORCA, ALGARVE. Top Holiday from £40 Inc. Flight. Book by 15th Feb. Tel: 01-252 4711.

GOVERNMENT OF YEMEN ARAB REPUBLIC advertisement: Ministry of Education Implementation Unit. Please note that tender published Monday 5th February 1979 should have read under heading: Types of Vehicles.

PUBLIC NOTICES

SCOTTISH EQUITABLE LIFE ASSURANCE SOCIETY advertisement: The Annual General Meeting of the Society will be held in the West Office, No. 28, St. Andrew Square, Edinburgh, on Thursday, 15th March 1979, at 2.30 p.m.

57th MILAN TRADE FAIR advertisement: An international Spring event followed by 57 specialized trade shows which keep the Fair open twelve months every year. Plan a visit to Milan Trade Fair, and make sure of coming to the specialized trade show that covers your line of business.

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS
Date Title Venue
Current National Custom Car Show 1979 (01-686 7181) Alexandra Palace

OVERSEAS TRADE FAIRS AND EXHIBITIONS
Mar. 1-11 International Motor Show Geneva
Mar. 1-11 International Boat Show-HISWA Amsterdam

BUSINESS AND MANAGEMENT CONFERENCES

Current IPM: Assessment Centre Design-for Selection and Management Development (029 383 344)
Current BTSC: Finance and Accounting for Management (04862 3444)
Current IPM: Job Evaluation (01-387 2844)

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The Board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based mainly on last year's timetable.

COMPANY MEETINGS
TODAY
Brenthal Beers, Lion Hotel, Wyle Coz.
BOARD MEETINGS
Bayers (Carls)
Rohrer's Sons and Jefferey

PLANT & MACHINERY SALES

Description Telephone
ROLLING MILLS
5in x 12in x 10in wide variable speed Four High Mill. 0902 42541/2/3

LEGAL NOTICES

No. 00535 of 1979
In the HIGH COURT OF JUSTICE
Chancery Division Companies Court, in the Matter of CALARON LIMITED and in the Matter of The Companies Act, 1968.

No. 00545 of 1979
In the HIGH COURT OF JUSTICE
Chancery Division Companies Court, in the Matter of ADDOBI ORGANISATION LIMITED and in the Matter of The Companies Act, 1968.

THE PACIFIC FUND S.A.
Societe Anonyme
Headoffice: Luxembourg, 7, rue Notre-Dame
Trade Register: Luxembourg B 7825
Notice of Meeting
Messrs. Shareholders are hereby convened to attend the Statutory General Meeting which is to be held on March 12th, 1979 at 10.00 a.m. at 43, Boulevard Royal, Luxembourg with the following agenda:

Tengelmann Group
has purchased or has acquired options to purchase approximately 42% of the outstanding common stock of
The Great Atlantic & Pacific Tea Company, Inc.
February 26, 1979

COMPANY NOTICES
CREDIT INDUSTRIEL ET COMMERCIAL
DOLLARS 30,000,000 FLOATING RATE NOTES
NOTICE IS HEREBY GIVEN that the rate of interest for the period ending 29/2/1979 to August 1, 1979 will be 1 1/4% per cent per annum.

LEGAL NOTICES
No. 00536 of 1979
In the HIGH COURT OF JUSTICE
Chancery Division Companies Court, in the Matter of R. BARDEN LIMITED and in the Matter of The Companies Act, 1968.

FINANCIAL TIMES SURVEY

Monday February 26 1979

Dubai Dry Dock

Queen
to open
£230m
project

By Ian Hargreaves

WHEN THE Queen presses a button today, opening the sluices of one of Dubai's three dry docks, she will inaugurate one of the biggest non-petroleum industrial projects in the Arab world and one of great significance for the world ship-repair industry.

The flooding of the dock will not, however, mark the start of operations at the world's largest dry dock complex, because, as yet, no final contract has been signed by the Ruler of Dubai, Sheikh Rashid bin Sa'ed al Maktoum, for the management of the yard.

Sheikh Rashid, to the puzzlement of those who will one day be competing with the Dubai Dry Dock for business, has shown himself to be in no desperate hurry to see the yard working, although in recent weeks it has begun to look as though negotiations are coming to a head.

Agreement

The Government does have a "preliminary agreement" with C. H. Bailey, the South Wales ship-repair group, which attracted attention in Britain three years ago with its successful fight against nationalisation.

But officials are stressing that this agreement is not legally binding and they have continued to examine other offers. The final deal is likely to be based

upon the Government letting a long-term lease at nominal rent with profits to be shared between the operator and Sheikh Rashid, who is sole shareholder in the dock, which has cost him between £230m and £260m to build.

When the present three-dock design was conceived in 1973, after consideration of a number of less grandiose plans, it was costed at £90m.

Recession

That, of course, was before the oil price explosion and the sequence of events which sent the world shipping industry, and hence its associated shipbuilding and shiprepairing industries, plunging into their most serious recession for over 40 years.

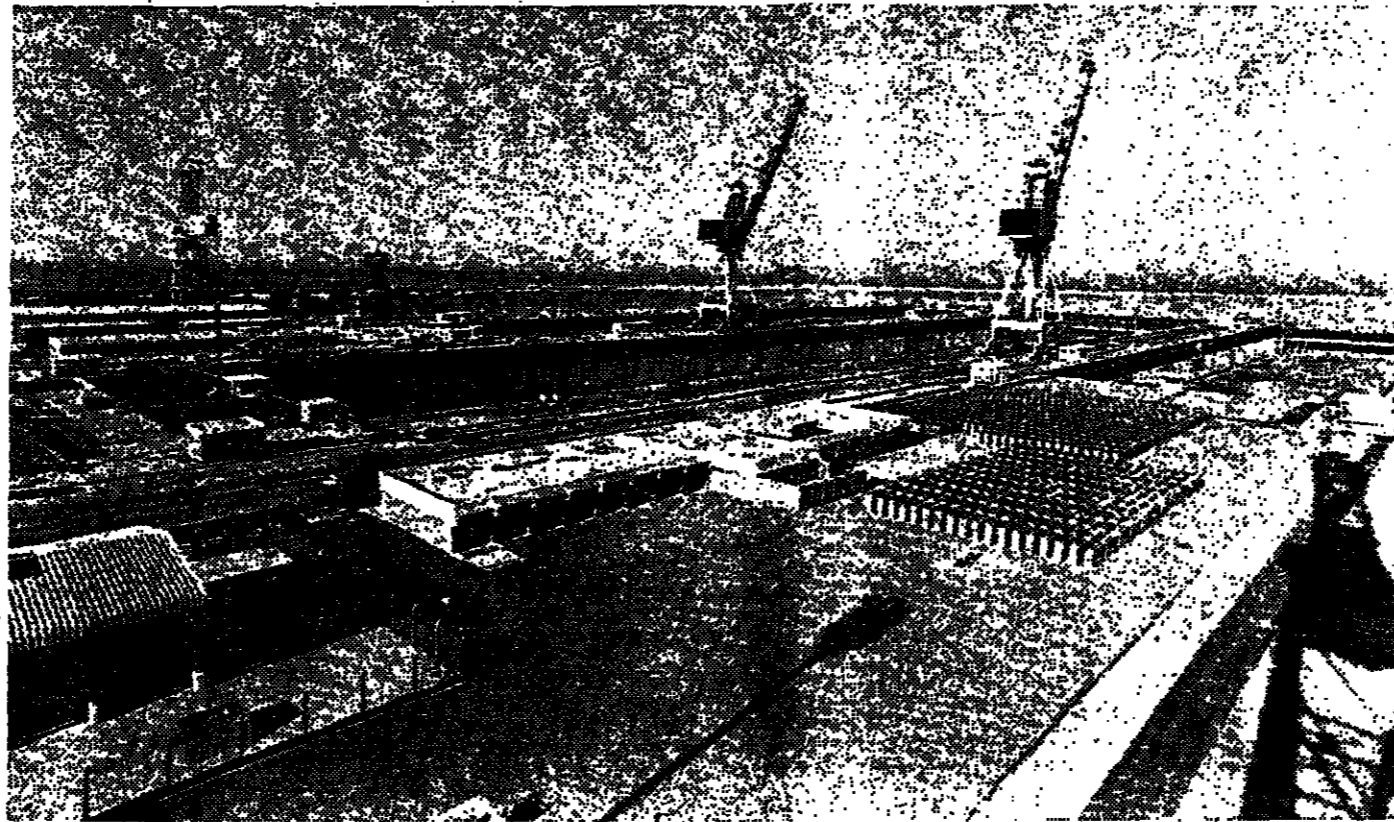
The pattern of events in all three industries was very similar. Gross over-building of ships, building yards and repair yards in exaggerated reaction to a shortage of all three.

The result this year is a world shipbuilding industry with three times the required capacity and a world tanker fleet still with around 25 per cent of slack capacity.

In ship-repair, the 10 years between 1966 and 1976 saw a quadrupling of the industry's capacity to over 28m dwt, and this will be past the 36m dwt mark by 1981. In the big dock league, which Dubai now comfortably tops, the rate of expansion was even more rapid, with a fivefold expansion of capacity in that period.

A and P Appledore, the UK shipbuilding consultants and at

Despite continuing difficulties in the international shiprepair industry, today sees the opening of the world's largest dry dock in Dubai, whose Ruler, Sheikh Rashid, is Vice-President of the United Arab Emirates. The £230m dry dock project is a key factor in the tiny State's industrial strategy.



The world's largest dry dock at Dubai in the United Arab Emirates

one time a bidder for the Dubai contract, has recently estimated that even taking into account all ships over 60,000 dwt, which by today's standards is very much a mini-tanker, there is an availability of only an average of eight scheduled dockings per yard per year. If events worked

by averages and excluding emergency repairs, that would give every dock just over a month's work each year.

Like most of the decisions made in the tanker business in the heady days of 1973, the Dubai project represents a rather obvious miscalculation

and it has been completed when the buyer's market in ship-repair is at its best for the shipowner. In short, conditions could not be much worse.

On the other hand, there is good reason to believe that 1979 and 1980 will see the start of a climb from this trough and

that as the big ships start to come out of lay-up—as they did to some extent during the temporary improvement in freight markets in the second half of 1978—shiprepair prices will start to improve. This trend is also being assisted by a steady flow of dock closures in both

Europe and Japan, although in South Korea, which with Taiwan represents the lowest cost ship-repair area in the world, new facilities are still in the pipeline.

This means that if, as now seems virtually certain because of the delay in finalising the management contract, Dubai's docks are not operational until next year, the timing could be reasonable for a yard as well positioned and well equipped as the facility opened today. However, the recent troubles in Iran have added another negative factor in the prospects for tanker shipping in the Gulf.

Even if trade does pick up, there is no hope of the yard paying off Sheikh Rashid's investment, which has, in effect, already been written off. But it does mean that the complex could be fulfilling its primary role as a key item in the industrial service sector in which Dubai sees much of its future as it diversifies away from its traditional role as a commercial centre.

Development

So far, the development of the dock has gone fairly well to plan, with the joint Costain-Taylor Woodrow consortium completing the main civil engineering work exactly on time this month.

Sir William Halcrow has acted as consulting engineer on the project, a task which involved 1,700 employees at one stage. Costain-Taylor Woodrow had a peak workforce of 6,750, mainly Indians and Pakistanis,

working round the clock on two 12-hour shifts. Costain is also the main contractor for the Port Rashid extension now underway alongside the dry dock.

The design was influenced by a number of shiprepair experts from Europe and the Far East, some of whom were also carry-overs from the management contract. It comprises a row of three drydocks, one of 350,000 dwt capacity, one of 1m dwt capacity and a turn of 200,000 dwt. Operation of the docks is controlled automatically from two control rooms.

Alongside the docks, on the same 200 hectare site, is an automated tank cleaning station and behind the front row facilities are extremely well equipped covered workshops for machining, plate working, electrical work, plumbing, painting and galvanising. The machine shop is, according to Costain, the biggest in the Middle East, housing the main shops is a training school and administrative building.

Flexibility

Now that the dock is almost ready for use, the indications from the Dubai Government are that a management contract will be signed fairly speedily, although Dubai's competitors do not believe that it can be made operational, able to tackle the more sophisticated types of ship repair and profitable as speedily as Bailey at least assumes.

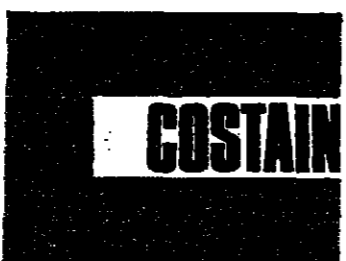
The fact that the dock was built to serve million-ton tankers which have still not left the drawing boards of naval architects does not appear to worry either Bailey or the Government. Bailey says it will build into the dock whatever it can sell. The Government says the operator will have complete freedom in the application of the site and the machinery.

Such resourcefulness and flexibility have been at the heart of many of Dubai's successes in the past. The Emirate will certainly confound the shiprepair industry if it emerges with a winner this time.

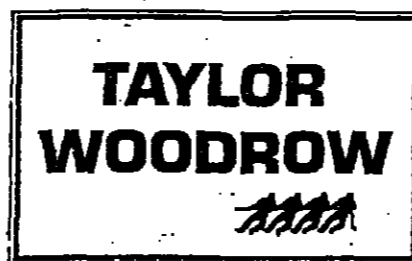
We built it

Two great international construction companies, Costain and Taylor Woodrow in joint venture, are proud to have finished, on schedule, the world's largest dry dock and ship repair facility at Dubai.

The official opening today, conducted by Her Majesty Queen Elizabeth II and His Highness Sheikh Rashid bin Sa'ed al Maktoum, marks the completion of five years' work for The Dubai Dry Dock Company.



Costain International Limited,
111 Westminster Bridge Road,
London SE1 7UE.
Tel: 01-928 4977.
Telex: 8811804.



Taylor Woodrow
International Limited,
Western House, Western Avenue,
London W5 1EU.
Tel: 01-997 6641.
Telex: 23503.

DUBAI DRY DOCK II

Bristol Channel Ship Repairers Ltd.

DUBAI

BARRY · CARDIFF · NEWPORT
PORT TALBOT · SWANSEA

For information about our shiprepairing services or about employment prospects at the Dubai Dry Dock, contact Bristol Channel Ship Repairers Limited, Channel Dry Dock, Cardiff, Wales. Telephone (0222) 24121.

A member of the C. H. Bailey Group of Companies

Dubai Dry Dock

Acting as a sub-contractor, E.M.T. have completed all shotblasting and high duty coatings to internal surfaces of pipework, together with complete surface treatment of the three large dock gates and associated steelwork.

Over the past three years, this company has successfully concluded many similar projects in many parts of the Middle East.

For all International Requirements.

E.M.T. Coatings Limited,
Charlton Mead Lane,
Hoddesdon, Herts.

Telephone: Hoddesdon 60511. Telex: 27820

MEMBER OF THE EXPRESS GROUP OF COMPANIES



Questions on its operation

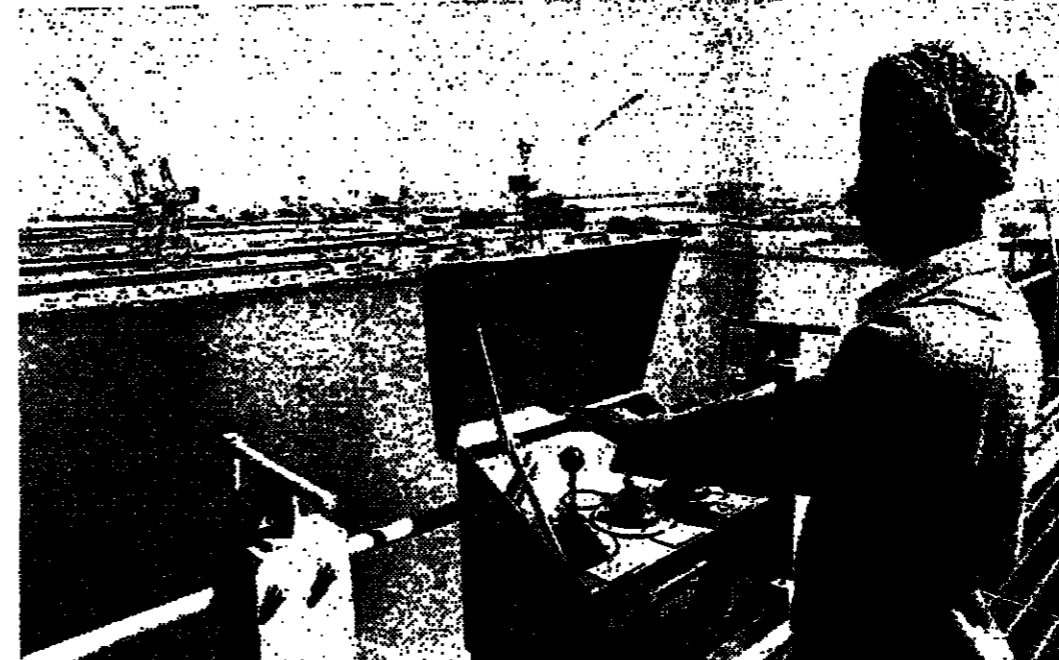
THE BIGGEST unanswered question throughout the five-year construction period of the dock has been: who will operate it?

Many of the best-known names in world shipbuilding and shiprepair have been associated with the project at some time, but most have either looked at the financial terms and declined, or offered only limited assistance in the form of suggestions about the complex's layout.

Swan Hunter of the UK was one of the first companies to be involved in this way and this, alongside the fact that loans totalling £97.5m have received backing from Britain's Export Credit Guarantees Department, have ensured that British shiprepair philosophy has dominated many decisions taken in Dubai.

Most of the £70m spent on equipping the dock and its workshops with machine tools, plate-working and lifting gear has gone to Britain. In some respects, the Dubai Dry Dock represents the British shiprepairer's dream: it offers the latest equipment on a purpose-planned site which contrasts starkly with typical shiprepair conditions in the UK, where modernisation has been generally slow and where the planning concepts of a former age of shipping create constraints in the present. Dubai's main dock is ten times larger than the biggest dock in Britain.

This is the attraction for C. H. Bailey, the South Wales shiprepair company, which has emerged as the most likely winner of the Dubai management contract. Mr. Christopher Bailey, chairman of what is Britain's biggest independent shiprepairer since the bulk of the industry was nationalised in 1977, believes simply that Dubai can be made into the finest and



An operator at the controls of the tanker cleaning berth with the dry dock complex in the background.

most successful shiprepair yard in the world.

It seemed at the end of last year that Bailey had virtually secured the contract, when it was announced in Dubai that the company had reached "preliminary agreement" on an extended lease from Sheikh Rashid, the Emir's rule and sole shareholder in the Dubai Drydock Company.

Final agreement was forecast for early in 1979, but has still not been forthcoming. Meanwhile, the Dubai Government has made it clear that it is still open to rival bids.

In particular, detailed negotiations have continued with the Korean Shipbuilding and Engineering Corporation, a company which employs around 800 men in its three dry-docks, the largest of which has a 150,000 dwt capacity. Bailey employs just under 1,000 men to operate its ten Welsh docks.

There has also been interest in the Dubai facility from American sources and since the onset of Iran's political turmoil, the Emirates have been alive with rumours of strengthened American presence and interest in the area. So far, actual negotiations appear to have been held only with Romax, a U.S. recruitment agency, but the Dubai Government does not rule out the possibility of leasing the docks to another holding company which would then be free to subcontract parcels of the facility to others.

From Sheikh Rashid's point of view, the principle consideration is a desire not to sink any more cash into a project which has already cost almost three times more than was originally expected. Because of his financial commitments on other industrial projects in the area, notably the construction of the 70-berth port and associated industrial hinterland at Jebel Ali, the Sheikh faces cash flow constraints in the next two years. During 1979, 35 per cent of the State's income will be spoken for in debt-servicing charges.

Sheikh Rashid has offered potential operators a contract based on two fundamentals: an extended lease (somewhere between 20 and 99 years, depending upon the preference of the operator) at an annual fee of one dirham (13p) and a profit-sharing arrangement during the life of the lease.

Up to the keen interest shown by Bailey and KSEC, most bidders had been put off by the absence of any management fee in this arrangement. Lisvae of Portugal is receiving a substantial fee for managing the nearby single dry dock of the Arab Shipbuilding and Repair Yard in Bahrain.

Bailey has not been deterred by this proposed arrangement

because it believes the dock can in such a position.

Whoever eventually takes over the operating contract will face the problem of mobilising labour and management. For the Koreans, the solution would probably be that now used in numerous other major projects in the Gulf—to ship in a ready-made Korean workforce.

For the Dubai Government, this solution may have the attraction of simplicity, but the disadvantage complained of by other Gulf states, that the Koreans tend to contribute less to the industrial cohesion of the areas in which they operate.

For Bailey, the answer would probably involve use of Indian and Pakistani labour, which the Government has indicated would be granted blanket entry permission in a country where only 15 per cent of the 280,000 population comprises natives of Dubai. It is even possible that some of the remaining 2,000 or so Indo-Pakistani construction workers employed by the Costain-Taylor Woodrow joint venture to build the dock would be retained by the operator.

Bailey has also investigated the possibility of bringing in skilled labour from the Philippines and Taiwan.

As for management, Mr. Bailey says that he would expect to be on site personally in Dubai for the first 18 months to two years of the project and for the core of his team to comprise existing Bailey executives. He will be advertising internationally, however, if the contract is confirmed, and expects the impending contraction of the state-owned sector of the British shiprepair industry to provide him with some recruits.

On top of the manpower problem, any operator will also have the difficulty of organising supplies and back-up facilities in what is still a very young region in terms of industry. An added problem, especially if the operator is North European, is the climate, which involves temperatures in excess of 110 degrees F for two months of the year. Bailey's view is that the first problem is overstated and that Dubai's vigorous commercial life does offer on the spot access to many basic supplies. As for climate, which reduced productivity on the construction site by over 20 per cent during the summer months, Bailey says it would adopt the usual practice of encouraging expatriate staff to take holidays in this period.

As the dock is open, one of its most immediate concerns

must be the competition from other facilities. According to figures from the Salvage Association, there are now more disrepair in the east of ship repair at various geographical locations. Taking the UK average cost at an index of 100, the association's last report put Taiwan at 57, Japan at 89, West Germany at 88 and New Orleans at 227.

ASRY's yard at Bahrain set out to pitch rates midway between those of the cheapest Far East yards and those of Northern Europe, but has not discounted heavily on the first published charges during its first year of operation.

ASRY now claims to be operating without discount after an opening year in which its single dry dock and associated wet berths handled 18.5m deadweight tons of shipping, of which 11m tons was drydocked. This meant an 87 per cent occupancy level for the drydock, which took 55 ships of which 38 were VLCCs. By weight, 99 per cent of the dock's work was accounted for by VLCCs.

Even so, ASRY is losing money at twice the rate of its income, even on a purely trading account. If Dubai is to provide profits for its operator, it will have to run with quite remarkable tightness, although in Dubai the operator is constrained by fewer political objectives. The operators of ASRY, for example, have a target to Arabise 80 per cent of the workforce by 1987 and at present 450 of its 1,150 of its workforce are Arabs, many of whom have required expensive training.

The Dubai dock also has a training school to accommodate 150 trainees and a well-equipped training workshop with advanced tools, but the Government is not insisting on any degree of Arabisation targets.

Freedom

This relative freedom from political constraints is an important plus for Dubai, where the Government has an excellent record of non-interference in industry and a bureaucracy which is remarkably small for a very small State.

The dry dock's other advantages are the same as those at Bahrain: that it is located in the Gulf, which even in the depressed year of 1978 saw 3,887 tanker arrivals, of which almost 3,000 were ships in excess of 150,000 dwt. These ships are arriving in an empty and therefore potentially gas free condition, which makes them possible candidates for repair.

The actual number of vessels involved in the 150,000 dwt plus category is around 800. None of these vessels, of course, is large enough to fill the 1m dwt dry dock which is the centrepiece of the Dubai yard. The idea of a million ton tanker was the logical expectation of shiprepairers in the pre-1973 boom when the Dubai facility was being conceived.

The million tonner has, as a result of the recession, remained on the drawing board and there is now much scepticism as to whether the pressures towards further economies of scale in tanker design will continue as world trade improves.

It is too early to tell whether the sceptics will be right. The Dubai Government's view is that Sheikh Rashid has been criticised for over-grandiose concepts in the past and confounded his critics by proving that demand for his projects existed.

Ian Hargreaves

NCMP ACCESS AND ALUMINIUM

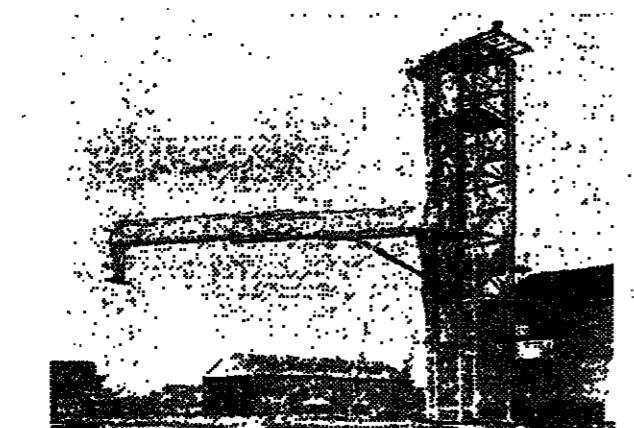
NCMP GROUP is a West Drayton, Middx., U.K. based concern who have concentrated since their formation in 1957 on the design and manufacture of specialised access equipment for the marine, municipal, petrochemical and civil engineering industries. In their field they are today one of the largest independent aluminium fabricators in the U.K.

Wherever a new major complex — factory, road system, airport or harbour is constructed, products or items of equipment from the NCMP GROUP of Companies can be supplied.

One NCMP specialist market is the provision of ship to shore access facilities, where innovation in design is required to cater for all jetty access problems. Such equipment is an essential requirement for present day terminals where tankers ranging from small coastal vessels to V.L.C.C. class combine with tidal conditions.

On behalf of the Costain/Taylor Woodrow Joint Venture, contractors to the Dubai Dry Dock Company, NCMP are designing, manufacturing and supplying the specialist access equipment specified by Sir William Halerow and Partners, the appointed consulting engineers.

The equipment supplied by NCMP will provide a variable network of access within the Dry Docks enabling person-



NCMP Tower Mounted SHIP TO SHORE ACCESS FACILITY in the course of construction and similar to that supplied to the Dubai Dry Dock, demonstrating the technical advances made in the usage and welding of structural aluminium alloys.

nel and equipment to be transferred rapidly to and from a wide range of tankers to dry dock floor and dock level.

3 in number Stairway Hoist Towers which are provided with 20 man lifts are positioned within the dock adjacent to the tanker hull. An aluminium access gangway, which can be positioned at each landing level on the tower, provides final access to the tanker decks. 3 in number aluminium alloy gangway Support Towers together with the aluminium gangways provide the link from the Stairway Hoist Tower to the dock side.

6 complete 30m. high Portable Modular Stairway

Towers each comprising 6 in number 5m. stairway modules—provide secondary access from the tanker deck level to dock base.

Marine resistant aluminium alloy components from the alloys HE30 and NP8 are provided in mill finish while the mild steel structures have a six part paint procedure to provide the necessary protection against the highly corrosive environment.

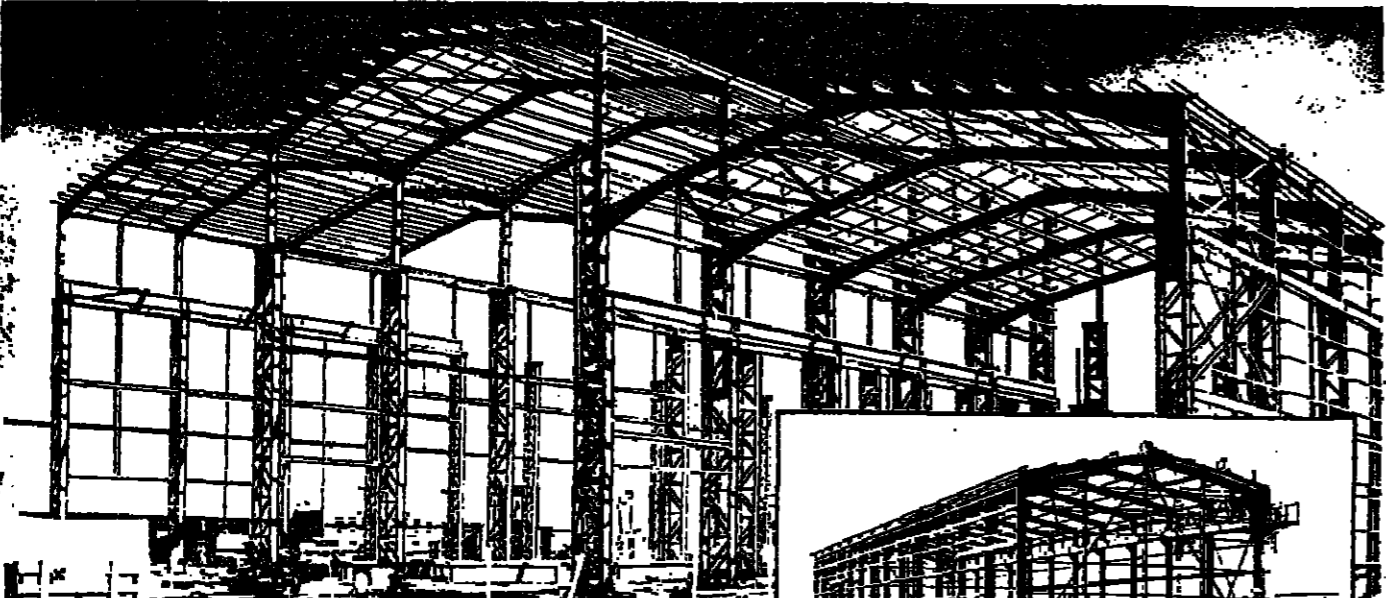
At the Tanker Cleaning Berth adjacent to the Dry Docks, NCMP are providing a tower type access facility which consists of an hydraulically operated "lift", "stew" and telescopic aluminium gangway operating within plus and minus 45°,

incorporating self levelling steps for safe access.

NCMP's established reputation is again evident in the Shetland Islands where they are currently commissioning the second of the two access facilities for Christiania & Nielsen, the appointed contractor to the Shetland Isles Council.

This design incorporates the gangway automatically "crabbing" up/down the face of a 30m. high steel tower as a result of the movement of the tanker deck, and the related angle of inclination of the gangway. A number of safety devices have been designed and built into the facilities in accordance with the specification of Peter Frankel and Partners, the appointed Consulting Engineers. This ensures that this latest concept of automatically operated shore based gangway provides once again safe and convenient access to tankers.

NCMP GROUP
Non Corrosive Metal
Products Ltd.,
Varilevel Ltd.,
Street Furniture Ltd.,
Horton Road,
West Drayton,
Middlesex, U.K.
Tel: West Drayton 40861
Telex: 935323



Another major international project completed - Dubai dry dock facility

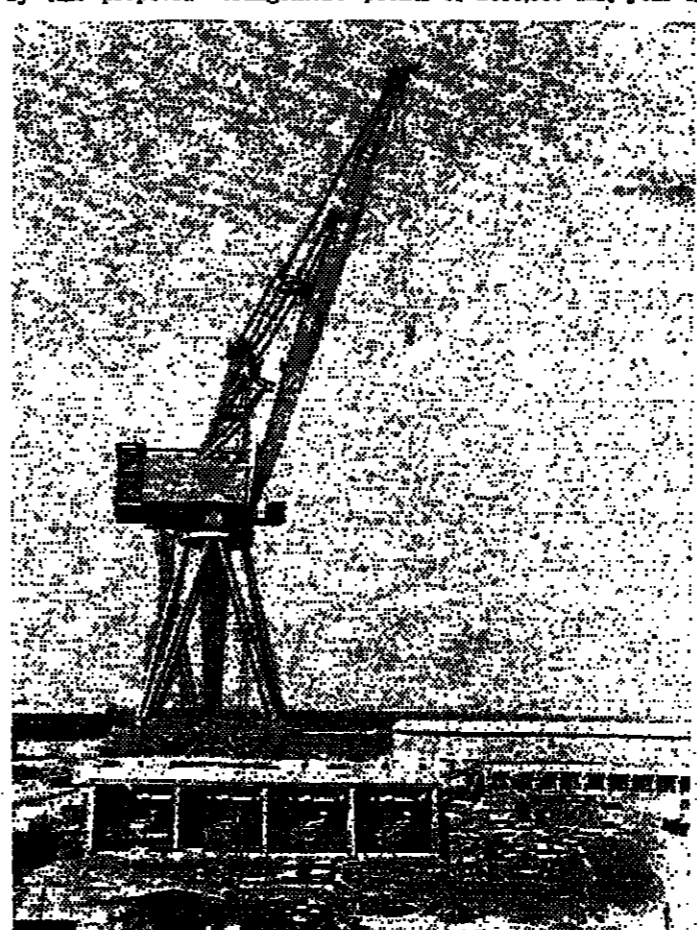
Octavius Atkinson have supplied approx. 6,000 tonnes of structural steelwork to the service buildings on this complex and the associated development at Port Rashid has involved extensive transit sheds totalling 1,750 tonnes of steelwork.

Apart from providing building structures, Octavius Atkinson specialise in supplying structural steelwork to the petro-chemical, chemical and other industrial industries. In addition to a major annual contribution to the home market, the company has exported steelwork to many countries in the world on a continuous basis during the past thirty-five years.



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The main substation (above) serves 25 smaller substations around the dry dock. Hawker Siddeley Power Engineering were the electrical sub-contractors.

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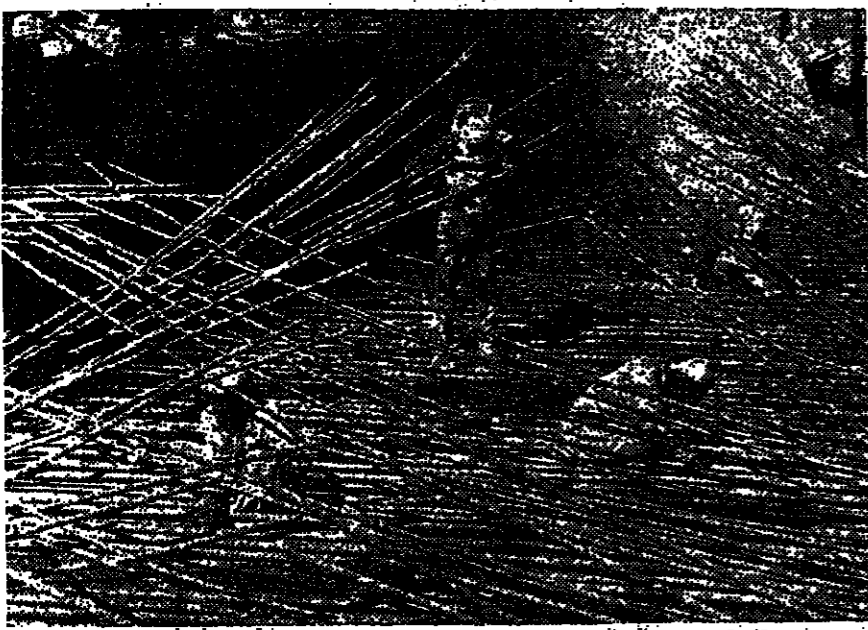
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Enquiries to:
G J Wogan & Co. Ltd. 69 High Street, Bagshot
Surrey, England. Tel: 0276 71313 Telex: 858221

DUBAI DRY DOCK III



Work in progress on the floor of number two dock—an area large enough to handle tankers of up to a million tons

Sophisticated facilities

WHEN THE idea of building a dry dock first came to Sheikh Rashid, Dubai's ruler, his consulting engineers put forward a relatively modest scheme for one dock to handle ships of up to 370,000 tons. After the announcement of OPEC's intention to build a similar dock in Bahrain, he opted instead for an even larger project and decided on a three-dock complex which could handle tankers of up to 1m tons.

Futuristic project or merely folly, the Sheikh has now created the world's largest dry dock and the most comprehensive and sophisticated engineering facilities in the Middle East.

Representatives of ship repair companies who have toured the site are impressed with its equipment, and when a British manufacturer of heavy plant went round the workshops recently he was amazed to find that Dubai's dry dock had facilities almost identical to those in his own factory.

It has been a sizeable invest-

ment for Sheikh Rashid, and when he first began borrowing money for the project on the international market, his Euro-dollar loans were the largest he had ever undertaken.

The dimensions of the docks are enormous. The smallest measures 370 metres by 66 metres and can take vessels up to 350,000 dwt; the second dock is for tankers up to 500,000 dwt; and the largest dock (525 by 100 metres) can handle yet-to-be-built 1m-ton tankers. All are 12.5 metres deep.

The entrance to the dock is 350 metres wide and, following the advice of a number of tanker operators, faces in a north-easterly direction, which is nearly right angles to the direction from which the strongest winds come. The dredged depth is 11.5 metres below datum with future provision for deepening to 12.5 metres. The main breakwater is 3,267 metres long and

the lee breakwater is 869 metres in length.

The docks' cranes are among the biggest in the world. The largest dock has two Clarke Chapman cranes which can lift 120 tons at 65 metres radius. This permits a lift on the ship's centre line in the order of 200 tons. There are also two 15-ton cranes with a 70 metres radius, one on the outer side of each of the smaller docks and one 25-ton crane with an 80 metres radius crane on the finger pier.

There are two pump houses, sited at the seaward ends of the two central piers. Separately they can be used to empty the two outer docks, or together they can empty the main dock. Total emptying time with no ship in dock will be about five hours. The dock arms and ship access equipment, which has yet to arrive in Dubai, will provide for automatic and semi-automatic cleaning and painting of tanker hulls in two of the three docks.

To the side of the docks is the tank cleaning berth to enable vessels to have their cargo tanks cleaned and purged of inflammable gas and their oil bunkers emptied. Two standards of service will be offered: emptying of slops and bunker oil and filling the tanks with inert gas; and the second will also clean and desludge slops tanks and bunker oil tanks. A 200,000-ton tanker could be cleaned to the first standard in nine hours and the second standard within 24 hours.

The oil slops which remain are passed through a filtration plant which separates the oil and water, and the final effluent returned to the sea has an oil content not exceeding five parts per million, in accordance with international standards.

The workshops house the most sophisticated equipment yet seen in the region. The machine shop, for example, contains a milling and turning machine from the Asquith Machine Tool Co which weighs 160 tons and has a rotary work table 100 square feet weighing 57 tons. It was made specially for the dock's workshop. The shop also has a No. 1 and No. 2 lathe, a lathe, a capstan on taking turbine rotors up to 6ft long and weighing 100 tons. There is also a dynamic balancing machine for rotors up to 30 tons, a gear-cutting machine, a cylinder-boring and crankshaft turning lathe which is designed specifically for machining crankshafts, cylinder liners, stem tubes and propeller shafts.

The steel workshop and pipe shop houses a 700-ton frame bender from Huga Smith of Glasgow for forming ships' frames, and the same company has also supplied a ring-rammer press which has a maximum pressing force of 1,000 tons. The galvanising bath can accept two tons of mild steel fabrications an hour and measures 10 metres by two by one metre.

These are only the main features of the workshops. For the operators, they present any number of possibilities for

diversifying their business. Such comprehensive equipment could enable them to enter into the oil field business, fabricating rigs for example, or providing components for the petrochemical industry. A promising future could also lie in the maintenance field, for as many of Dubai's local industries come into operation, the dry dock's workshops of the dry dock could pick up work in repairing such components as turbines and other heavy equipment. The machine workshops promise to be a valuable asset to local industry. Nor need the market be restricted to Dubai and the U.A.E. for the potential orders from other neighbouring countries which are also entering the industrial field is encouraging.

There are other facilities which give the operators a means of making money outside the general business of ship repair. The docks' laboratory offers metallurgical and chemical analysis, and non-destructive and mechanical testing. The departments will be able to carry out tests on quality control, give advice on corrosion problems, test weldings, castings and even analyse the quality of steel using such techniques as gamma radiography. As yet, there is no such sophisticated laboratory in the area, and so Dubai's laboratory could pick up a lot of local and regional work in the testing and certification field. The dock complex also has a rope and chain-testing plant, also new to the region.

The other onshore buildings include a maintenance shop, blacksmith's shop, welfare office and clinic, and an administrative headquarters. The dock's training school has six classrooms for 20 students each and a lecture hall seating 30. The trainee workshop has some of the main workshops' equipment duplicated on a smaller scale so that students can learn techniques before going on to operate the full-size machinery.

How the project was financed

IT IS now 12 years since the Ruler of Dubai took out his first international loan to finance the development of his Emirate. This was for £6.5m to finance the start of what was to become the largest port in the Middle East—Port Rashid.

Since then, Sheikh Rashid has gone to the international market 27 times, for sums varying from £265,000 to nearly a hundred times that amount. In these 12 years, international bankers have been scrambling to lend money to this business-like sheikh, and, even today, the offers of finance flow in from banks anxious to gain a new foothold in the region.

British banks, in particular, have played a prolific role in the history of Sheikh Rashid's borrowings. Owing to the bank's familiarity with the region and their long historical links with the Emirates, the British financial institutions were able to begin lending money to Dubai even before the union of seven sheikhdoms.

The newly-formed pan-Arab institutions are also beginning to play a significant role, and last year, for example, the BAI bank managed to tie up a \$200m package for 12 above the London interbank rate—one of the most attractive rates so far.

British Government credits have played a major role not only financing the Emirate's financial requirements for development, but also in promoting British exports. During the peak of development in 1976, Dubai hovered between first and second place with Saudi Arabia as the top Arab market for Britain—a not inconsiderable achievement for a town of less than 300,000 people.

When the Ruler decided to

create a dry dock, he looked once more to the Eurodollar market and government credits for finance, although the dock was a much smaller project.

In 1971 consultants produced a feasibility study for a one-dock dry dock for vessels of up to 370,000 tons. When, in 1973, the project was enlarged to a three-dock complex, the price was estimated at £91m. However, inflation after the oil price rises in 1973 was such that a further package of finance had to be arranged to pay for the increased costs.

The first package was a Government credit from Britain for £82m and \$110m, but three years later a further £35m in export credits and \$150m was raised.

All will outrank any other in the Middle East. And unlike the other projects in the new city, the Ruler has decided to pay its construction cost out of his own funds. The aluminum smelter and associated desalination plant is, however, being financed completely out of the international market, half of which is being absorbed by British Government and German credits, the rest by syndicated Eurodollar loans.

Already, \$800m has been raised, and a further package of EGCD credit totalling \$300m is being arranged by a group of London banks, while another \$230m is being sought through an internationally syndicated loan.

In the next two years, Dubai is likely to experience its peak period of debt servicing. Income is steadily rising with increases in production and OPEC prices.

According to statistics released by the Ruler's office, oil production has gone from 92m barrels in 1975, to 116m in 1976 to 114m in 1977, while last year's level was a record 134m barrels. The daily average now around the 363,000 b/d mark, some 30,000 b/d more than last year.

Loans

However, the total finance arranged was not sufficient to pay for the entire cost, and a remaining sum of around £82m had to be paid out from the Ruler's own funds in May last year. The loans have varying maturities from five to 13 years, which means that Sheikh Rashid will still be paying for the financing of it in 1988—seven years after it has been in operation.

In the same way as Sheikh Rashid turned to the international money market for his first major project—the dry dock—so the developments at Jebel Ali have been financed in a similar way.

Jebel Ali infrastructure and its industry now absorbs around half of the Dubai Government's budget, for it is at this new town that Dubai is making its bid to become a regional industrial centre.

Revenue

Revenue from oil has subsequently undergone steady rises, from a level of \$850m in 1975 to \$1,050m in 1976 to \$1,2bn the year after. Last year's income is expected to be about the same as that of 1977, but with the increases in production and the new OPEC rises, income for 1979 is calculated to fall between \$1.3bn and \$1.5bn.

However, considerable secrecy surrounds the distinction between the revenue of Dubai Government and that of its Ruler, and there is no information published on the foreign reserves of either.

In 1977, capital expenditure amounted to Dh 3,124m and the current budget totalled Dh 544m. In 1978, the first eleven months of expenditure was estimated at around the Dh 3bn mark with current items accounting for Dh 500m. Of this, the largest item by far was the Electricity Company which is costing Dh 15m a month in operating costs and subsidies. Some Dh 500m is expected to be paid out this year for the balance of the power station at Jebel Ali and for extending the distribution network to keep up with the growing demand.

Government accountants concede that the next two years will prove the most difficult for Dubai, for the above figures do not include the enormous sums paid out for repayments on foreign loans.

These are only the main features of the workshops. For the operators, they present any number of possibilities for

Kathleen Bishtawi

WATER CONTROL

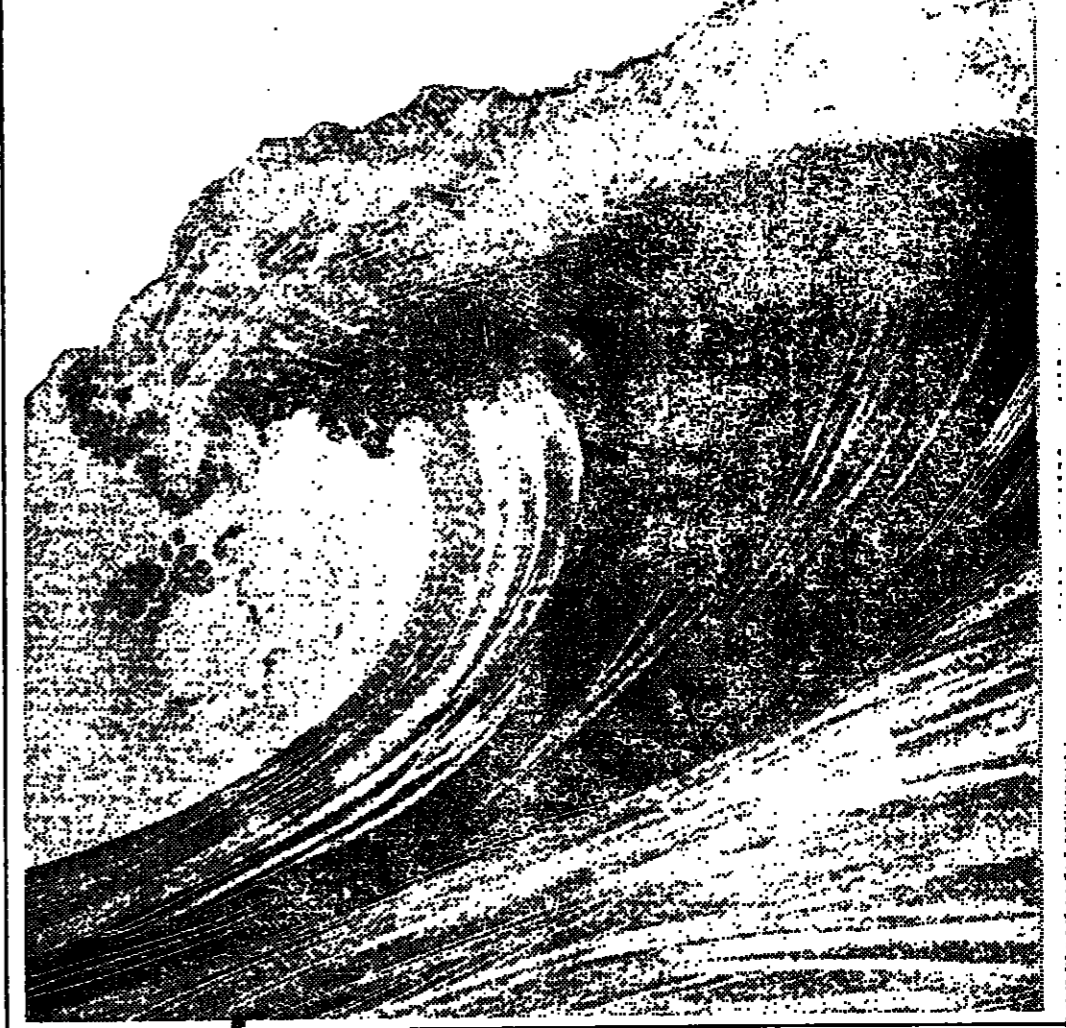
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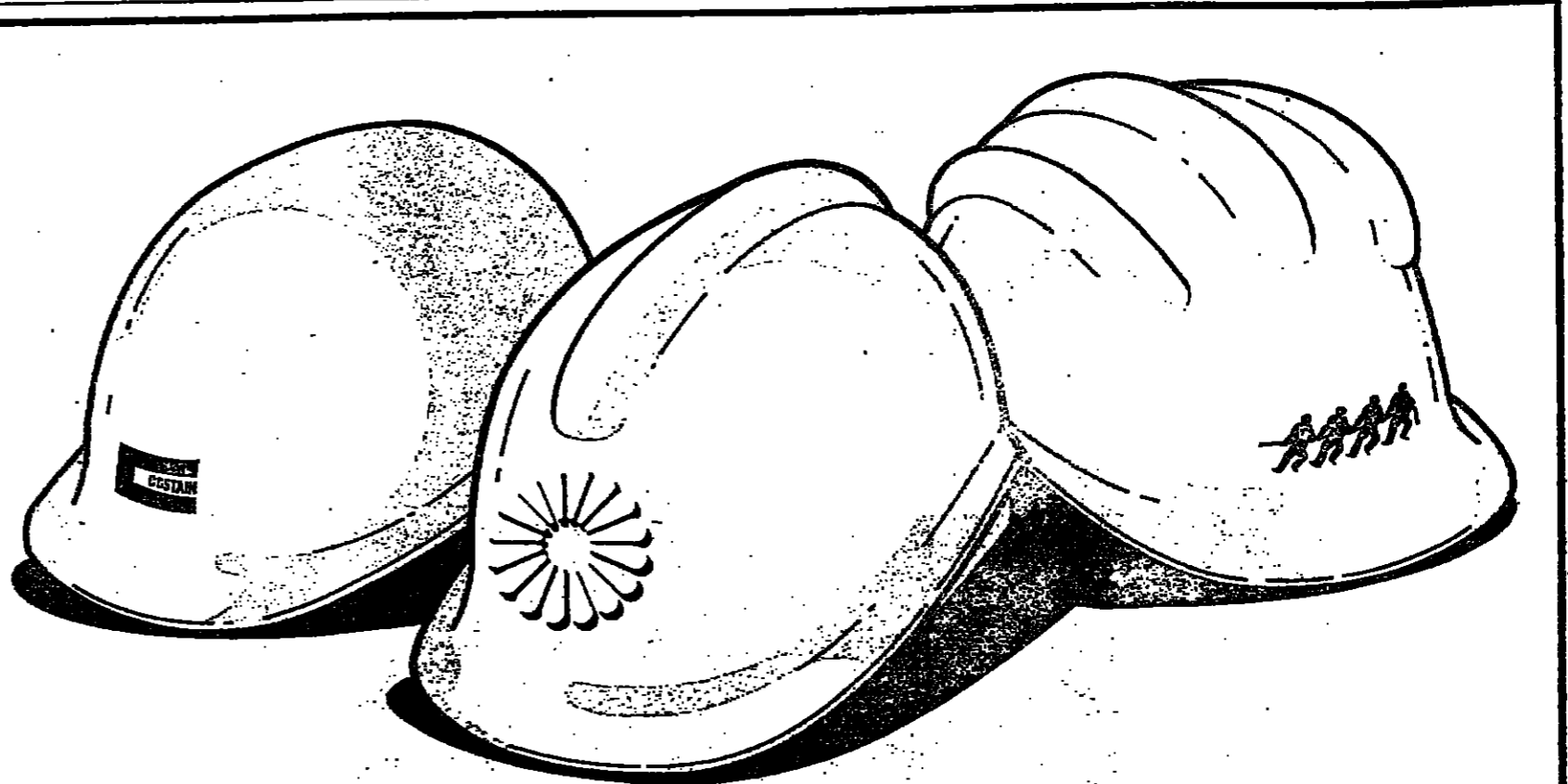
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AUTHORISED UNIT TRUSTS

Table of authorised unit trusts including Abbey Unit Tr. Mgrs. (a), Allied Hambro Group (a), James Finlay Unit Trust Mgmt. Ltd., and many others with their respective fund names and details.

Table of insurance and property bonds including Abbey Life Assurance Co. Ltd., Abbey Life Assurance Co. Ltd., and various other insurance companies and their products.

OFFSHORE AND OVERSEAS FUNDS

Table of offshore and overseas funds including Alexander Fund, Allen Harvey & Ross Inv. Mgt. (C.I.), and many others with their respective fund names and details.

CORAL INDEX: Close 465-471

Table with 2 columns: Property Growth (12%), Wainwright Guaranteed (11.75%), and others.

INSURANCE AND PROPERTY BONDS

Table with 2 columns: Property Growth (12%), Wainwright Guaranteed (11.75%), and others.

NOTES

Notes section containing various financial notes and disclosures.

INDUSTRIALS—Continued

Table of industrial stocks including companies like British Petroleum, ICI, and various manufacturing firms with columns for stock price, last price, and change.

INSURANCE—Continued

Table of insurance stocks including companies like Royal Indemnity, Commercial Union Assurance, and others.

PROPERTY—Continued

Table of property-related stocks including companies like British Land, National Westminster, and others.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including companies like British Venture, British Venture Income, and others.

FINANCE, LAND—Continued

Table of finance and land-related stocks including companies like National Westminster, British Venture, and others.

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MINES—Continued

Table of mining stocks including companies like Anglo American, De Beers, and various gold and copper mines.

LEISURE

Table of leisure-related stocks including companies like British Skyways, British Airways, and others.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including companies like British Leyland, British Aerospace, and others.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stocks including companies like News International, Newsprint, and others.

PAPER, PRINTING ADVERTISING

Table of paper, printing, and advertising stocks including companies like Newsprint, News International, and others.

SHIPPING

Table of shipping stocks including companies like British Overseas Airways, British Airways, and others.

SHOES AND LEATHER

Table of shoes and leather stocks including companies like British Leather, British Shoes, and others.

SOUTH AFRICANS

Table of South African stocks including companies like Anglo American, De Beers, and others.

TEXTILES

Table of textile stocks including companies like British Textiles, British Wool, and others.

TOBACCO

Table of tobacco stocks including companies like British American Tobacco, Imperial Tobacco, and others.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land-related stocks including companies like British Venture, British Venture Income, and others.

OILS

Table of oil stocks including companies like British Petroleum, ICI, and others.

OVERSEAS TRADERS

Table of overseas trader stocks including companies like British Overseas Airways, British Airways, and others.

RUBBERS AND SISALS

Table of rubber and sisal stocks including companies like British Rubber, British Sisal, and others.

TEAS

Table of tea stocks including companies like British Tea, British Tea Company, and others.

INDIA AND BANGLADESH

Table of India and Bangladesh stocks including companies like British India, British Bangladesh, and others.

SRI LANKA

Table of Sri Lanka stocks including companies like British Sri Lanka, British Sri Lanka Company, and others.

AFRICA

Table of African stocks including companies like British Africa, British Africa Company, and others.

MINES CENTRAL RAND

Table of central rand mining stocks including companies like Anglo American, De Beers, and others.

EASTERN RAND

Table of eastern rand mining stocks including companies like Anglo American, De Beers, and others.

FAR WEST RAND

Table of far west rand mining stocks including companies like Anglo American, De Beers, and others.

O.F.S.

Table of O.F.S. stocks including companies like British O.F.S., British O.F.S. Company, and others.

FINANCE

Table of finance stocks including companies like British Venture, British Venture Income, and others.

DIAMOND AND PLATINUM

Table of diamond and platinum stocks including companies like Anglo American, De Beers, and others.

CENTRAL AFRICAN

Table of central African stocks including companies like British Africa, British Africa Company, and others.

TINS

Table of tin stocks including companies like British Tin, British Tin Company, and others.

COPPER

Table of copper stocks including companies like Anglo American, De Beers, and others.

MISCELLANEOUS

Table of miscellaneous stocks including companies like British Miscellaneous, British Miscellaneous Company, and others.

GOLDS EX-\$ PREMIUM

Table of gold stocks including companies like Anglo American, De Beers, and others.

NOTES

Notes section containing various financial notices, company announcements, and market updates.

REGIONAL MARKETS

Table of regional market data including stock prices and market indices for various regions.

OPTIONS

Table of options data including call rates and other financial instruments.

INSURANCE

Table of insurance stocks including companies like Royal Indemnity, Commercial Union Assurance, and others.



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Japanese visit a lift to UK export hopes

BY LORNE BARLING

THE BIGGEST Japanese trade mission ever to visit Britain, 100 strong, arrived in London yesterday, providing evidence that Japan intends to reduce its trade surplus by increasing imports rather than limiting exports.

Efforts are also being made to promote environmental engineering products, process plant for third-country projects, agricultural machinery and even electrical components.

It is pointed out that Japan buys electrical components worth about £400m a year, and export opportunities must exist in spite of doubts in the industry.

U.S. considers army presence in Gulf area

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

THE U.S. may have to resort to mounting a military presence to assure the security of the oil-producing Gulf area, Dr. James Schlesinger, the Energy Secretary, said yesterday.

In a television interview, Dr. Schlesinger said that American "vital interests" were at stake in the Gulf and that the issue of a military presence was presently under consideration by the Carter Administration.

Two countries, with the Saudis showing their displeasure by calling off the planned visit to Washington next month by Crown Prince Fahd, the U.S. insists, however, that the trip was postponed for health reasons.

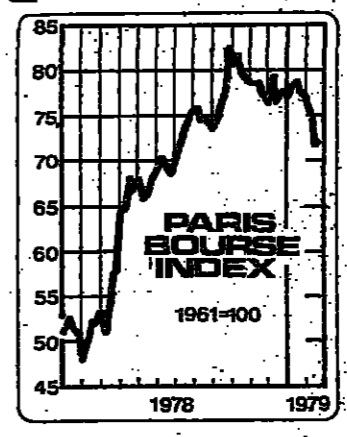
The Energy Secretary also argued once again that the U.S. could face a difficult winter next year if the oil stocks now being depleted by the absence of Iranian oil were not replenished over the summer.

THE LEX COLUMN

Seeking an encore on Paris Bourse

The Paris Bourse finished 1978 about 60 per cent above its lowest point for the year, and thanks to the firming of the franc, even richer pickings were available to foreign investors.

Unfortunately less conspicuous to the general public than its failure to reduce inflation and unemployment.



At the end of this year they will need to buy FRF 10,000 worth to hold on the coming December 31.

Removing controls Perhaps the most bullish point that emerged from the conference was evidence that the very necessary financial strength is in progress, thanks largely to the lifting of price controls.

Ministers pin survival hopes on Thursday's referendum

BY ELINOR GOODMAN, LOBBY STAFF

MINISTERS ARE cautiously optimistic that Thursday's referendum in Scotland will produce a result which will ensure the continued support of the Scottish Nationalists for another few months and so underwrite the Government's life until an autumn election.

With the Government's hopes of improving its standing in the national polls dashed by the latest setback in the public service workers' dispute, the feeling increasingly is that it would be very dangerous to be forced to the polls before the autumn.

At the weekend, he conceded that he might be forced into a general election immediately after the referendum polls. During a private briefing for prospective Labour Candidates, he apparently implied that they should be prepared for an election at the end of March.

Fluor wins contract for South African £2 bn oil project

BY JOHN WYLES

FLUOR CORPORATION, one of the leading U.S. engineering and management services companies, has captured the construction contract for South Africa's planned £2bn expansion of its SASOL 2 project.

Fluor's announcement followed swiftly the South African Government's decision disclosed last Thursday to expand SASOL 2, which is designed to extract oil and gas products from coal.

Expansion of SASOL stems from the vulnerability of South Africa's crude oil supplies, which has been heightened by the loss of deliveries from Iran following that revolution there.

Government aid unlikely for European campaigns

BY ELINOR GOODMAN, LOBBY STAFF

THE POLITICAL parties look like having to fight the forthcoming direct elections for the European Parliament without any financial support from the Government.

Central Office is expected to pay for a media campaign which will probably be handled by the advertising agency, Saatchi and Saatchi and companies have apparently responded generously to the party's request for money for the European campaign.

Sasse meeting may reveal size of extra losses

MEMBERS of the troubled Lloyd's of London underwriting syndicate headed by Mr. Frederick Sasse have been called to a meeting on March 6, at which they are expected to be given an indication of what further losses they may face.

So far, members of the syndicate have been asked to pay £3,850 each if they have underwritten a £40,000 standard share of the premium of the syndicate. These losses stem mainly from \$10m (£5m) claims arising on property fire risks in the U.S.

Weather

UK TODAY MOSTLY dry. Sunny periods. London, S.E., Cent. S., Channel... Mist and fog patches soon clearing. Dry, sunny spells. Max. 7C (45F).

EPTU sets up election inquiry

BY CHRISTIAN TYLER, LABOUR EDITOR

AN INQUIRY into the conduct of a recent election inside the Electrical and Plumbing Trades Union has been set up by the union's national executive committee following a complaint that rules were breached.

The complaint, and an appeal against the election result, has been made by Mr. Harold Best, executive member for the union's Yorkshire division for the last five years, who was defeated in a ballot at the end of last year.

revised its electoral procedure. National elections such as the recent one are now conducted by the Electoral Reform Society, which both sends out and collects the ballot papers.

The defeated executive member and others have also complained about the language and accuracy of Mr. Hayes's election address, and his eligibility to stand in view of his position within the company.

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Handwritten note or signature at the bottom of the page.